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Lake Havasu City
ANNUAL BUDGET
July 1, 2010 - June 30, 2011

CITY COUNCIL

Mark S. Nexsen
Mayor

Don Callahan
Vice Mayor

Dean Barlow
Councilmember

Lee Barnes
Councilmember



David McAtlin
Councilmember

Margaret Nyberg
Councilmember

Brian Wedemeyer
Councilmember

CITY STAFF

Charlie Cassens
City Manager

Valerie Fenske
Finance Director

LAKE HAVASU CITY

www.lhcaz.gov

2330 McCulloch Boulevard N.

Lake Havasu City, AZ 86403

(928) 855-2116



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Havasu City
Arizona**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its annual budget for the fiscal year beginning July 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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Budget Message

Mayor and City Council

Organization Chart

Vision - Mission - Core Businesses

City Council Goals

How to Make the Most of this Document

Budget Process Overview

Budget Calendar

Budget Basis & Amendments

Fund Descriptions





OFFICE OF THE CITY MANAGER
LAKE HAVASU CITY

Telephone (928) 453-4141 Fax (928) 680-4892

July 1, 2010

The Honorable Mayor & City Council
Lake Havasu City
2330 McCulloch Boulevard N.
Lake Havasu City, AZ 86403

BUDGET MESSAGE

It is our pleasure to present you with the Fiscal Year 2011 operating and capital budgets. The budget reflects the City Council's ongoing commitment to the citizens of our community to provide superior public services. This budget document is submitted in accordance with the appropriate laws of the State of Arizona and Lake Havasu City. The preparation of the annual budget is the most important task we perform each year. Similarly, the review and adoption of the annual budget is the most important policy decision that you as elected officials are required to make each year. The operating budget is balanced based on revenue forecasts for Fiscal Year 2011. The capital budget will be funded using a combination of cash funding from reserves and proceeds from the issuance of new debt for the wastewater expansion program and other selected projects.

Based on Council direction, the focus for the next few years will be keeping the City's reserves healthy, which will be challenging given the current economic climate. We have reduced some service levels, and deferred many capital projects until revenues improve. According to the financial projections included with the budget document, the Fiscal Year 2011 operating budgets are generally supported by existing sources of revenue. The financial projections show a slight decline from last year actuals in sales tax income, restoring the per acre Irrigation & Drainage District (IDD) tax to the 1997 rate, updated user fees to reflect the cost of providing services, and some adjustments in the state shared revenues based on declining collection at the state level.



Charlie Cassens
City Manager

All projects included in the proposed Fiscal Year 2011 Community Investment Program (CIP) budget have specifically identified funding sources. Any unfunded or partially funded CIP projects are still included in the ten-year plan for planning purposes with the anticipation that a revenue stream will be identified to fund the project in the year it is scheduled to begin. Impact fees are the funding mechanism for some park and open space development, transportation, general government, and public safety projects for future years. However, that revenue stream is not guaranteed at the levels projected and impact fees will not fund all the necessary projects. In the future, it will be necessary to continue to diversify the financial methods used to fund the City's CIP.

The City has historically used pay-as-you-go cash financing for capital projects except for the wastewater system expansion, and some recent water infrastructure projects. It is not practical to meet citizen quality of life expectations for the facility and infrastructure needs of our community using only this revenue source as evidenced by the financial projections for the major funds. By using pay-as-you-go cash funding so heavily, the City has spent down its cash reserves, and General Fund current revenues are only sufficient



to meet operating expenses and subsidies. An additional concern is the detrimental effect that relying heavily on pay-as-you-go funding has on our constitutionally set expenditure limitation. Alternative financing methods will have to be considered to meet the needs of the community. These methods include voter-approved debt or some form of lease-purchase. At the same time, a new or dedicated revenue source must be established to fund the repayment of these obligations.

During the budget process for this fiscal year, we continued to refine changes that began a few years ago. A greater emphasis is placed on revenue and expenditure trending, and Council receives quarterly reports on the status of the budget. The budgetary/financial condition presentation given to Council in January 2010 emphasized the grave concern for the future condition of the General Fund given the declining revenues and existing spending levels. Various revenue alternatives were reviewed with Council this fiscal year, and Council did review various fees and charges for services. The Finance Department provided the departments with a spending target for Fiscal Year 2011 based on Council's priority of departmental service levels developed from the annual Council retreat. All department heads met as a team to develop the budget and to discuss various alternatives for reaching the targets. This budget includes all personnel-related salary and benefit changes, along with selected service reductions.

This year we are continuing to present a performance based budget that includes indicators for the Council's deliberative efforts in determining core service levels. This process includes the Parks and Recreation Department and the Street Section. Each activity was identified and broken down into the labor and supply components to arrive at the total budget request for that area. This allows Council to identify the cost components of each activity more easily, and if reductions are requested in the total budget, specific service levels can be targeted.

One of the goals this year is to work towards an overall funding plan that will build and maintain the City's cash reserves and provide essential services to the public despite the economic climate. According to the City's Fiscal Sustainability Policy, the General Fund, Irrigation & Drainage District Fund, Wastewater Fund, and Highway User Revenue Fund will maintain contingency budgets of no less than 5% of the average actual fund revenues for the preceding five fiscal years.

Budget Strategy

This budget focuses on targeted service level reductions to align with reduced revenues, providing appropriately priced utilities, and completion of several small cash-funded community investment projects.

During Fiscal Year 2010, the City experienced a major reduction in personnel services including reduction-in-force measures for full-time and part-time personnel, a 5% reduction in both full-time and part-time salaries, reduction of overtime and some benefits, and a reduction of 52 full-time positions. The total authorized positions for Fiscal Year 2011 are recommended at 484, which includes 8 Firefighter positions funded through a SAFER grant. This results in a staffing level per capita ratio of 8.57 per thousand population which is lower than the target staffing level set by Council of 10 per thousand population. Although significant changes were made during the year, the total personnel services budget for Fiscal Year 2011 reflects a minimal decrease of \$224,166 or 0.5%. This is due to off-setting increases in Arizona State Retirement, Public Safety Retirement, medical and dental benefits, and the newly implemented Retiree Health Savings Plan.

The wastewater expansion project continues to be a priority and is funded by a combination of accumulated reserves and public borrowing. The City is committed, based on your direction, to keep the wastewater rates affordable for the citizens of this community. The Fiscal Year 2011 budget maintains the \$2 million



contribution from the Water Enterprise Fund, but eliminates the \$3 million contribution from the General Fund. The construction phase of that program will be complete at the end of the fiscal year, due to acceleration of the project, and actual costs are significantly less than the original projections. Cost savings from the program, in addition to 30-year financing from the Water Infrastructure Financing Authority (WIFA), is expected to compensate for the loss of the General Fund contribution to keep the wastewater rates at an affordable level. Future unfunded capital projects may require the issuance of public debt. Other specifically identified revenue sources, such as impact fees on new development, may also help fund the infrastructure cost associated with new development. As referenced earlier, our past strategy of funding the capital facility projects using only cash reserves has depleted our reserves to a level that will no longer support such large expenditures.

Budget Highlights

The following represents the breakdown of expenses by category compared to last year's numbers.

TOTAL FINANCIAL PROGRAM	FY 09-10	% of Budget	FY 10-11	% of Budget
Personnel Services	\$40,322,313	15	\$40,098,147	19
Supplies & Services	35,665,517	13	33,319,439	16
Capital	156,291,925	58	96,822,453	46
Debt, Depreciation, & Contingency	37,296,441	14	40,584,933	19
TOTAL	\$269,576,196	100	\$210,824,972	100

The operating budget totals \$73,417,586; a 3% decrease from last year's operating budget of \$75,987,830. Debt service, depreciation, and contingencies total \$40,584,933, which reflects a 9% increase of \$3,288,492. This increase is due to a combination of increased depreciation and debt service for the wastewater expansion program. Total revenue to support all expenses including capital projects is expected to be \$180.0 million. This will result in a Fiscal Year 2011 ending cash balance of \$85.5 million for all funds combined compared to an estimated ending balance of \$101.2 million in Fiscal Year 2010. Most of

this decrease is due to use of reserves to fund existing commitments in capital expenditures and to balance sharply declining revenues.

The following represents the general fund breakdown of expenses by category as compared to the prior year's budget numbers:

GENERAL FUND	FY 09-10	% of Budget	FY 10-11	% of Budget
Personnel Services	\$30,888,498	72	\$30,400,564	72
Supplies & Services	9,695,628	23	9,670,699	22
Capital	0	0	178,955	1
Debt & Contingency	2,163,000	5	2,206,076	5
TOTAL	\$42,747,126	100	\$42,456,294	100
Less Interfund Credits	(5,397,487)		(5,695,886)	
NET	\$37,349,639		\$36,760,408	

The general fund budget reflects a reduction of \$589,231; a 1.5% decrease from the previous budget. The decrease is due to reductions in both personnel and O&M expenses. Personnel services make up 72% of the general fund budget and 19% of the total budget.

This General Fund budget also reflects state shared revenue decreases of \$2,107,897; a 16% decrease from the previous year. The City's largest single revenue source, sales tax, has declined, and the budget reflects a decrease from prior year collections based on trends exhibited in Fiscal Year 2010.

As you know, we have historically provided grant-in-aid to many worthy non-profit organizations that provide social services to those in need of assistance, including senior citizens, low-income residents, and the youth of our community. We have previously suggested that City contributions to these agencies be phased out over time allowing these agencies to become more self-sufficient. As requested, most agencies submitted a request for less funding than in the previous year's budget, which is included in this budget. However, given the reduced revenue levels, staff recommended additional reductions from what was requested.



We are also committed to funding our Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) activities using proceeds from the hotel/motel and restaurant and bar tax. The City will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.

Community Investment Program

The Fiscal Year 2011 Community Investment Program (CIP) budget is \$94,205,740 compared to \$154,413,121 last year, with wastewater expansion, water system, and drainage projects making up the bulk of the projected expenditures. The Fiscal Year 2011 capital budget includes \$47.2 million in carry forwards from the Fiscal Year 2010 CIP. The following illustrates the breakdown of projects included in Fiscal Year 2011:

DEPARTMENT/DIVISION	CIP Budget	
	FY 10-11	% of Budget
Non-Departmental	\$10,275,000	11.21
Parks & Recreation	110,000	0.12
Fire	3,000,000	3.18
Public Works Administration	608,000	0.65
Airport	295,000	0.31
Streets	8,121,038	8.62
Transit	1,940,114	2.06
Wastewater	55,357,606	58.76
Water	14,211,332	15.09
TOTAL	\$94,205,740	100%

Summary

In summary, we have completed several prior commitments to the community concerning capital projects using the pay-as-you-go funding method. The major operating budgets continue to be supported by current revenues and allow for a minimal amount to be diverted to various capital projects. It is now time for us to look to maintain adequate reserves, fund operations with available revenues, and fund capital projects with traditional debt financing or alternative revenue sources.

This can only be accomplished if we maintain focus on planning future projects consistent with your vision and the community's ability and willingness to pay. The source of funds to pay for future capital projects such as park development and shoreline acquisition should require identification prior to their inclusion in the capital budget. Staff will continue to explore innovative revenue sources to be used for funding future community investment programs.

We wish to thank all the dedicated people of this organization along with the department heads for their cooperative efforts in developing this budget. A special note of thanks goes to the Budget Staff, Administrative Services Manager Sandy McCormack, Accountant Stefanie Morris, and Administrative Supervisor Georgean Ebach for their dedicated efforts in the planning and development of this document. We would also like to thank the Mayor and City Council for giving us the opportunity to help lead this fine organization.

Respectfully submitted,

Charlie Cassens
City Manager

Valerie H. Fenske
Finance Director



MAYOR & CITY COUNCIL



Mark S. Nexsen
Mayor

Term Expires 11/2010



Don Callahan
Vice Mayor

Term Expires 11/2012

Margaret Nyberg
Councilmember

Term Expires 11/2010



Dean Barlow
Councilmember

Term Expires 11/2012

David McAtlin
Councilmember

Term Expires 11/2010



Lee Barnes
Councilmember

Term Expires 11/2012

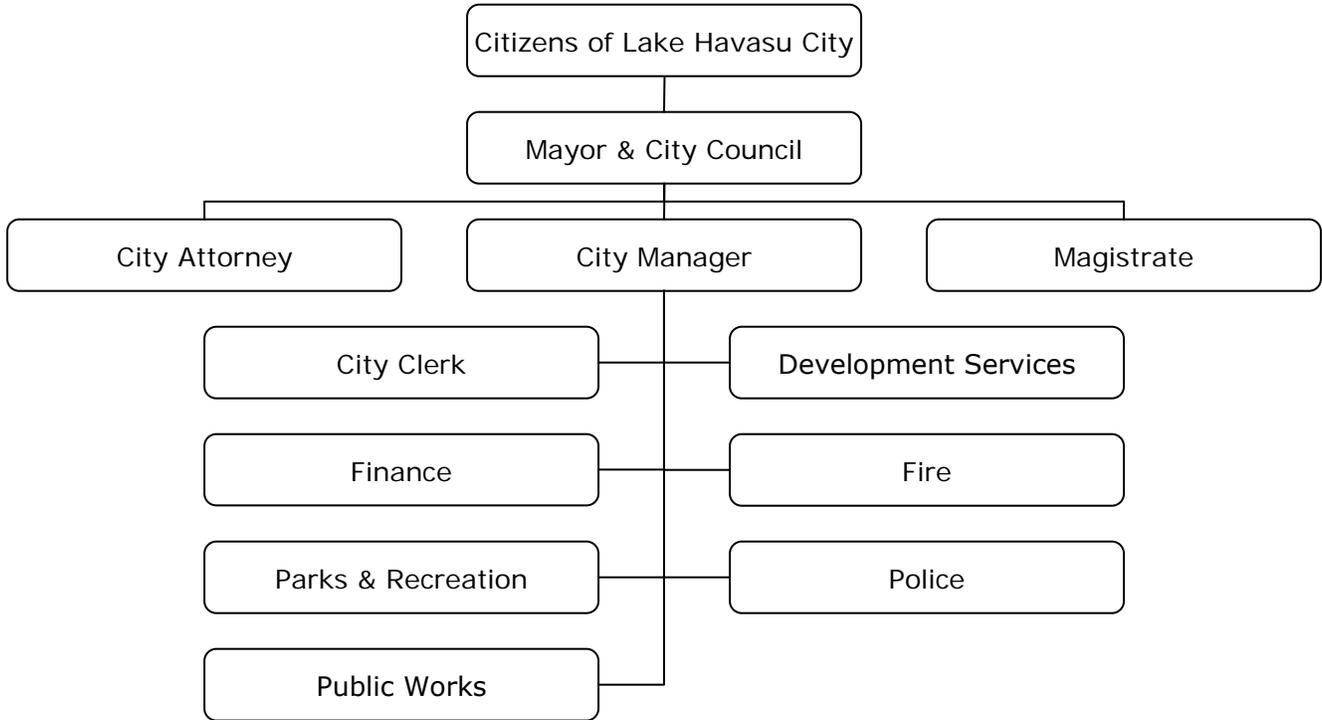
Brian Wedemeyer
Councilmember

Term Expires 11/2010





ORGANIZATION CHART



MANAGEMENT STAFF

Charlie Cassens, City Manager

DEPARTMENT DIRECTORS

Clyde Andress, Magistrate

W. Mark Clark, Public Works Director

Larry Didion, Development Services Director

Dan Doyle, Police Chief

Valerie Fenske, Finance Director

Paul Lenkowsky, City Attorney

Dennis Mueller, Fire Chief

Carla Simendich, City Clerk

Bart Wagner, Parks & Recreation Director



VISION - MISSION - CORE BUSINESSES

VISION

A Residential and Resort Community . . .

- Blue lake, beautiful mountains
- Active lifestyle
- Opportunities to make a living
- A great place to live and work

MISSION

Lake Havasu City Strives to . . .

- Provide first class services for our citizens, businesses, and guests
- Build and maintain quality city infrastructure and facilities
- Develop and maintain a strong partnership between city government and the community
- Maintain a financially healthy and sustainable city government

CORE BUSINESSES Our Core Businesses include . . .

- Protect citizen safety and security
- Operate water and sewer systems
- Provide quality of life facilities and programs for all citizens
- Support diversified economic expansion and vitality



CITY COUNCIL GOALS

I. FINANCIALLY SOUND CITY GOVERNMENT

Objectives:

1. Adequate level of financial reserves consistent with adopted financial policies.
2. Expanded public/private partnerships to increase tax base.

2010 Activities Under This Goal:

- Sewer rate mitigation.
- Impact fee study and policy.
- Pursue state and federal appropriation for Freedom Bridge.
- Sale of City properties policy.
- Annexation policy.

II. STRONG, DIVERSIFIED LOCAL ECONOMY

Objectives:

1. Attraction of new businesses, particularly light, clean manufacturing.
2. Qualified and educated workforce.

2010 Activities Under This Goal:

- Branding the community.
- Economic development strategy, policy and guidelines.
- Air Industrial Park development.
- R/UDAT implementation.
- Bridgewater Channel development.
- Mainland marina and golf course development.
- Four-year university development.
- Housing needs assessment policy, program.
- Airport development policy, program.

III. SAFE AND CLEAN COMMUNITY

Objectives:

1. Maintain low crime rate.
2. Maintain timely response to an emergency.

2010 Activities Under This Goal:

- SR 95 beautification and funding options.
- Review subdivision codes.
- Develop solutions to traffic issues.

IV. ENHANCED QUALITY OF LIFE

Objectives:

1. Expanded and developed park system.
2. Recreational facilities and programs responsive to community needs.

2010 Activities Under This Goal:

- Body Beach acquisition.
- Expand teen recreation opportunities.
- Parks facilities master plan.
- Explore regional transportation options.
- Kiowa Ponds mitigation, zoning, and disposal.

V. EFFECTIVE UTILITY SYSTEM

Objectives:

1. Development of wastewater collection and treatment.
2. Security and protection of adequate water supply, development of reuse.

2010 Activities Under This Goal:

- Water allocation plan.



CITY COUNCIL GOALS

- Effluent reuse plan and funding options.
- Alternative energy sources.
- Sewer project oversight.
- Expand community recycling efforts.

VI. BLUE LAKE, BEAUTIFUL MOUNTAINS

Objectives:

1. Public access to lake along entire shoreline.
2. Quality water in lake.

2010 activities under this goal:

- Revise Planned Development ordinance.
- Lake safety plan and IGA with BLM.
- North – South traffic flow and bypass.

VII. FIRST-CLASS RESORT DEVELOPMENT

Objectives:

1. Development of Island, major resort.
2. More year-round tourism.

2010 Activities Under This Goal:

- Pursue second bridge and promote enhancements through the Freedom Bridge Foundation.
- Bridgewater Channel and English Village development oversight.
- Aggressive marketing strategy for developers.
- Resort and spa attraction strategy.
- Convention center development.



HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with the financial and operating plan to meet the desired goals, and offers a clear picture of the City services that are available to the community.

The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section begins with the Budget Message, which discusses the focus of City Council and City staff and how the organization dealt with fiscal challenges to achieve a balanced budget. Also included in this section is an introduction to the City Councilmembers, the City department organizational chart, an overview of the budget process, budget calendar, and concludes with an explanation of the basis of budgeting used and descriptions of all City funds.

CITY PROFILE

Included in this section are interesting facts pertaining to the development of Lake Havasu City, an overview of attractions, amenities, and services offered, and demographic statistics for the community.

BUDGET SUMMARY

The Budget Summary section consists of schedules that provide the viewer with financial information in a variety of formats, including Total Financial Resources, Expenditures by Program and Department, projected ending fund balances for all funds, and outstanding debt service obligations. A look at budget trends for the last ten years, excerpts from the Fiscal Sustainability Policy, and Five-Year Financial Projections for selected funds are also included in this section.

REVENUE SUMMARY

This section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund, as well as property tax levy and rate information.

OPERATING BUDGET

The Operating Budget is divided by separate tabs based on programs:

- Community Development
- General Government
- Parks & Recreation
- Public Safety
- Public Works
- Other Operating Budget

Each section includes a brief description of the services provided, prior year accomplishments, goals and objectives, a listing of the authorized positions, as well as historical expenditure information.

CAPITAL BUDGET

This section explains the relationship between the operating and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by fund.

A schedule of the Community Investment Program Ten-Year Plan is summarized by sub-program and funding sources, followed by project detail sheets which include a description and justification for each project, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.



HOW TO MAKE THE MOST OF THIS DOCUMENT

PERSONNEL SCHEDULES

The following schedules are included in this section:

- Personnel Costs by program
- Positions Per Capital Trends and ten year historical chart
- Citywide Schedule of Authorized Positions by Department
- Salary Structure

A narrative is included which discusses significant changes in staffing levels over the last two fiscal years.

LEGAL DOCUMENTS

This section contains the Official Budget Forms as submitted to the State of Arizona Office of the Auditor General, and excerpts from the Arizona Revised Statutes pertaining to budgetary law.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document, a glossary of terms, and an index.



COPPER CANYON



BUDGET PROCESS OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's goals and directives set the tone for the development of the budget. The City Council identifies key policy issues that will provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Ten-Year Community Investment Program (CIP) because of the potential impact on the operating budgets. The CIP process begins with a review of the previous CIP plan, in which estimates for the current year's projects are updated by each department. CIP requests are entered into a database that is used to produce draft reports. These reports are distributed to the CIP review committee, and changes are made based on a pre-established rating criteria and available funding. After revising the CIP, City Council work sessions are held. The departments then begin to prepare operating budget requests based on past experiences, plans for the coming year, and guidelines received from

the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Finance Department completes the revenue estimates during the first part of January, the City Manager and Finance Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning fund balances, proposed revenues and expenditures, and estimated fund balances at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

The Ten-Year CIP is adopted by City Council in April. In June, the City Council adopts the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, however, they may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget usually occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.



BUDGET CALENDAR

ACTIONS AND DEADLINES

2010	January	7	Distribute Community Investment Program (CIP) budget instructions, manual, forms
		18	City Council Retreat / Budget Overview
		22	Distribute operating budget instructions, City Manager's guidelines, forms
<hr/>			
February	5	Departments submit Ten-Year CIP requests	
	19	Departments submit operating budget requests	
<hr/>			
March	2-3	City Manager and Finance discuss budgets with Department Directors	
	16	City Council CIP Work Session: Draft Ten-Year Program	
	28	Publish proposed Ten-Year CIP	
<hr/>			
April	13	City Council adopts Ten-Year CIP	
	20	City Council receives Preliminary Budget for review	
<hr/>			
May	4	City Council 1st Budget Work Session (4:00 p.m.)	
	18	City Council 2nd Budget Work Session (4:00 p.m.)	
<hr/>			
June	8	City Council adopts Tentative Budget	
	13	Publish Tentative Budget and Notice of Public Hearing	
	22	City Council adopts Final Budget (public hearing)	
<hr/>			
July	6	City Council adopts Property Tax Levy (public hearing)	



BUDGET BASIS AND AMENDMENTS

BUDGET BASIS

Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the general fund) are prepared on a modified accrual basis. This means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. However, since debt service resources are provided during the current year for payment of long-term principal and interest due early in the following year, the expenditures are recognized in the current year in the Debt Service Fund.

The enterprise funds (airport, recreation/aquatic center, refuse, wastewater, and water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Lake Havasu City prepares the annual budget utilizing the GAAP standards.

BUDGET AMENDMENTS

As specified in Arizona Revised Statutes §42-17106, in the case of an emergency, the City Council may authorize the transfer of funds between budget items of an adopted budget, if the funds are available and the transfer does not result in a violation of the expenditure limitation imposed by Article IX, Sections 19 and 20 of the Constitution of Arizona. Under City policy, the Finance Director may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Finance Department and tracked in the City's computerized financial system.



FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Fund, and Community Investment Program (Capital Projects) Fund.

- **General Fund.** The General Fund is to account for all financial resources except those reported in another fund. The General Fund is the major operating fund of the City government and it accounts for the vast majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development, and general City administration among other City functions.

The majority of the revenue comes from property tax, local sales tax, state shared revenue, fines and forfeitures, licenses, permits, and interest. The General Fund is considered unrestricted and can be used for any governmental purpose. All other City funds are used to account for revenues which are restricted under federal, state, or local law, or generally accepted accounting principles.

- **Special Revenue Funds.** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Community Development Block Grant (CDBG) Fund. This fund accounts for all federal CDBG revenues. These revenues can be used for the development of viable urban

communities, affordable housing and a suitable living environment, and expanded economic opportunities.

Court Enhancement Fund. This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.

Fill the Gap Fund. This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge of court fines.

Grant Funds (Federal and State). Most grants which are awarded to the City are required to be accounted for separately from all other City activities in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and/or grants which have been applied for and are pending notification of award.

Highway User Revenue Fund (HURF). The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.

Improvement District Funds. These funds are financed through the assessment of property taxes. Lake Havasu City currently has two active improvement districts:

Improvement District No. 1 Fund. Maintenance and improvements to the gas lights along the residential area of London Bridge Golf Course. This district was dissolved as of April 13, 2010 (included for historical purposes).



FUND DESCRIPTIONS

Improvement District No. 2 Fund. Maintenance and improvements to the London Bridge Plaza.

Improvement District No. 3 Fund. Maintenance and improvements to the gas lights in the Lakeview Mobile Home Park. This district was dissolved as of January 8, 2008 (included for historical purposes).

Improvement District No. 4 Fund. Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on lower McCulloch Boulevard, together with the gas lights on Civic Center Boulevard.

Judicial Collection Enhancement Fund (JCEF). This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.

Local Transportation Assistance Fund (LTAF). This fund accounts for a state-shared revenue generated by the state lottery. The state restricts the use of this revenue to transportation purposes. Lake Havasu City uses its lottery fund to subsidize the City's transit system and the municipal airport.

Parks and Recreation Memorial Tree Fund. This fund accounts for the growth and dedication of commemorative trees, as well as benches and plaques that are placed throughout the City as a memorial through a citizen request. The revenues of this fund are received from contributions and donations.

PD Vehicle Towing Fund. This fund accounts for expenses related to towing of immobilized or impounded vehicles pursuant to Arizona Revised Statute §28-3511. The revenues of this fund are derived from fees for post-storage hearings as dictated by Arizona Revised Statute §28-3513 and are restricted in use.

Racketeering Influenced Criminal Organizations (RICO) Fund. This fund accounts for the RICO revenues and expenses of the Police Department and the Criminal Division of the City Attorney's office. The revenues of this fund are received as a result of the seizure and forfeiture of property that is used in or is received as a benefit of criminal activity. The authority to seize property and restrictions concerning the use of forfeited monies is provided to the Police Department, at the direction of the Chief of Police as set forth under Title 13, Chapter 39 of the Arizona Revised Statutes. RICO revenue is received when court action awards the seized property and it is sold for cash or converted to use. Expenditure of RICO money is restricted for the furtherance of law enforcement efforts.

Tourism/Economic Development Fund. This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax. By City ordinances, this revenue is dedicated to the promotion of tourism and economic development.

Transit Fund. This fund is used to account for federal grants, fares, and City contributions to provide low-cost transportation for the general public.

WALETA (Western Arizona Law Enforcement Training Academy) Fund. This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement



FUND DESCRIPTIONS

Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.

- **Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- **Community Investment Program (Capital Projects) Fund.** Community Investment Program fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or replacement of capital assets including activities such as buildings, public works, water, wastewater, airport, streets, and equipment.

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

- **Paid-On-Call (POC) Firefighters Pension Trust Fund.** This fund is comprised of investments remaining from a single-employer defined contribution pension plan that covered all paid-on-call firefighters. Council approved termination of the Plan on December 11, 2007. The remaining assets of the Plan are in the final disposition and liquidation phase and will be distributed to qualifying participants in the manner voted on by the POC Board.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise

funds and internal service funds. Lake Havasu City has seven proprietary funds, five are enterprise funds and two are internal service funds.

- **Enterprise Funds.** Enterprise funds are governmental accounting funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Lake Havasu City has established five enterprise funds (water, wastewater, refuse, recreation/aquatic center, and the airport) because they are considered or proposed to be self-sufficient.

- **Internal Service Funds.** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.

Employee Benefit Trust Fund. A separate fund established to achieve financial stability regarding the need to provide a cost effective yet competitive benefit package to City employees. Funds are provided through premiums for medical and dental insurance coverage.

Vehicle/Equipment Replacement Fund. This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. In addition to interest earnings, revenues for this fund come from rent that is charged to the department's operating budget for the use of vehicles and equipment, as well as from proceeds collected from auctioning of vehicles and/or equipment that are no longer economically serviceable.



Community Profile
Demographic Statistics





COMMUNITY PROFILE

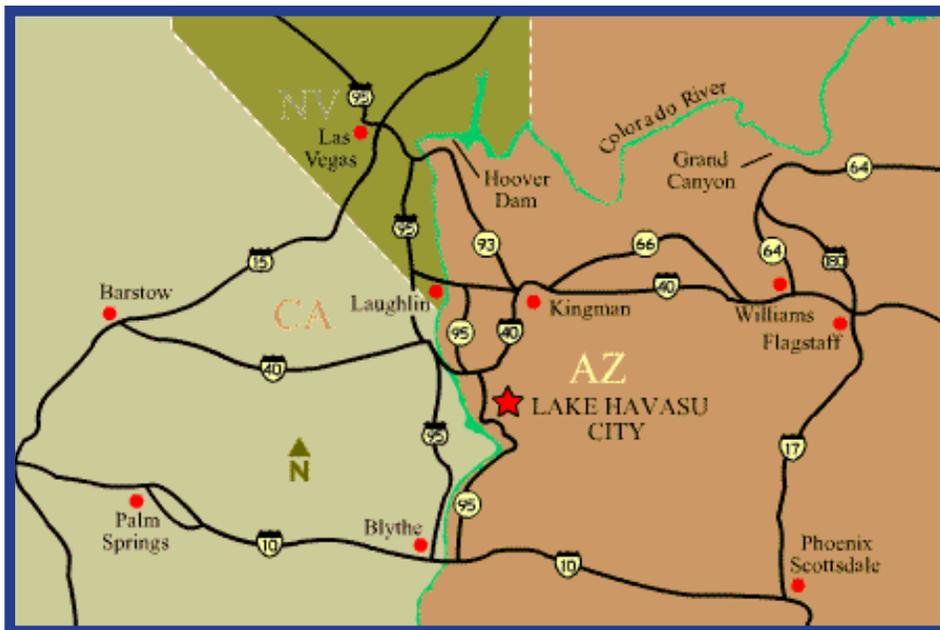
BACKGROUND

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of a desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 42 square miles with 428 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

HIGHWAY MILES TO MAJOR CITIES	
ALBUQUERQUE, NM	530
FLAGSTAFF, AZ	200
LAS VEGAS, NV	150
LOS ANGELES, CA	320
PHOENIX, AZ	200
SALT LAKE CITY, UT	570
SAN DIEGO, CA	375
SAN FRANCISCO, CA	600
TUCSON, AZ	320



MAP COURTESY OF LAKE HAVASU CITY CONVENTION & VISITORS BUREAU



COMMUNITY PROFILE

GOVERNMENT

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is tasked with the responsibility for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.



Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. More than eighteen can be seen on the shores of the lake.

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available. The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

- BMX track
- Boat & watercraft rentals
- Boat repair
- Boat tours
- Bocce ball courts
- Campgrounds
- Dog parks
- Fishing areas
- Fitness centers
- Hiking and nature trails
- Golf courses
- Horseshoe pits
- Marinas & launch ramps
- Model airplane field
- Motor raceway
- Picnic grounds
- Shooting range
- Skate park
- Swimming beaches
- Trailer parks
- Volleyball courts



A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a 257-foot enclosed water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.



COMMUNITY PROFILE

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number approximately 32,601.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The college has five campuses in Mohave County with a unduplicated student population in the 2008-2009 school year of approximately 13,000. The Lake Havasu City campus houses a library, computer center and bookstore that are open to the public. Various performing and visual art events are offered each semester and are open to the public.

Northern Arizona University, in partnership with MCC, offers residents an opportunity to obtain advanced degrees without leaving the area.

MEDICAL

Havasu Regional Medical Center is a 181-bed facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 28 hotels/motels and 135 restaurants and bars.

BUSINESS LICENSE

The City's Business License office reports 5,643 active business licenses.

MAJOR EMPLOYERS

- Basha's, Inc.
- Havasu Regional Medical Center
- Lake Havasu City
- Lake Havasu Unified School District No. 1
- London Bridge Resort
- Mohave Community College
- River Medical
- Shugrue's Family of Restaurants
- Sterilite Corporation
- Walmart

CLIMATE

Lake Havasu City, Arizona, is located on the Colorado River on the eastern shore of Lake Havasu in the west central part of Arizona. It is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

Weather Averages for Lake Havasu City, AZ

Month	Temperature (F)		Total Precipitation (inches)
	Maximum	Minimum	
January	66.7	44.2	0.62
February	71.0	47.6	0.46
March	79.4	52.6	0.37
April	87.4	59.6	0.08
May	97.8	69.6	0.02
June	106.5	77.1	0.01
July	111.4	84.9	0.16
August	110.2	84.5	0.3
September	103.8	76.7	0.32
October	90.9	62.6	0.26
November	75.9	51.3	0.29
December	64.7	43.3	0.38
Annual	88.8	62.8	3.27

Source: Western Regional Climate Center (www.wrcc.dri.edu)
Period of Record: 1991-2009. Avg. total snowfall 0.0".



COMMUNITY PROFILE

PUBLIC SAFETY

Fire Protection	
Number of Stations	6
Number of Authorized Positions	93
Avg. Response Time (minutes)	5:33
Number of Incidents:	
Emergency Medical or Rescue	4,999
Fire or Hazardous Conditions	2,312
Fire Inspections	4,418

Police Protection	
Number of Authorized Positions:	
Sworn	91
Civilian	32
Average Response Times (minutes):	
Priority One Calls	5:32
Non-Emergency	12:54
Calls for Police Response	24,495

TRANSPORTATION

Airport	
Annual Takeoffs, Approaches, & Landings	60,000
Annual Airfreight Delivered (million pounds)	9
Based Aircraft	180
Enclosed Hangars	78
Shade Ports	16

Streets	
Miles of Roadways	428
Miles of Major Washes and Drains	71
Streetlights	84
Traffic Signals	12

Transit	
Transit Buses	19
Scheduled Bus Routes	5
Number of Days Operational (per week):	
Fixed Route	6
Seniors on the Move	5

NOTE: Above statistics represent Fiscal Year 2010 data.



COMMUNITY PROFILE

UTILITIES

Wastewater	
Sanitary Sewer (miles)	292.4
Number of Lift Stations:	
City Owned	48
Private	11
Personal Pump Stations	18
Sewage Treatment Plants	3
Number of Connections	19,014

Water	
Water Lines (miles)	500
Number of Active Accounts	29,304
Available Allotment (acre feet)	21,271

CULTURE AND RECREATION

Parks	
Total Number of Parks	15
Total Park Acreage	1,207
Park Uses	2,587

NOTE: Above statistics represent Fiscal Year 2010 data.



DEMOGRAPHIC STATISTICS TEN YEAR HISTORY

Fiscal Year	Population (1)	Per Capita Income (2)	Median Age (3)	School Enrollment (4)	Unemployment Rate (5)
2000-01	41,938	\$20,199	47.5	5,841	3.3%
2001-02	44,200	\$21,164	47.5	5,889	4.4%
2002-03	46,400	\$20,953	48.0	6,345	3.9%
2003-04	48,945	\$21,239	48.5	6,545	3.3%
2004-05	51,700	\$21,316	48.3	6,549	3.1%
2005-06	53,435	\$21,025	48.3	6,453	3.2%
2006-07	54,610	\$21,389	47.9	6,463	3.2%
2007-08	55,263	\$21,607	48.0	6,227	5.1%
2008-09	55,429	\$22,029	47.9	6,175	8.0%
2009-10	55,502	\$21,494	47.8	6,163	8.1%

Sources:

- (1) 2000 - The 2000 U S Census
2001-09 - Arizona Department of Economic Security (estimates)
- (2) DemographicsNow
- (3) DemographicsNow
- (4) Lake Havasu Unified School District No. 1
(excludes charter and private schools)
- (5) Arizona Workforce Informer

NOTE: The information contained in the sources used for this table is revised continually resulting in annual adjustments. Therefore, data presented may not match prior year's tables.

Budget Highlights

Budget Trends - Ten-Year History

Fiscal Sustainability Policy

Five-Year Financial Projections - Selected Funds



Budget Highlights

Total Financial Program
Budget Summary
Total Financial Resources
Authorized Personnel
Expenditures by Program
Expenditures by Department
Projected Year End Fund Balances
Budget Transfers
Financial Summary
Community Investment Program Summary
Debt Service Summary
Statutory General Obligation Debt Limitations
Debt Service Schedule

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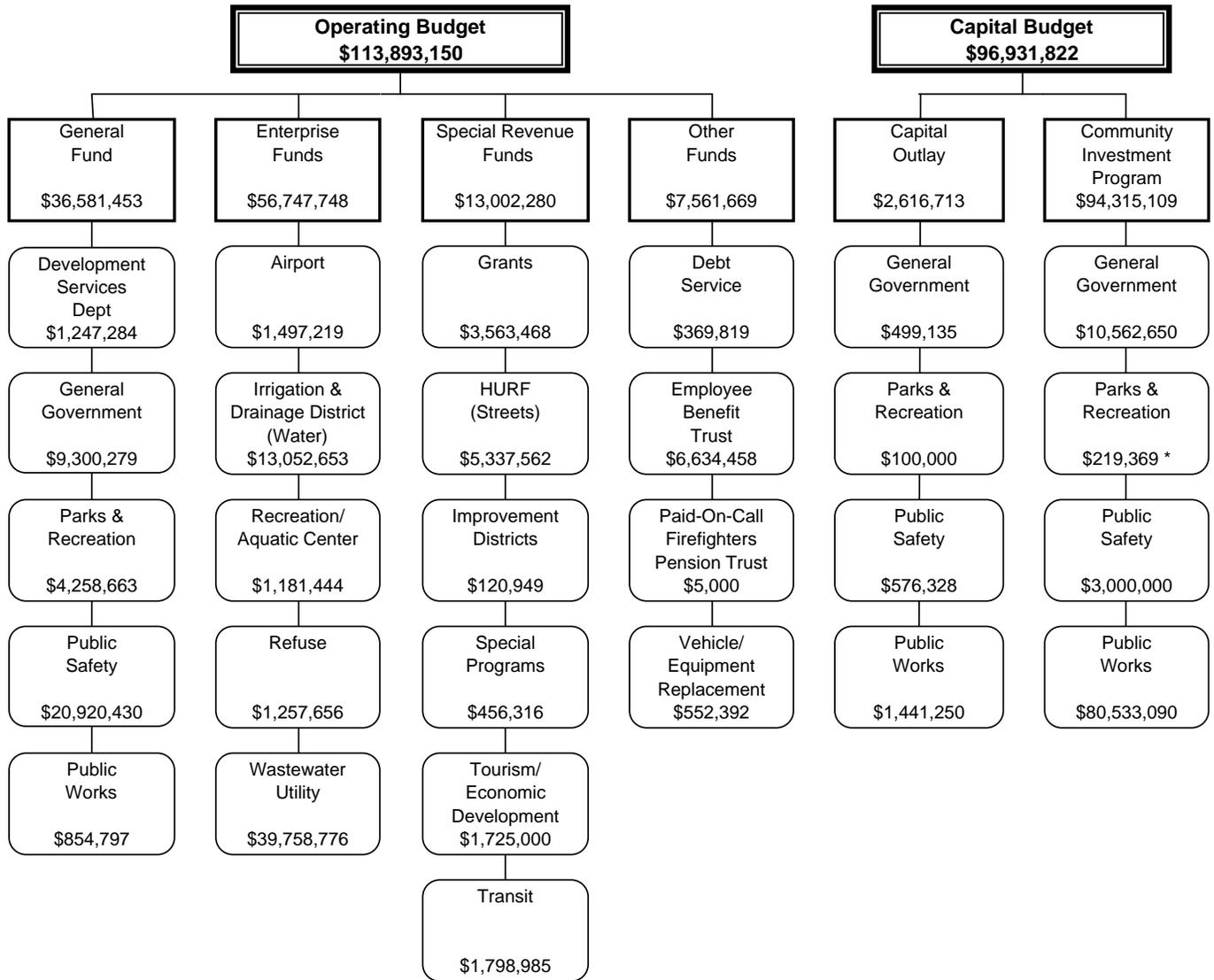
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TOTAL FINANCIAL PROGRAM

FY 2011 TOTAL BUDGET \$210,824,972



* Includes interfund transfer to Parks and Recreation operating budget



BUDGET SUMMARY

Where The Money Comes From

Community Investment Program Revenues	\$15,534,663
Charges for Services	2,032,159 *
Federal & State Grants	6,490,249 *
Fines & Forfeitures	1,383,783 *
Improvement Districts	85,000 *
Interest	336,600 *
Intergovernmental Revenues	18,378,562
Licenses & Permits	971,540 *
Local Taxes	22,419,177
Miscellaneous	1,948,400 *
Pension & Trust Funds	5,929,219 *
Utility Revenues	40,972,845
New Debt	<u>63,535,266</u>
Total Revenues & Other Financing Sources	180,017,463
Fund Balance	<u>101,165,962</u>
Total All Funding Sources	<u>\$281,183,425</u>

* Reported as Other Miscellaneous Revenues on next page

Where The Money Goes

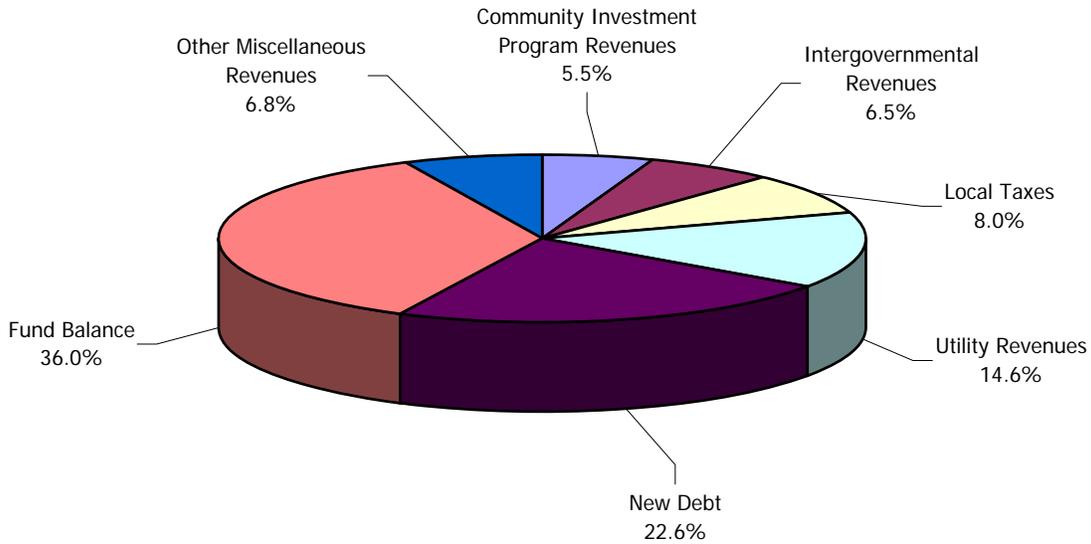
Community/Development Services	\$5,717,650
General Government	16,185,273
Debt Service Fund	369,819
Parks & Recreation	5,560,107
Public Safety	23,678,116
Public Works	64,998,898
Community Investment Program	<u>94,315,109</u> **
Total All Expenditures	<u>\$210,824,972</u>

** Includes interfund transfer to Parks and Recreation operating budget

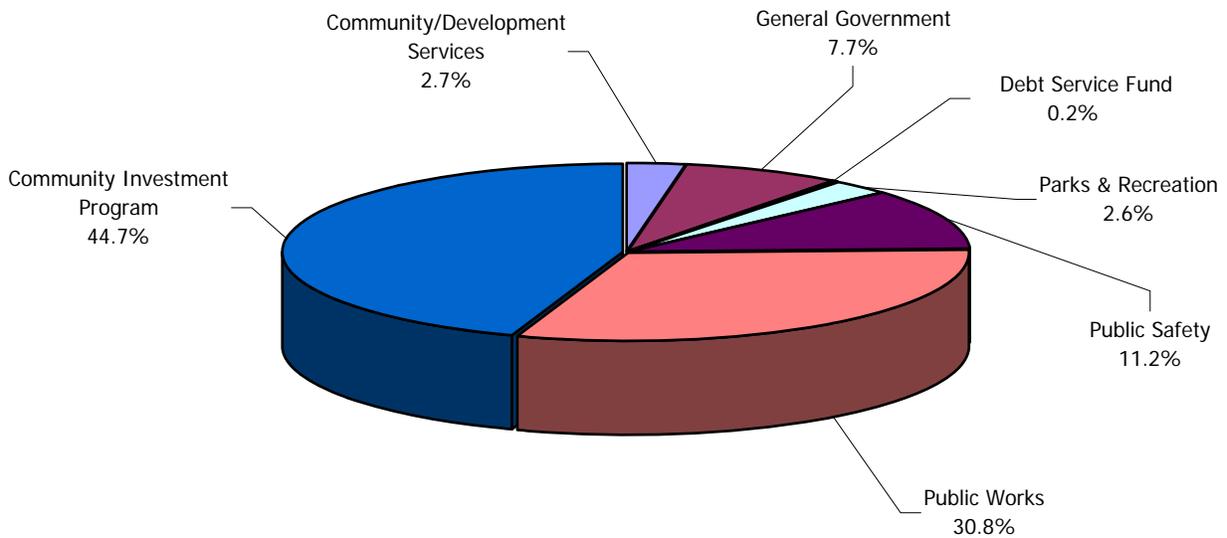


BUDGET SUMMARY

Total Financial Resources \$281,183,425



Total Budgeted Expenditures \$210,824,972



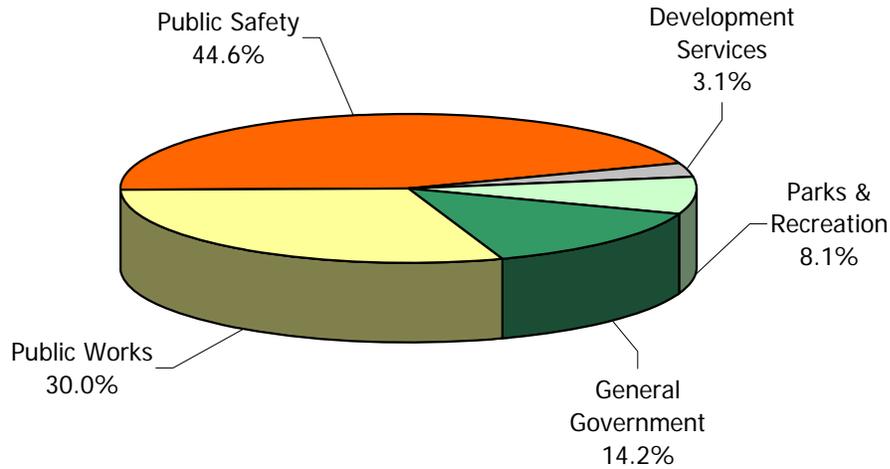


TOTAL FINANCIAL RESOURCES

	Actual FY 08-09	Adopted Budget FY 09-10	Estimated Actual FY 09-10	Adopted Budget FY 10-11
General Fund				
Taxes	\$18,806,244	\$18,850,000	\$16,965,994	\$16,295,791
Licenses & Permits	992,743	1,097,927	995,550	971,540
Intergovernmental Revenues	15,398,585	13,776,772	13,518,665	11,668,875
Charges for Services	622,231	991,717	732,818	815,562
Fines & Forfeitures	1,285,434	1,272,500	1,285,500	1,304,783
Other Revenues	2,576,915	2,517,580	2,151,187	2,076,650
Grants	143,511	150,465	138,101	227,602
Total General Fund	39,825,663	38,656,961	35,787,815	33,360,803
Special Revenue Funds				
Highway User Revenue Fund	4,533,630	4,495,594	4,492,321	4,425,228
Transit Fund	1,093,043	1,483,747	1,167,272	1,858,956
LTAf (Lottery) Fund	233,688	241,788	133,847	
Tourism/Economic Dev. Fund	1,336,349	1,625,000	1,217,655	1,625,000
Parks & Rec. Memorial Tree Fund	4,500	4,500	6,938	5,000
PD Vehicle Towing 28-3511	16,650	11,000	11,000	11,000
Community Dev. Block Grant	537,016	3,963,609	791,986	2,624,417
Misc. Grants	242,476	799,673	451,066	1,414,424
Misc. Court Fees	84,095	80,350	79,000	79,000
WALETA Police Academy	51,420	187,500	112,875	178,128
Total Special Revenue Funds	8,132,867	12,892,761	8,463,960	12,221,153
Enterprise Funds				
Airport Fund	1,198,750	790,532	1,175,629	813,719
Irrigation & Drainage District Fund	15,896,124	18,165,329	15,697,012	24,739,950
Recreation/Aquatic Center Fund	376,083	522,847	333,622	391,556
Refuse Fund	1,255,667	1,205,000	1,214,517	1,207,000
Wastewater Utility Fund	66,143,315	146,392,486	64,280,464	83,535,069
Total Enterprise Funds	84,869,939	167,076,194	82,701,244	110,687,294
Other Funds				
POC Firefighters Pension Trust Fund	(2,623)	3,715	(2,258)	2,219
Debt Service Fund	132,436	193,800	66,331	130,000
Employee Benefit Trust Fund	6,257,372	5,091,000	5,754,319	5,915,000
Vehicle/Equipment Replacement Fund	521,364	100,000	48,944	40,000
LHC Improvement Districts # 1, 2 & 4	187,393	220,000	222,427	85,000
Total Other Funds	7,095,942	5,608,515	6,089,763	6,172,219
Community Investment Program				
	4,471,855	25,453,932	3,125,537	17,575,994
Total Revenues	\$144,396,266	\$249,688,363	\$136,168,319	\$180,017,463
FUND BALANCES				
(CASH AVAILABLE JULY 1 - ALL FUNDS)	86,430,822	94,313,623	90,465,885	101,165,962
TOTAL FINANCIAL RESOURCES	\$230,827,088	\$344,001,986	\$226,634,204	\$281,183,425



AUTHORIZED PERSONNEL



Program	Number of Employees				Percent of Total
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
Community Services	27	27	23	0	0.0
Development Services	29	29	22	15	3.1
General Government					
City Attorney	11	11	8	8	1.7
City Council & City Clerk	4	4	4	4	0.8
City Manager - Administration	5	5	3	3	0.6
City Manager - HR/Risk Mgmt.	9	9	8	6	1.2
City Manager - Info Systems	8	8	7	7	1.4
Finance - Administration	27	27	24	26	5.4
Municipal Court	16	16	16	15	3.1
Parks & Recreation	45	45	39	39	8.1
Public Safety					
Fire	95	95	85	93	19.2
Police	127	127	123	123	25.4
Public Works	136	136	125	145	30.0
Total Employees	539	539	487	484	100 %

NOTE: See Staffing Levels page 443 for detail of staffing changes.



EXPENDITURES BY PROGRAM

	<i>Budget</i>		<i>Increase/ Decrease</i>	<i>FY 10-11 vs 09-10 Percent of Change</i>
	<i>FY 09-10</i>	<i>FY 10-11</i>		
Community/Development Services				-26.5%
Community Block Grants	3,963,609	2,624,417	(1,339,192)	
Community Services	68,969	0	(68,969)	
Development Services	1,784,721	1,247,284	(537,437)	
Improvement Districts	238,948	120,949	(117,999)	
Tourism/Economic Development	<u>1,725,000</u>	<u>1,725,000</u>	<u>0</u>	
	7,781,247	5,717,650	(2,063,597)	
General Government				-6.8%
City Attorney	496,621	468,661	(27,960)	
City Clerk	156,115	150,505	(5,610)	
City Council	48,149	91,001	42,852	
City Manager - Administration	54,569	196,729	142,160	
City Manager - Human Resources	278,865	156,449	(122,416)	
City Manager - Information Systems	534,186	798,846	264,660	
Debt Service Fund	406,225	369,819	(36,406)	
Employee Benefit Trust Fund	7,524,084	6,634,458	(889,626)	
Finance - Administration	715,093	814,460	99,367	
General Services	4,682,418	4,424,332	(258,086)	
Municipal Court	1,315,351	1,272,905	(42,446)	
Social Services	238,250	125,400	(112,850)	
Vehicle/Equipment Replacement	<u>1,307,459</u>	<u>1,051,527</u>	<u>(255,932)</u>	
	17,757,385	16,555,092	(1,202,293)	
Parks & Recreation				-2.8%
Administration	364,282	362,507	(1,775)	
Parks Maintenance	2,388,284	2,292,423	(95,861)	
Recreation	1,680,233	1,723,733	43,500	
Recreation/Aquatic Center	<u>1,285,069</u>	<u>1,181,444</u>	<u>(103,625)</u>	
	5,717,868	5,560,107	(157,761)	
Public Safety				4.6%
Animal Control	461,705	461,705	0	
County Jail	450,000	616,500	166,500	
Fire	9,249,768	10,140,506	890,738	
POC Firefighters Pension Trust Fund	16,000	5,000	(11,000)	
Police	<u>12,451,606</u>	<u>12,454,405</u>	<u>2,799</u>	
	22,629,079	23,678,116	1,049,037	
Public Works				6.1%
Administration & Engineering	517,595	447,092	(70,503)	
Airport	\$1,515,329	\$1,497,219	(\$18,110)	
Lottery (LTAF)	57,744	0	(57,744)	
Refuse	1,278,915	1,257,656	(21,259)	
Street	5,129,986	5,412,562	282,576	
Transit Services	1,927,793	2,467,235	539,442	
Vehicle Maintenance	428,283	407,705	(20,578)	
Wastewater	37,550,671	40,268,776	2,718,105	
Water	<u>12,871,180</u>	<u>13,240,653</u>	<u>369,473</u>	
	61,277,496	64,998,898	3,721,402	
Community Investment Program	<u>154,413,121</u>	<u>94,315,109</u> *	<u>(60,098,012)</u>	-38.9%
Total Budgeted Expenditures	<u>\$269,576,196</u>	<u>\$210,824,972</u>	<u>(\$58,751,224)</u>	<u>-21.8%</u>

* Includes interfund transfer to Parks and Recreation operating budget



EXPENDITURES BY DEPARTMENT

<i>Department</i>	<i>Personnel Services</i>	<i>Supplies & Services</i>	<i>Capital</i>	<i>Contingency Depreciation Debt/Interest</i>	<i>Interfund Debits (Credits)</i>	<i>Total</i>
General Fund						
City Attorney	615,606	204,813			(367,620)	452,799
City Clerk	259,895	93,400			(202,790)	150,505
City Council	163,962	49,506			(122,467)	91,001
City Manager - Administration	342,694	16,300			(162,265)	196,729
City Manager - Human Resources	366,750	56,895			(267,196)	156,449
City Manager - Information Systems	521,399	467,272			(189,825)	798,846
Development Services	1,210,264	159,891			(122,871)	1,247,284
Finance - Administration	1,846,428	36,064			(1,068,032)	814,460
Fire	8,673,319	1,425,722	41,465		(519,042)	9,621,464
General Services		3,421,861		2,206,076		5,627,937
Municipal Court	1,019,400	241,778			(249,625)	1,011,553
Parks & Rec. Administration	345,806	12,769			3,932	362,507
Parks & Rec. Parks Maintenance	1,928,190	952,027	100,000		(707,794)	2,272,423
Parks & Rec. Recreation	792,148	1,077,892			(146,307)	1,723,733
Police	10,504,136	1,164,009	37,490		(327,714)	11,377,921
Public Works - Admin & Engineering	1,272,187	193,331			(1,018,426)	447,092
Public Works - Vehicle Maintenance	538,380	97,169			(227,844)	407,705
General Fund Total	\$30,400,564	\$9,670,699	\$178,955	\$2,206,076	(\$5,695,886)	\$36,760,408
Other Funds						
Airport Fund	361,343	199,382		20,000	122,436	
Depreciation				794,058		1,497,219
Court Enhancement Fund		11,727				11,727
Court - Fill the Gap Fund					100,000	100,000
Court - JCEF Fund					149,625	149,625
Debt Service Fund				369,819		369,819
Grant Fund: AZ DPS GIITEM (Police)					62,247	62,247
Grant Fund: AZ Game & Fish (Police)					245,420	245,420
Grant Fund: AZ Post (Police)		25,000	8,373			33,373
Grant Fund: CDBG, Home, SSP (DSD)		2,491,004			133,413	2,624,417
Grant Fund: Highway Safety (Police)		26,689	57,000		17,791	101,480
Grant Fund: Homeland Security (Police)		27,000	275,000			302,000
Grant Fund: Non-Specific Grant (Police)			135,000			135,000
Grant Fund: SAFER Grant (Fire)					519,042	519,042
Grant Fund: Victims of Crime Act (VOCA)					15,862	15,862
HURF (Street)	2,204,317	3,023,690	75,000	278,911	(169,356)	5,412,562
IDD Fund (Water)	3,410,103	4,215,932	188,000	725,691	1,349,273	
Depreciation				2,539,154		
Debt Service				812,500		13,240,653
LHC Employee Benefit Trust Fund		6,434,420		100,000	100,038	6,634,458
LHC Improvement Districts		49,866			71,083	120,949
PD Vehicle Towing 28-3511		6,325			2,256	8,581
P&R Memorial Tree Fund		20,000				20,000
POC Firefighters Pension Trust Fund		5,000				5,000
Recreation / Aquatic Center Fund	531,696	377,979		10,000	65,828	
Depreciation				195,941		1,181,444
Refuse Fund		309,103		30,000	917,368	
Depreciation				1,185		1,257,656
Tourism / Economic Development		1,625,000		100,000		1,725,000
Transit Grant Fund	1,133,426	423,453	668,250	20,000	222,106	2,467,235
Vehicle / Equipment Replacement		471	499,135	200,000		
Depreciation				351,921		1,051,527
WALETA Police Academy		166,383	22,000			188,383
Wastewater Utility Fund	2,056,698	4,210,316	510,000	1,433,101	1,662,085	
Depreciation				11,286,564		
Debt Service				19,110,012		40,268,776
Community Investment Program			94,205,740		109,369	94,315,109
Other Funds Total	\$9,697,583	\$23,648,740	\$96,643,498	\$38,378,857	\$5,695,886	\$174,064,564
Total City Budget	\$40,098,147	\$33,319,439	\$96,822,453	\$40,584,933	\$0	\$210,824,972



PROJECTED YEAR END FUND BALANCES

FUND	Estimated Fund Balance 7/1/2010	FY 2010-11 Estimated Revenues	FY 2010-11 Estimated Expenditures	Community Investment Expenditures	Estimated Budget Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments	Projected Fund Balance 6/30/2011
					To	From		
General	10,885,551	33,360,803	36,760,408		1,100,000	1,697,229		6,888,717
Airport Fund	251,432	813,719	1,497,219	295,000	38,499		794,058	105,489
Community Investment Fund	6,833,417	17,572,494		24,451,171	5,243,740	638,499		4,559,981
Court Enhancement Fund	64,563	47,000	11,727					99,836
Debt Service	50,220	130,000	369,819		385,000			195,401
Grant Funds: Various	0	4,038,841	4,038,841					0
Highway User Revenue (HURF)	1,482,111	4,425,228	5,412,562		758,729	250,740		1,002,766
Irrigation & Drainage District	6,279,490	24,739,950	13,240,653	14,211,332		2,000,000	2,539,154	4,106,609
LHC Employee Benefit Trust Fund	5,552,538	5,915,000	6,634,458					4,833,080
LHC Improvement District 1	25,683	0	21,636					4,047
LHC Improvement District 2	49,479	10,000	22,508					36,971
LHC Improvement District 4	17,981	75,000	76,805					16,176
Miscellaneous Funds	425,800	226,128	466,589					185,339
POC Firefighters Pension Trust Fund	2,781	2,219	5,000					0
Property Acquisition Fund	2,228,391	3,500						2,231,891
Recreation/Aquatic Center	29,119	391,556	1,181,444		590,000		195,941	25,172
Refuse O&M Enterprise	6,107,492	1,207,000	1,257,656			1,593,000	1,185	4,465,021
Tourism/Economic Development	281,980	1,625,000	1,725,000					181,980
Transit Fund	54,704	1,858,956	2,467,235		570,000			16,425
Vehicle/Equip. Replacement Fund	4,041,281	40,000	1,051,527			500,000	351,921	2,881,675
Wastewater Utility Fund	56,501,949	83,535,069	40,268,776	55,357,606	2,000,000	4,006,500	11,286,564	53,690,700
Total City Budget	\$101,165,962	\$180,017,463	\$116,509,863	\$94,315,109	\$10,685,968	\$10,685,968	\$15,168,823	\$85,527,276



BUDGET TRANSFERS

TRANSFERS FROM								
TRANSFERS TO	General	Refuse O & M	IDD	CIP FUND	WW Utility Fund	HURF	Veh/Equip Repl Fund	
Aquatic	590,000							590,000
CIP Airport				38,499				38,499
CIP General		993,000			4,000,000	250,740		5,243,740
CIP Wastewater			2,000,000					2,000,000
Debt Service	385,000							385,000
General Fund		600,000					500,000	1,100,000
HURF	152,229			600,000	6,500			758,729
Transit	570,000							570,000
Total Transfers From	\$1,697,229	\$1,593,000	\$2,000,000	\$638,499	\$4,006,500	\$250,740	\$500,000	\$10,685,968



FINANCIAL SUMMARY GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 10-11
Source of Funds						
Bond Proceeds						0
Charges for Services	815,562			144,100	196,248	1,155,910
Contributions and Donations	86,975				5,000	91,975
Fines and Forfeitures	1,304,783					1,304,783
Flood Control Funding				2,294,332		2,294,332
Franchise Taxes	1,750,000					1,750,000
Interest & Miscellaneous	1,011,511	9,873	100	4,755,700	3,219	5,780,403
Intergovernmental	11,343,875	4,415,355		10,381,862	5,968,677	32,109,769
Licenses and Permits	971,540					971,540
Property Taxes	3,891,417				85,000	3,976,417
Rents and Royalties						0
Sales Taxes	12,185,140				1,625,000	13,810,140
Special Assessments			129,900			129,900
Subtotal Source of Funds	\$33,360,803	\$4,425,228	\$130,000	\$17,575,994	\$7,883,144	\$63,375,169
Other Sources/Transfers In	1,100,000	758,729	385,000	5,243,740	570,000	8,057,469
TOTAL SOURCE OF FUNDS	\$34,460,803	\$5,183,957	\$515,000	\$22,819,734	\$8,453,144	\$71,432,638
Use of Funds						
General Government:						
City Attorney	452,799				15,862	468,661
City Clerk	150,505					150,505
City Council	91,001					91,001
City Manager	196,729					196,729
City Manager - Human Resources	156,449					156,449
City Manager - Information Systems	798,846					798,846
Community Services					2,624,417	2,624,417
Development Services	1,247,284					1,247,284
Finance - Administration	814,460					814,460
Fire	9,621,464				524,042	10,145,506
Municipal Court	1,011,553				261,352	1,272,905
Parks & Recreation	4,358,663				20,000	4,378,663
Police	11,377,921				1,076,484	12,454,405
Public Works - Admin./Eng.	447,092					447,092
Public Works - Vehicle Maint.	407,705					407,705
Non-Departmental	3,421,861				120,949	3,542,810
Contingency	2,206,076					2,206,076
Highway & Streets		5,412,562				5,412,562
Tourism and Promotion					1,725,000	1,725,000
Transportation Services					2,467,235	2,467,235
Debt Service:						
Principal Retirement			260,000			260,000
Interest on Long-Term Debt			109,819			109,819
Capital Outlay				24,451,171		24,451,171
Subtotal Use of Funds	\$36,760,408	\$5,412,562	\$369,819	\$24,451,171	\$8,835,341	\$75,829,301
Other Uses/Transfers Out	1,697,229	250,740		638,499		2,586,468
TOTAL USE OF FUNDS	\$38,457,637	\$5,663,302	\$369,819	\$25,089,670	\$8,835,341	\$78,415,769

FUND BALANCE, BEGINNING OF YEAR*	\$10,885,551	\$1,482,111	\$50,220	\$9,061,808	\$922,971	\$22,402,661
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FUND BALANCE, END OF YEAR*	\$6,888,717	\$1,002,766	\$195,401	\$6,791,872	\$540,774	\$15,419,530
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*Estimated



FINANCIAL SUMMARY ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Recreation/ Aquatic	Refuse	Wastewater Utility	TOTAL FY 10-11
Source of Funds						
Bond Proceeds		8,377,660			55,157,606	63,535,266
Charges for Services	557,218		340,656	528,000		1,425,874
Interest & Miscellaneous		138,287	50,900	604,000	4,157,000	4,950,187
Intergovernmental	256,501	133,017			158,505	548,023
Property Tax Levy		4,498,386				4,498,386
Recycling				75,000		75,000
Sewer Charges					24,061,958	24,061,958
Water Charges		11,592,600				11,592,600
Subtotal Source of Funds	813,719	24,739,950	\$391,556	\$1,207,000	\$83,535,069	110,687,294
Other Sources/Transfers In	38,499		590,000		2,000,000	2,628,499
TOTAL SOURCE OF FUNDS	\$852,218	\$24,739,950	\$981,556	\$1,207,000	\$85,535,069	\$113,315,793
Use of Funds						
Capital Outlay / CIP	295,000	14,399,332			55,867,606	70,561,938
Contingency	20,000	725,691	10,000	30,000	1,433,101	2,218,792
Costs of Sales and Services	560,725	7,626,035	909,675	135,793	6,267,014	15,499,242
Debt Service		812,500			19,110,012	19,922,512
Depreciation	794,058	2,539,154	195,941	1,185	11,286,564	14,816,902
Interdepartmental Charges	122,436	1,349,273	65,828	917,368	1,662,085	4,116,990
Landfill Closure Reserve				123,310		123,310
Recycling/Waste Disposal Program				50,000		50,000
Subtotal Use of Funds	1,792,219	27,451,985	1,181,444	1,257,656	95,626,382	127,309,686
Other Uses/Transfers Out		2,000,000		1,593,000	4,006,500	7,599,500
TOTAL USE OF FUNDS	\$1,792,219	\$29,451,985	\$1,181,444	\$2,850,656	\$99,632,882	\$134,909,186
FUND BALANCE, BEGINNING OF YEAR*	\$251,432	\$6,279,490	\$29,119	\$6,107,492	\$56,501,949	\$69,169,482
Non Cash Depreciation & Adjustments	(794,058)	(2,539,154)	(195,941)	(1,185)	(11,286,564)	(14,816,902)
FUND BALANCE, END OF YEAR*	\$105,489	\$4,106,609	\$25,172	\$4,465,021	\$53,690,700	\$62,392,991

*Estimated



FINANCIAL SUMMARY INTERNAL SERVICE FUNDS

Internal Service Funds	Vehicle Replacement	Employee Benefit Trust	TOTAL FY 10-11
Source of Funds			
Equipment Rental			
Interest Earnings	25,000	8,000	33,000
Miscellaneous	15,000	7,000	22,000
Premiums		5,900,000	5,900,000
Subtotal Source of Funds	40,000	5,915,000	5,955,000
Other Sources/Transfers In			
TOTAL SOURCE OF FUNDS	\$40,000	\$5,915,000	\$5,955,000
Use of Funds			
Administration/Benefits/Premiums		6,634,458	6,634,458
Capital Outlay	499,135		499,135
Contingency	200,000		200,000
Depreciation	351,921		351,921
Miscellaneous	471		471
Subtotal Use of Funds	1,051,527	6,634,458	7,685,985
Other Uses/Transfers Out	500,000		500,000
TOTAL USE OF FUNDS	\$1,551,527	\$6,634,458	\$8,185,985
FUND BALANCE, BEGINNING OF YEAR*	\$4,041,281	\$5,552,538	\$9,593,819
Non Cash Depreciation & Adjustments	(351,921)		(351,921)
FUND BALANCE, END OF YEAR*	\$2,881,675	\$4,833,080	\$7,714,755

*Estimated



FINANCIAL SUMMARY THREE-YEAR - ALL FUNDS

All Funds	Actual FY 08-09	Estimate FY 09-10	Budget FY 10-11
Revenues by Fund			
General Fund	39,824,864	35,787,815	33,360,803
Airport Fund	1,198,751	1,175,629	813,719
Community Investment Fund	4,464,566	3,122,037	17,572,494
Court Enhancement Fund	49,214	47,000	47,000
Debt Service Fund	132,436	66,331	130,000
Grant Fund: Various	830,913	1,355,927	4,038,841
Highway User Revenue Fund (HURF)	4,533,634	4,492,321	4,425,228
Irrigation and Drainage District	15,896,125	15,697,012	24,739,950
LHC Employee Benefit Trust Fund	6,257,372	5,754,319	5,915,000
LHC Improvement District 1	113,517	148,979	
LHC Improvement District 2	17,167	15,125	10,000
LHC Improvement District 4	56,709	58,323	75,000
Lottery (LTAF)	233,688	133,847	
Miscellaneous Funds	56,031	49,938	226,128
POC Firefighters Pension Trust Fund	(2,623)	(2,258)	2,219
Property Acquisition Fund	7,291	3,500	3,500
Recreation / Aquatic Center	376,082	333,622	391,556
Refuse Fund	1,255,666	1,214,517	1,207,000
Tourism / Economic Development Fund	1,336,350	1,217,655	1,625,000
Transit Fund	1,093,044	1,167,272	1,858,956
Vehicle / Equipment Replacement Fund	521,364	48,944	40,000
Wastewater Utility Fund	66,143,316	64,280,464	83,535,069
Total Revenues	\$144,395,477	\$136,168,319	\$180,017,463
Expenditures by Fund			
General Fund	38,009,506	32,581,989	36,760,408
Airport Fund	2,386,117	1,401,390	1,792,219
Community Investment Fund	4,147,832	776,703	24,451,171
Court Enhancement Fund	51,609		11,727
Debt Service Fund	366,647	277,456	369,819
Grant Fund: Various	840,164	1,243,052	4,038,841
Highway User Revenue Fund (HURF)	5,153,175	4,415,941	5,412,562
Irrigation and Drainage District	15,023,179	13,678,743	27,451,985
LHC Employee Benefit Trust Fund	6,653,516	5,840,394	6,634,458
LHC Improvement District 1	143,573	130,467	21,636
LHC Improvement District 2	13,149	13,532	22,508
LHC Improvement District 4	59,995	55,137	76,805
Lottery (LTAF)	50,490	10,514	
Miscellaneous Funds	10,335	84,021	466,589
POC Firefighters Pension Trust Fund	3,674	7,336	5,000
Recreation / Aquatic Center	1,270,219	1,090,636	1,181,444
Refuse Fund	863,158	1,164,472	1,257,656
Tourism / Economic Development Fund	1,356,590	1,220,600	1,725,000
Transit Fund	1,919,213	1,560,810	2,467,235
Vehicle / Equipment Replacement Fund	902,240	729,869	1,051,527
Wastewater Utility Fund	53,270,445	73,119,970	95,626,382
	\$132,494,826	\$139,403,032	\$210,824,972
Non-Cash Depreciation & Adjustments	7,861,601	(13,930,803)	(15,168,823)
Total Expenditures	\$140,356,427	\$125,472,229	\$195,656,149
AVAILABLE BALANCE	\$4,039,050	\$10,696,090	(\$15,638,686)
Operating Transfers In/(Out)			
General Fund	(5,110,562)	(3,311,251)	(597,229)
Airport Fund	343,000	30,000	
Community Investment Fund	(324,014)	(600,000)	(600,000)
Court Enhancement Fund		(87,600)	
Debt Service Fund	135,562	211,675	385,000
Highway User Revenue Fund	604,014	858,581	758,729
Lottery (LTAF)	(185,000)	(123,333)	
Recreation/Aquatic Center Fund	709,000	525,000	590,000
Refuse Fund		(161,546)	(600,000)
Transit Fund	828,000	422,209	570,000
Vehicle / Equipment Replacement Fund			(500,000)
Wastewater Utility Fund - WWSE	3,000,000	2,236,265	(6,500)
Total Operating Transfers In/(Out)	\$0	\$0	\$0
SUBTOTAL	\$4,039,050	\$10,696,090	(\$15,638,686)
Beginning Balance			
	\$86,430,822	\$90,469,872	\$101,165,962
CIP Transfers In/(Out)			
CIP - General Fund	(389,395)	(33,099)	
CIP - Airport Fund	27,300	(587,046)	38,499
CIP - HURF		(94,142)	(250,740)
CIP - IDD Fund	(2,000,000)	(2,097,203)	(2,000,000)
CIP - Other	318,647	868,490	5,205,241
CIP - Property Acquisition Fund	221,760		
CIP - Refuse	(178,312)	(57,000)	(993,000)
CIP - Wastewater Utility Fund	2,000,000	2,000,000	(2,000,000)
Total CIP Transfers In/(Out)	\$0	\$0	\$0
ENDING BALANCE	\$90,469,872	\$101,165,962 *	\$85,527,276

*Unaudited



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program	Total Fiscal Year 2010-11 CIP	
	By Project	By Program
General Government		
HVAC Replacement Program	287,650	
City Facilities Energy Conservation Project	4,725,000	
Contingency	4,000,000	
Non-Specific Stimulus Projects - ARRA 2	1,550,000	
		10,562,650
Parks & Recreation		
Grand Island Development Park	60,000	
Havasu 280 - Preliminary Studies	50,000	
		110,000
Public Safety		
Fire Station #7 - Sloop & McCulloch	3,000,000	
		3,000,000
Public Works Administration		
Dredging Project - Rotary	558,000	
McCulloch Intersections	50,000	
		608,000
Public Works - Airport		
Airport Signage, Electric & Pavement Improvements	270,000	
Non-Aero Land Assessment	25,000	
		295,000
Public Works - Streets		
Drainage Improvement Program	1,288,000	
El Dorado Wash (Lake Havasu High School)	500,000	
Kiowa Drain	550,000	
Lake Havasu City Streets Resurfacing	1,759,658	
London Bridge Maintenance	100,000	
Pima Wash Culvert	500,000	
Swanson Avenue Widening to Four Lanes	460,400	
Swanson Box Culvert	900,000	
Traffic Signals	364,687	
Wash Bank Stabilization Program	500,000	
Widen Lake Havasu Ave, Phase I & II	1,198,293	
		8,121,038



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program	Total Fiscal Year 2010-11 CIP	
	By Project	By Program
Public Works - Transit Transit Administration Building Solar Transit Center Modular Transit Facility Transit Parking Lot	200,000 744,000 754,114 242,000	1,940,114
Public Works - Wastewater Eagle Golf Course Lines Rehabilitation (Non-WWSE) Wastewater System Expansion - Program Year 6 Wastewater System Expansion - Program Year 8 Wastewater System Expansion - Program Year 9	200,000 560,282 33,344,936 21,252,388	55,357,606
Public Works - Water Booster Station 5A Replacement & Additional Storage Booster Station No. 1 Booster Station No. 3 Mohave County Water Authority Water Allocation North Water System Improvements Recharge/Recovery System Water Service Line Replacement - WWSE Water System Improvements Evaluation & Design Water Tank Rehab & Maintenance Program Water Treatment Plant Capacity Increase Water Treatment Plant Improvements Water Treatment Plant Security Enhancements Waterline Replacement Improvements Well Expansion Program	2,500,000 2,100,000 1,863,225 250,000 400,000 500,000 2,754,792 487,000 200,000 250,000 276,580 100,000 1,679,735 850,000	14,211,332
Sub-Total		\$94,205,740
Interfund Transfer from CIP Fund to Parks and Recreation Operating Budget		109,369
TOTAL FISCAL YEAR 2010-11 COMMUNITY INVESTMENT PROGRAM		\$94,315,109



DEBT SERVICE SUMMARY

Irrigation & Drainage District

July 16, 2010

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ.

June 22, 2007

Received \$5,700,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

February 1, 1993

Issued \$4,120,000 in Refunding Bonds.

Lake Havasu City

April 22, 2008

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition.

May 1, 2001

Issued \$891,000 in Improvement District Bonds and Supplemental Interest Certificates to provide funds to make McCulloch Boulevard streetscape improvements within the district.

Wastewater Utility

Series 2009

Received \$5,147,488 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines for a portion of program year nine areas. Of this amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act (ARRA) of 2009.

Series 2009A

Received \$87,734,728 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for the remaining areas included in the expansion program.

Series 2008

Received \$45,585,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for program year eight areas.



DEBT SERVICE SUMMARY

Wastewater Utility (Cont.)

Series 2007

Received \$52,914,430 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for program year seven areas.

Series 2006

Received \$60,835,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year six areas.

Series 2005

Received \$6,220,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year five areas. Refinancing of this loan occurred in Fiscal Year 2009.

Series 2005B

Received \$58,070,000 in bond funding from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This includes program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line.

Series 2004A

Received \$55,140,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. There was \$5,765,000 that was refinanced as a part of this issuance.

Series 2004

Received \$9,500,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City. Refinancing of \$3,560,000 occurred in Fiscal Year 2007.

Series 2002

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2005.



STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS

TAX YEAR 2010 SECONDARY ASSESSED VALUE	\$712,368,524 *
(1) Debt limit 6% of assessed value	\$42,742,111
Bonds Outstanding at June 30, 2010	<u>0</u>
Excess available at June 30, 2010	\$42,742,111
(2) Debt limit 20% of assessed value	\$142,473,705
Bonds Outstanding at June 30, 2010	<u>182,847,574</u> **
(3) Excess available at June 30, 2010	(\$40,373,869)
Total Bonding Capacity	<u><u>\$2,368,242</u></u>

- (1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.
- (2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.
- (3) The debt limit exceeds the 20% of assessed value due to bonds being issued in previous years and the assessed valuation declining in tax year 2010.

* Estimate

** Reflects reduction of July 1, 2010, principal payments



DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-10	Fiscal Year 2011		
						Principal	Interest	Total
Long Term Debt								
General Government								
GADA - Land Acquisition	2008	\$2,615,000	3.00 - 5.00	2023	\$2,510,000	\$135,000	\$102,363	\$237,363
Improvement District #7 - McCulloch Blvd Streetscape Bond Series	2001	891,000	5.125	2012	125,000	60,000	4,869	64,869
Total General Government Debt		\$3,506,000			\$2,635,000	\$195,000	\$107,232	\$302,232
Irrigation & Drainage District								
Bond Series	1993	\$4,120,000	3.75 - 6.625	2022	\$130,000	\$10,000	\$7,950	\$17,950
WIFA Senior	2007	5,700,000	3.504	2027	5,289,990	215,842	177,798	393,640
WIFA Senior *	2010	11,400,000	3.50	2030	3,222,300	0	391,869	391,869
Total IDD Debt		\$21,220,000			\$8,642,290	\$225,842	\$577,617	\$803,459
Wastewater Utility								
Revenue Bonds								
<u>WIFA Loans</u>								
Junior Construction Loan Year 1	2002	\$8,507,500	3.171	2022	\$6,601,527	\$418,212	\$196,073	\$614,285
Senior Construction Loan Year 1	2002	8,507,500	3.171	2022	6,601,527	418,212	196,073	614,285
Senior Construction Loan Year 2	2004	5,940,000	3.12	2024	4,960,182	264,354	146,510	410,864
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2024	29,290,000	1,000,000	920,840	1,920,840
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2024	14,875,000	784,941	458,631	1,243,573
Junior Construction Loan Year 5	2006	48,405,000	2.672	2026	46,610,000	995,000	1,218,605	2,213,605
Senior Construction Loan Year 5	2006	12,430,000	2.672	2026	11,395,000	540,000	289,991	829,991
Senior Construction Loan Year 6	2007	52,914,430	3.185	2037	51,777,579	1,173,060	1,611,754	2,784,814
Junior Construction Loan Year 7	2008	45,585,000	3.750	2038	45,585,000	895,741	1,675,847	2,571,588
Senior Construction Loan Year 8 **	2009	5,147,488	3.241	2039	3,147,488	63,615	100,979	164,594
Senior Construction Loan Year 8	2009A	87,734,728	3.098	2039	87,734,728	0	2,718,022	2,718,022
<u>GADA Loans</u>								
Junior Loan Year 4	2005B	58,070,000	5.000	2035	58,070,000	0	2,808,242	2,808,242
Total Wastewater Utility Debt		\$383,306,646			\$366,648,031	\$6,553,136	\$12,341,567	\$18,894,702
Total Outstanding Debt					\$377,925,321			
Total Fiscal Year 2011 Debt Service						\$6,973,978	\$13,026,416	\$20,000,393

* Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ

** Of this loan amount, \$2,000,000 of the principal amount will be forgiven as a part of the ARRA of 2009



DEBT SERVICE SCHEDULE

At July 1, 2011, the total actual indebtedness is approximately \$572 million. Fiscal Year 2011 annual debt payments are projected to be \$20 million. This table illustrates the total

actual indebtedness throughout the life of the debt for all current outstanding debt and proposed new debt.

Fiscal Year	Principal	Interest	Total
2011	6,973,978	13,026,416	20,000,393
2012	9,268,353	12,554,535	21,822,888
2013	10,841,564	12,217,493	23,059,057
2014	11,166,570	11,871,918	23,038,488
2015	11,608,601	11,512,497	23,121,097
2016	12,077,882	11,136,553	23,214,434
2017	12,559,654	10,747,006	23,306,660
2018	13,299,160	10,333,876	23,633,036
2019	13,851,659	9,901,428	23,753,087
2020	14,542,410	9,448,558	23,990,968
2021	15,041,683	8,979,667	24,021,349
2022	15,554,761	8,494,294	24,049,055
2023	16,281,933	7,994,590	24,276,523
2024	15,563,402	7,499,778	23,063,180
2025	15,864,868	7,007,778	22,872,646
2026	15,351,857	6,563,386	21,915,243
2027	15,896,742	6,001,121	21,897,863
2028	11,979,221	5,537,424	17,516,646
2029	12,048,345	5,068,724	17,117,069
2030	12,527,722	4,580,561	17,108,283
2031	13,019,984	4,072,176	17,092,160
2032	13,328,285	3,548,559	16,876,845
2033	13,856,227	3,003,087	16,859,314
2034	14,412,703	2,434,850	16,847,553
2035	14,987,997	1,842,807	16,830,804
2036	15,592,403	1,225,906	16,818,310
2037	9,226,226	757,835	9,984,061
2038	9,529,779	446,270	9,976,049
2039	7,021,210	214,265	7,235,475
2040	4,650,143	72,145	11,878,774
	\$377,925,321	\$198,095,503	\$576,020,824

Budget Trends - Ten-Year History

Fiscal Sustainability Policy





BUDGET TRENDS TEN-YEAR HISTORY

For the first six of the past ten years, operating expenditures grew at an average rate of 15% per year. This was due primarily to population growth and demands placed on the level of services that the citizens had come to expect. Beginning in Fiscal Year 2009 the rate decreased due to the economic downturn and a reduction in revenues. Fiscal Year 2011 shows a slight increase in operating expenditures over Fiscal Year 2010 which is a net result of decreases in personnel, supplies, and services and increases in debt service obligations and contingency appropriations. As new debt has occurred through the ten-year Wastewater System Expansion Program, the debt service obligation has increased. Additionally, since the adoption of a fiscal sustainability policy, contingency appropriations for all major funds have increased. Until the economy stabilizes, most major funds will utilize a portion of their fund balance to maintain core functions. This will require some major funds to reflect a decrease of more than 10% from their prior year ending fund balance. The operating budgets will continue to provide for only essential services to be performed.

Of the City's \$113.9 million Fiscal Year 2011 operating budget, \$94.7 million or 83% comes from only four funds:

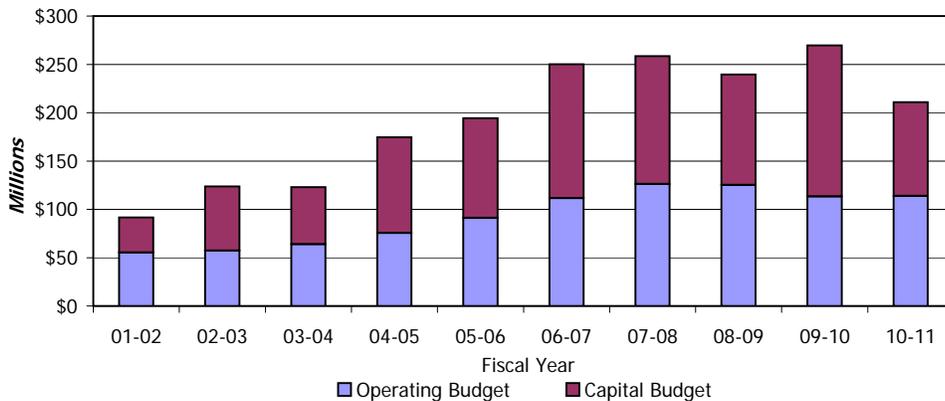
- General Fund \$36,581,453
- Wastewater Utility Fund 39,758,776
- Irrigation & Drainage District Fund . 13,052,653
- Highway User Revenue Fund 5,337,562

The capital budget has increased at an average annual rate of 35% per year during the first

five years of the ten-year history. Fiscal Year 2011 shows a decrease from the previous year due to the Fiscal Year 2010 capital budget being inflated with \$23.4 million in Federal Stimulus revenue funded projects, most of which did not materialize. The City also accelerated the remainder of the wastewater system expansion project to take advantage of the competitive bid environment, which accounted for a substantial portion of Fiscal Year 2010's capital budget.

The capital budget is comprised of new projects as well as projects carried forward from the previous fiscal year. In Fiscal Year 2011, carry forward CIP projects account for \$47.2 million, or 49% of the total capital budget. The carry forward projects vary from year to year depending upon the scope of work and unanticipated delays in completion of the projects. The CIP carry forward portion of the capital budget has risen significantly over the past ten years primarily due to the scope of work related to the massive sewer project.

Fiscal Year	Operating Budget	Capital Budget	Total Budget
01-02	55,238,843	36,403,168	91,642,011
02-03	57,291,171	66,308,046	123,599,217
03-04	63,864,205	59,015,258	122,879,463
04-05	75,580,205	98,899,473	174,479,678
05-06	91,094,047	103,157,330	194,251,377
06-07	111,645,861	138,424,972	250,070,833
07-08	126,246,888	132,223,415	258,470,303
08-09	125,168,100	114,437,411	239,605,511
09-10	113,284,271	156,291,925	269,576,196
10-11	113,893,150	96,931,822	210,824,972





FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

OBJECTIVES

1. To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
3. To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
4. To provide essential public facilities and prevent deterioration of the Lake Havasu City's public facilities and its capital plant.
5. To protect and enhance the Lake Havasu City's credit rating and prevent default on any municipal debts.
6. To insure the legal use of all Lake Havasu City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

This Fiscal Sustainability Policy document is intended to establish guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of Lake Havasu City as reflected in its financial goals.

I FISCAL PLANNING

Fiscal planning refers to the process of identifying resources and allocating those resources among competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget.

- 1.01 The City Manager shall submit to the City Council a proposed annual budget, with their recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council will adopt the budget no later than June 30.
- 1.02 The City uses a five-year long-range financial forecasting system that will incorporate both revenue and expenditure estimates for all of the City funds. The five-year long-range forecast will be updated annually and presented to the City Council prior to the start of the City budget process.
- 1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues creating a balanced budget. The City will not balance the current budget at the expense of meeting future years' expenditures; for example accruing future years' revenues or rolling over short-term debt to avoid planned debt retirement.
- 1.05 The budget will fully appropriate the resources needed for authorized regular staffing. At no time shall the number of regular full-time employees on the payroll exceed the total number of positions authorized by the City Council. All personnel actions shall be in conformance with applicable federal and state law and all City ordinances and policies.
- 1.07 Performance measurement indicators will be integrated into the budget process as appropriate.
- 1.08 Alternatives for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

- 1.10 The City's annual budget will include contingency appropriations in each fund sufficient to provide for unanticipated increases in service delivery costs and needs that may arise throughout the fiscal year. Expenditures from these contingency appropriations can only be undertaken with separate Council action and only if funds are not available in the department requesting the contingency funding.
- 1.13 If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the General Fund Contingency appropriation, to the extent necessary to ensure a balanced budget at the close of the fiscal year. The City Manager may institute a cessation during the fiscal year on hirings, promotions, transfers, and capital equipment purchases. Such action will not be taken arbitrarily and without knowledge and support of the City Council.
- 2.03 The City will maintain an additional General Fund reserve upper goal of an additional ten percent (10%) of the average actual General Fund revenues for the preceding five fiscal years. These funds will not be appropriated except to cover emergencies and unexpected declines in revenue in the following budget year. To the extent these reserves are expended, the City will increase its General Fund revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore this additional ten percent (10%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.
- 2.05 The 'Contingency' funds can only be authorized for expenditure by action of the City Council.
- 2.06 The City will maintain a 'Contingency Fund' in the Irrigation and Drainage District Fund, Wastewater Fund and Highway Users' Revenue Fund of five percent (5%) of the average actual revenues for the preceding five fiscal years. This fund may only be used to cover emergencies and unexpected declines in revenue. The funds can only be authorized for expenditure by action of the City Council. To the extent these reserves are expended, the City will increase its revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore the five percent (5%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.

II FUND BALANCE

Fund balance is an important indicator of the City's financial position. Adequate fund balances must be maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

- 2.02 The City will maintain a 'Contingency Fund' reserve in the General Fund of five percent (5%) of the average actual fund revenues for the preceding five fiscal years. In the event these 'Contingency' funds must be used to provide for temporary funding of unforeseen emergency needs, the City shall restore this specific 'Contingency' reserve to the minimum five percent (5%) limit within the next two fiscal years following the fiscal year in which the event occurred.

III EXPENDITURE CONTROL

Management must ensure compliance with the legally adopted budget.



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

- 3.01 Expenditures will be controlled by an annual budget at the division level. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Administrative approval and processing of certain budget transfers within departments is governed by OPP 2.07.
- 3.05 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report, audited financial statements, and audited reconciliation report as defined by the Uniform Expenditure Reporting System (ARS §41-1279.07) to the State Auditor General each year.
- 3.06 The City will monitor the expenditure limitation every year and may choose to pursue a periodic adjustment to its expenditure limitation. This adjustment may be every four years through the City submitting an alternative expenditure limitation (Home Rule) option for approval by the voters at a regular City election (Article IX, Section 20, Subsection 9, Arizona State Constitution). The City may choose to pursue other legally permitted adjustments to its expenditure limitation such as through voter approval of a permanent base adjustment (Article IX, Section 20, Subsection 6, Arizona State Constitution).

IV REVENUES AND COLLECTIONS

All government employees are considered stewards of public funds. In order to provide funding for service delivery, the City must have reliable revenue sources. These diverse revenues must be collected equitably, timely, and efficiently.

- 4.01 The City's goal is a General Fund revenue base balanced between taxes,

intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.

- 4.02 The City will maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source.

VII COMMUNITY INVESTMENT PROGRAM

The purpose of the Community Investment Program is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance to established policies and goals.

- 7.01 The City Manager will annually submit a ten-year Community Investment Program for review by the City Council pursuant to the timeline established in the annual budget preparation schedule. Submission of the Community Investment Program shall be consistent with the requirements of ARS §42.17101 through §42.17103.
- 7.04 The City's objective will be to dedicate to the Community Investment Program at least 2% of the annual General Fund revenues allocated to the City's operating budget. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants.
- 7.06 Community Investment projects will not be budgeted, authorized or awarded until the funding sources have been identified to finance the project.
- 7.08 Within 90 days of the completion of a capital project any remaining appropriated funds for the project will be closed off. Excess funds may be used for other project shortfalls with the approval of the City Council. Funds not used will revert to the fund balance of the funding source.
- 7.11 The City will maintain a listing of capital infrastructure. This list will be used to



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

analyze City infrastructure to provide for maintenance and replacement through the City's Community Investment Program and annual operating budget.

IX DEBT MANAGEMENT

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions and required disclosures to investors, underwriters and rating agencies.

- 9.03 The City will maintain debt ratios within the Arizona Constitution limits.
- 9.04 The City will manage the debt program with the assistance of a financial advisor and bond counsel.
- 9.06 The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt "pay as you go" capital financing for projects less than \$1,000,000.
- 9.08 The City shall comply with all requirements of Arizona Revised Statutes Title 35 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.
- 9.10 Restructuring, refinancing, and advance bond refunding are used to limit the City's debt service costs and to provide maximum future borrowing flexibility.

X ENTERPRISE FUNDS

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, sanitation, airport, and recreation/aquatic center. User charges are established to offset the cost of providing these services.

- 10.01 Separate funds will be established and maintained to properly account for each enterprise operation....Interfund

charges will be assessed for the administrative support of the enterprise activity.

XIII ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

- 13.01 The City will comply with generally accepted accounting principles (GAAP) in its accounting and financial reporting.
- 13.02 Monthly financial reports will be issued to the City Manager and all departments summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- 13.04 In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984 and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 13.06 All departments will provide notice of all significant events and financial and related matters to the Finance Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. A listing of significant events is included in Appendix A to this document. The Finance Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.



Five-Year Financial Projections Selected Funds

Airport
Community Investment Program
Debt Service
General
Highway User Revenue
Irrigation & Drainage District (Water)
Local Transportation Assistance (Lottery)
Property Acquisition
Recreation/Aquatic Center
Refuse Enterprise
Tourism/Economic Development
Transit
Vehicle/Equipment Replacement
Wastewater Utility

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FINANCIAL PROJECTIONS AIRPORT FUND

Airport Fund	Projections							
Financial Projections	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Land/Building Rental Fees	25,523	26,036	24,995	25,370	25,877	26,395	26,923	27,461
Car Rental Fees	62,148	63,000	61,670	62,595	63,847	65,124	66,426	67,755
Facility Charges	19,443	15,000	18,500	18,778	19,153	19,536	19,927	20,325
FBO Hangar Fees	10,394	10,394	10,394	10,550	10,761	10,976	11,196	11,420
Fuel Flowage Fees	52,521	56,100	51,000	62,000	63,240	64,505	65,795	67,111
Grants	663,951	238,451	55,100	256,501	318,250	198,550	80,750	142,500
Hangar Pad Fees	52,248	54,600	54,000	54,810	55,906	57,024	58,165	59,328
Hangar Rental Fees	128,143	129,540	127,266	129,175	131,758	134,394	137,082	139,823
Land Lease Fees	56,896	59,946	55,946	62,424	63,672	64,946	66,245	67,570
Landing Fees	8,962	10,200	8,473	9,600	9,792	9,988	10,188	10,391
Miscellaneous	4,546	5,609	597,031	7,193	7,337	7,484	7,633	7,786
Operating Permit Fees	1,705	2,504	2,175	2,208	2,252	2,297	2,343	2,390
Shade Port Lease Fees	29,478	31,873	30,611	31,070	31,692	32,325	32,972	33,631
Signage/Advertising	834	816	800	812	828	845	862	879
Sub-Lease Fee	478	500	450	457	466	475	485	494
Terminal Space Fee	630	662	672	682	696	710	724	738
Tie Down Fees	58,088	61,740	54,746	55,567	56,679	57,812	58,968	60,148
Transient Tie Downs	1,482	1,575	1,300	3,120	3,182	3,246	3,311	3,377
Quarterly Utilities	3,812	3,780	3,500	3,553	3,624	3,696	3,770	3,845
Vehicle Parking Fees	17,468	18,207	17,000	17,255	17,600	17,952	18,311	18,677
Total Revenues	\$1,198,751	\$790,532	\$1,175,629	\$813,719	\$886,612	\$778,279	\$672,074	\$745,650
Expenditures								
Personnel	421,175	358,454	311,735	361,343	368,570	375,941	383,460	391,129
Operation & Maintenance (O&M)	264,594	228,033	122,813	199,382	203,370	207,437	211,586	215,817
Capital Outlay	22,884							
Community Investment Program	667,892	251,000	58,000	295,000	335,000	209,000	85,000	150,000
Contingency		20,000		20,000				
Depreciation	805,663	754,521	754,521	794,058	809,939	826,138	842,661	859,514
Interfund Debits/(Credits)	203,909	154,321	154,321	122,436	124,885	127,382	129,930	132,529
Landfill Closure Reserve								
Other Expenses								
	\$2,386,117	\$1,766,329	\$1,401,390	\$1,792,219	\$1,841,763	\$1,745,899	\$1,652,637	\$1,748,989
Non-Cash Depreciation & Adjustments	(807,631)	(754,521)	(754,521)	(794,058)	(809,939)	(826,138)	(842,661)	(859,514)
Total Expenditures	\$1,578,486	\$1,011,808	\$646,869	\$998,161	\$1,031,824	\$919,761	\$809,976	\$889,475
AVAILABLE BALANCE	(\$379,735)	(\$221,276)	\$528,760	(\$184,442)	(\$145,212)	(\$141,481)	(\$137,902)	(\$143,825)
Operating Transfers In/(Out)								
Debt Service Fund								
General Fund	298,000				50,000	120,000	130,000	140,000
Lottery Fund	45,000	45,000	30,000					
Total Operating Transfers In/(Out)	\$343,000	\$45,000	\$30,000		\$50,000	\$120,000	\$130,000	\$140,000
SUBTOTAL	(\$36,735)	(\$176,276)	\$558,760	(\$184,442)	(\$95,212)	(\$21,481)	(\$7,902)	(\$3,825)
Beginning Balance	\$289,153	\$296,006	\$279,718	\$251,432	\$105,489	\$27,027	\$15,995	\$12,343
CIP Transfers In/(Out)								
CIP - General Fund	27,300	12,549	2,900	38,499	16,750	10,450	4,250	7,500
CIP - Other			(589,946)					
Total CIP Transfers In/(Out)	\$27,300	\$12,549	(\$587,046)	\$38,499	\$16,750	\$10,450	\$4,250	\$7,500
ENDING BALANCE	\$279,718	\$132,279	\$251,432 *	\$105,489	\$27,027	\$15,995	\$12,343	\$16,018

*Unaudited



FINANCIAL PROJECTIONS CIP FUND

Community Investment Fund Financial Projections	Projections							
	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Capital Lease				4,725,000				
Grants	1,565,859	22,622,898	674,377	10,381,862	1,640,922	1,895,652	1,450,000	90,000
Impact Fees	97,501	74,000	145,307	144,100	3,455,000	8,390,000	15,614,000	21,658,000
New Debt Service							104,610	1,098,400
Flood Control Funding	2,694,332	2,294,332	2,294,332	2,294,332	2,294,332	2,294,332	2,294,332	2,294,332
Interest & Miscellaneous	106,874	459,202	8,021	27,200	527,744	538,299	549,065	560,046
Total Revenues	\$4,464,566	\$25,450,432	\$3,122,037	\$17,572,494	\$7,917,998	\$13,118,283	\$20,012,007	\$25,700,778
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program	4,147,832	31,339,011	776,703	24,341,802	8,109,783	13,483,152	19,241,610	25,329,400
Contingency								
Debt Service								
Depreciation								
Interfund Debits/(Credits)				109,369				
Landfill Closure Reserve								
Other Expenses								
	\$4,147,832	\$31,339,011	\$776,703	\$24,451,171	\$8,109,783	\$13,483,152	\$19,241,610	\$25,329,400
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$4,147,832	\$31,339,011	\$776,703	\$24,451,171	\$8,109,783	\$13,483,152	\$19,241,610	\$25,329,400
AVAILABLE BALANCE	\$316,734	(\$5,888,579)	\$2,345,334	(\$6,878,677)	(\$191,785)	(\$364,869)	\$770,397	\$371,378
Operating Transfers In/(Out)								
Flood Control - Washcrew	(324,014)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
Debt Service Fund								
Total Operating Transfers In/(Out)	(\$324,014)	(\$600,000)	(\$600,000)	(\$600,000)	(\$600,000)	(\$600,000)	(\$600,000)	(\$600,000)
SUBTOTAL	(\$7,280)	(\$6,488,579)	\$1,745,334	(\$7,478,677)	(\$791,785)	(\$964,869)	\$170,397	(\$228,622)
Beginning Balance	\$3,908,226	\$3,692,204	\$4,219,593	\$6,833,417	\$4,559,981	\$4,544,057	\$4,838,688	\$5,344,085
CIP Transfers In/(Out)								
CIP - Airport			589,946	(38,499)				
CIP - General Fund	140,335	152,570	30,199		475,000	884,500	335,000	655,000
CIP - Highway User Revenue Fund		100,000	94,142	250,740		300,000		
CIP - Irrigation & Drainage			97,203					
CIP - Property Acquisition Fund								
CIP - Refuse Fund	178,312	849,541	57,000	993,000	300,861	75,000		
CIP - Wastewater Utility Fund		4,000,000		4,000,000				
Total CIP Transfers In/(Out)	\$318,647	\$5,102,111	\$868,490	\$5,205,241	\$775,861	\$1,259,500	\$335,000	\$655,000
ENDING BALANCE	\$4,219,593	\$2,305,736	\$6,833,417 *	\$4,559,981	\$4,544,057	\$4,838,688	\$5,344,085	\$5,770,463

*Unaudited

Unfunded projects included in financial projection as follows:
FY 14-15 - Bridgewater Channel River Walk Pedestrian Walkway (total of \$90,000)



FINANCIAL PROJECTIONS DEBT SERVICE FUND

Debt Service Fund Financial Projections	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Projections				
				Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Debt Service Payments From:								
Airport Fund								
Capital Lease Property Acquisition								
Community Investment Fund								
General Fund								
Improvement District #7	131,603	193,300	66,281	129,900	66,666			
Irrigation & Drainage District Fund								
Property Acquisition Fund								
Interest, Fees & Other Revenues	834	500	50	100	102	104	106	108
Total Revenues	\$132,436	\$193,800	\$66,331	\$130,000	\$66,768	\$104	\$106	\$108
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program								
Contingency								
Debt Service	1,011	1,250	1,040	2,250	2,318	2,387	2,459	2,532
Depreciation								
Interfund Debits/(Credits)								
Landfill Closure Reserve								
Other Expenses:								
Capital Lease-Property Acquisition								
P&I - 2008 Revenue Bonds	110,005	211,675	211,675	237,700	237,229	236,446	235,463	235,463
P&I - 2014 Revenue Bonds								8,335
P&I - 2001 Improvement District #7	255,630	193,300	64,741	129,869	66,666			
	\$366,647	\$406,225	\$277,456	\$369,819	\$306,213	\$238,833	\$237,922	\$246,330
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$366,647	\$406,225	\$277,456	\$369,819	\$306,213	\$238,833	\$237,922	\$246,330
AVAILABLE BALANCE	(\$234,210)	(\$212,425)	(\$211,125)	(\$239,819)	(\$239,445)	(\$238,729)	(\$237,816)	(\$246,222)
Operating Transfers In/(Out)								
General Fund	135,562	211,675	211,675	385,000	238,824	236,446	235,463	243,798
Total Operating Transfers In/(Out)	\$135,562	\$211,675	\$211,675	\$385,000	\$238,824	\$236,446	\$235,463	\$243,798
SUBTOTAL	(\$98,648)	(\$750)	\$550	\$145,181	(\$621)	(\$2,283)	(\$2,353)	(\$2,424)
Beginning Balance	\$148,318	\$39,350	\$49,670	\$50,220	\$195,401	\$194,781	\$192,498	\$190,145
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$49,670	\$38,600	\$50,220 *	\$195,401	\$194,781	\$192,498	\$190,145	\$187,721

*Unaudited



FINANCIAL PROJECTIONS GENERAL FUND

General Fund	Projections							
	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Financial Projections								
Revenues								
Auto Lieu Tax	2,840,324	2,444,852	2,444,852	2,444,852	2,493,749	2,543,624	2,594,497	2,646,386
Charges for Services	902,507	1,192,877	819,190	900,037	918,038	936,398	955,126	974,229
City Sales Tax	13,882,327	14,850,000	12,575,000	12,811,500	13,067,730	13,459,762	13,863,555	14,279,461
Tax Credits - Development Agmnts	(86,834)	(525,000)	(470,000)	(626,360)	(730,848)	(946,219)	(1,179,543)	(1,403,656)
Fines & Forfeitures	1,285,435	1,272,500	1,285,500	1,304,783	1,330,879	1,357,496	1,384,646	1,412,339
Fire Insurance Tax	235,042	225,000	215,994	219,234	223,619	228,091	232,653	237,306
Interest, Miscellaneous & Grants	2,766,849	2,791,885	2,527,916	2,544,777	2,595,673	2,647,586	2,700,538	2,754,548
License & Permits	992,742	1,097,927	995,550	971,540	990,971	1,010,790	1,031,006	1,051,626
Property Tax Levy	4,775,708	4,910,186	4,645,000	4,096,228	4,178,153	4,261,716	4,346,950	4,433,889
Property Tax - Uncollectable		(610,186)		(204,811)				
State Sales Tax	4,251,458	4,108,107	3,850,000	3,697,296	3,771,242	3,846,667	3,923,600	4,002,072
Urban Revenue Sharing	7,979,307	6,898,813	6,898,813	5,201,727	5,201,727	5,201,727	5,201,727	5,201,727
Total Revenues	\$39,824,864	\$38,656,961	\$35,787,815	\$33,360,803	\$34,040,931	\$34,547,638	\$35,054,755	\$35,589,928
Expenditures								
City Attorney	269,218	475,320	473,740	452,799	461,855	471,092	480,514	490,124
City Clerk	135,162	156,115	127,262	150,505	153,515	156,585	159,717	162,911
City Council	54,723	48,149	43,918	91,001	92,821	94,677	96,571	98,502
City Court	1,268,994	1,315,351	1,171,026	1,011,553	1,031,784	1,052,420	1,073,468	1,094,937
City Manager	205,800	54,569	123,803	196,729	200,664	204,677	208,770	212,946
Community Services	70,948	68,969	68,207					
Development Services	2,111,273	1,784,721	1,404,363	1,247,284	1,272,230	1,297,674	1,323,628	1,350,100
Finance	736,120	715,093	561,786	814,460	830,749	847,364	864,311	881,598
Fire	9,964,962	9,249,768	8,797,838	9,621,464	9,813,893	10,010,171	10,210,375	10,414,582
General Government	2,969,035	3,669,373	3,296,190	3,421,861	3,490,298	3,560,104	3,631,306	3,703,932
Human Resources	289,598	278,865	214,813	156,449	159,578	162,770	166,025	169,345
Information Systems	640,087	534,186	484,221	798,846	814,823	831,119	847,742	864,697
Parks & Recreation - Administration	426,136	364,282	346,411	362,507	369,757	377,152	384,695	392,389
Parks & Recreation - Recreation	1,860,077	1,680,233	1,625,537	1,723,733	1,758,208	1,793,372	1,829,239	1,865,824
Parks & Recreation - Parks Maintenance	3,016,028	2,368,284	2,217,396	2,272,423	2,317,871	2,364,229	2,411,513	2,459,744
Police	12,786,351	11,477,483	10,909,345	11,377,921	11,605,479	11,837,589	12,074,341	12,315,828
Public Works - Admin / Eng	696,302	517,595	284,304	447,092	456,034	465,155	474,458	483,947
Vehicle Maintenance	502,802	428,283	353,829	407,705	415,859	424,176	432,660	441,313
Contingency	5,893	2,163,000	78,000	2,206,076				
	\$38,009,506	\$37,349,639	\$32,581,989	\$36,760,408	\$35,245,419	\$35,950,327	\$36,669,334	\$37,402,720
Non-Cash Depreciation & Adjustments	1,145,458							
Total Expenditures	\$39,154,964	\$37,349,639	\$32,581,989	\$36,760,408	\$35,245,419	\$35,950,327	\$36,669,334	\$37,402,720
AVAILABLE BALANCE	\$669,900	\$1,307,322	\$3,205,826	(\$3,399,605)	(\$1,204,488)	(\$1,402,689)	(\$1,614,579)	(\$1,812,792)
Operating Transfers In/(Out)								
Airport Fund	(298,000)				(50,000)	(120,000)	(130,000)	(140,000)
Court Enhancement Fund		87,600	87,600					
Debt Service Fund	(135,562)	(211,675)	(211,675)	(385,000)	(238,824)	(236,446)	(235,463)	(243,798)
Highway User Revenue Fund	(280,000)	(186,210)	(82,176)	(152,229)	(150,000)	(150,000)	(150,000)	(150,000)
Irrigation & Drainage District								
Recreation/Aquatic Center Fund	(709,000)	(525,000)	(525,000)	(590,000)	(590,000)	(620,000)	(625,000)	(640,000)
Refuse Fund		350,000		600,000				
Transit Grant Fund	(688,000)	(330,000)	(330,000)	(570,000)	(440,000)	(445,000)	(455,000)	(465,000)
Vehicle / Equipment Replacement Fund		350,000		500,000				
Wastewater Utility Fund - WWSE	(3,000,000)	(3,000,000)	(2,250,000)					
Total Operating Transfers In/(Out)	(5,110,562)	(3,465,285)	(3,311,251)	(597,229)	(1,468,824)	(1,571,446)	(1,595,463)	(1,638,798)
SUBTOTAL	(\$4,440,662)	(\$2,157,963)	(\$105,425)	(\$3,996,834)	(\$2,673,312)	(\$2,974,135)	(\$3,210,042)	(\$3,451,590)
Beginning Balance	\$15,854,132	\$9,469,742	\$11,024,075	\$10,885,551	\$6,888,717	\$3,723,655	(\$145,429)	(\$3,694,721)
CIP Transfers In/(Out)								
CIP - Airport Fund	(27,300)	(12,549)	(2,900)		(16,750)	(10,450)	(4,250)	(7,500)
CIP - Building Improvement Fund								
CIP - IDD Fund								
CIP - Other	(140,335)	(152,570)	(30,199)		(475,000)	(884,500)	(335,000)	(655,000)
CIP - Parks Improvement Fund								
CIP - Property Acquisition Fund	(221,760)	(221,760)						
CIP - Wastewater Utility Fund								
Total CIP Transfers In/(Out)	(\$389,395)	(\$386,879)	(\$33,099)	\$0	(\$491,750)	(\$894,950)	(\$339,250)	(\$662,500)
ENDING BALANCE	\$11,024,075	\$6,924,900	\$10,885,551 *	\$6,888,717	\$3,723,655	(\$145,429)	(\$3,694,721)	(\$7,808,811)

*Unaudited

Beginning in Fiscal Year 12-13 the ending fund balance of the General Fund reflects a shortfall. The City is actively working to solve this shortfall utilizing financing or deferring future capital projects to ensure the fund remains financially sound.



FINANCIAL PROJECTIONS HIGHWAY USERS REVENUE FUND (HURF)

Highway Users Revenue Fund Financial Projections	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	Projections			
					FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Gasoline Tax	4,508,659	4,482,594	4,482,594	4,415,355	4,503,662	4,593,735	4,685,610	4,779,322
Interest & Miscellaneous	24,047	3,000	5,727	5,813	5,929	6,048	6,169	6,292
Street Special Services	928	10,000	4,000	4,060	4,141	4,224	4,309	4,395
Total Revenues	\$4,533,634	\$4,495,594	\$4,492,321	\$4,425,228	\$4,513,733	\$4,604,007	\$4,696,087	\$4,790,009
Expenditures								
Personnel	2,387,208	2,087,435	2,041,347	2,204,317	2,248,403	2,293,371	2,339,239	2,386,024
Operation & Maintenance (O&M)	2,023,115	2,816,660	2,602,703	3,023,690	3,084,164	3,145,847	3,208,764	3,272,939
Capital Outlay	38,047	25,000	25,000	75,000	40,000	40,000	40,000	40,000
Community Investment Program		254,000		278,911				
Contingency								
Depreciation								
Interfund Debits/(Credits)	246,827	(253,109)	(253,109)	(169,356)	(172,743)	(176,198)	(179,722)	(183,316)
Landfill Closure Reserve								
Other Expenses:								
Street Maintenance Program	457,977	200,000			204,000	208,080	212,242	216,486
Non-Cash Depreciation & Adjustments	\$5,153,175	\$5,129,986	\$4,415,941	\$5,412,562	\$5,403,824	\$5,511,101	\$5,620,523	\$5,732,133
Total Expenditures	\$5,153,175	\$5,129,986	\$4,415,941	\$5,412,562	\$5,403,824	\$5,511,101	\$5,620,523	\$5,732,133
AVAILABLE BALANCE	(\$619,541)	(\$634,392)	\$76,380	(\$987,334)	(\$890,091)	(\$907,093)	(\$924,435)	(\$942,124)
Operating Transfers In/(Out)								
General Fund	280,000	186,210	82,176	152,229	150,000	150,000	150,000	150,000
Flood Control Funded Washcrew	324,014	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Refuse Fund		161,546	161,546					
Transit Fund		1,124	1,124					
Wastewater Utility Fund		13,735	13,735	6,500				
Total Operating Transfers In/(Out)	\$604,014	\$962,615	\$858,581	\$758,729	\$750,000	\$750,000	\$750,000	\$750,000
SUBTOTAL	(\$15,527)	\$328,223	\$934,961	(\$228,605)	(\$140,091)	(\$157,093)	(\$174,435)	(\$192,124)
Beginning Balance	\$656,819	\$139,420	\$641,292	\$1,482,111	\$1,002,766	\$862,675	\$405,581	\$231,146
CIP Transfers In/(Out)								
Community Investment Program		(100,000)	(94,142)	(250,740)		(300,000)		
Total CIP Transfers In/(Out)	\$0	(\$100,000)	(\$94,142)	(\$250,740)	\$0	(\$300,000)	\$0	\$0
ENDING BALANCE	\$641,292	\$367,643	\$1,482,111 *	\$1,002,766	\$862,675	\$405,581	\$231,146	\$39,022

*Unaudited



FINANCIAL PROJECTIONS IRRIGATION AND DRAINAGE (WATER) FUND

Irrigation & Drainage Fund Financial Projections	Projections							
	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Debt Service: New	2,648,654	1,405,885	738,053	8,377,660	3,050,000		8,000,000	
Interest & Miscellaneous	217,518	50,000	105,771	8,500	8,670	8,843	9,020	9,201
Grants	46,076	25,000	25,000	133,017				
Property Tax Levy	2,134,069	3,314,950	3,328,394	4,498,386	5,684,564	5,684,564	5,684,564	5,684,564
Water Fees: Developer Fees								
Water Fees: Miscellaneous	395,584	663,968	669,794	675,787	689,303	703,089	717,151	731,494
Water Use Fees/Charges: Current	10,454,224	12,705,526	10,830,000	11,046,600	11,267,532	12,168,935	13,020,760	13,802,006
Total Revenues	\$15,896,125	\$18,165,329	\$15,697,012	\$24,739,950	\$20,700,069	\$18,565,431	\$27,431,495	\$20,227,264
Expenditures								
Personnel	3,308,050	3,134,137	3,018,433	3,410,103	3,478,305	3,547,871	3,618,829	3,691,205
Operation & Maintenance (O&M)	4,239,394	4,460,195	3,137,133	4,215,932	4,300,251	4,386,256	4,473,981	4,563,460
Capital Outlay		19,000	19,000	188,000	31,000	31,000	31,000	31,000
Community Investment Program	2,754,600	6,722,661	2,961,329	14,211,332	4,275,000	7,394,000	9,532,000	8,975,000
Contingency		715,000		725,691				
Depreciation	2,078,245	2,318,189	2,318,189	2,539,154	2,589,937	2,641,736	2,694,571	2,748,462
Interfund Debits/(Credits)	2,299,388	1,810,622	1,810,622	1,349,273	1,376,258	1,403,784	1,431,859	1,460,496
Landfill Closure Reserve								
Other Expenses:								
Debt Service - GO Bonds	343,503	414,037	414,037	812,500	1,002,390	1,568,277	1,891,006	2,213,724
	\$15,023,179	\$19,593,841	\$13,678,743	\$27,451,985	\$17,053,141	\$20,972,923	\$23,673,245	\$23,683,348
Non-Cash Depreciation & Adjustments	(873,265)	(2,318,189)	(2,318,189)	(2,539,154)	(2,589,937)	(2,641,736)	(2,694,571)	(2,748,462)
Total Expenditures	\$14,149,914	\$17,275,652	\$11,360,554	\$24,912,831	\$14,463,204	\$18,331,187	\$20,978,675	\$20,934,886
AVAILABLE BALANCE	\$1,746,211	\$889,677	\$4,336,458	(\$172,881)	\$6,236,865	\$234,243	\$6,452,820	(\$707,622)
Operating Transfers In/(Out)								
General Fund								
Highway User Revenue Fund								
Liability Insurance Fund								
Debt Service Fund								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	\$1,746,211	\$889,677	\$4,336,458	(\$172,881)	\$6,236,865	\$234,243	\$6,452,820	(\$707,622)
Beginning Balance	\$4,294,024	\$4,930,140	\$4,040,235	\$6,279,490	\$4,106,609	\$8,343,474	\$6,577,717	\$13,030,537
CIP Transfers In/(Out)								
CIP - General Fund								
CIP - Irrigation & Drain-Flood Control								
CIP - Other			(97,203)					
CIP - Property Acquisition Fund								
CIP - Wastewater Utility Fund	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)		
Total CIP Transfers In/(Out)	(\$2,000,000)	(\$2,000,000)	(\$2,097,203)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)	\$0	\$0
ENDING BALANCE	\$4,040,235	\$3,819,817	\$6,279,490 *	\$4,106,609	\$8,343,474	\$6,577,717	\$13,030,537	\$12,322,915

*Unaudited



FINANCIAL PROJECTIONS LTAF (LOTTERY) FUND

LTAF (Lottery) Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 08-09	FY 09-10	FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
State-Shared Lottery Funds	233,688	241,788	133,847					
Total Revenues	\$233,688	\$241,788	\$133,847	\$0	\$0	\$0	\$0	\$0
Expenditures								
Personnel								
Operation & Maintenance (O&M)	33	29						
Capital Outlay								
Community Investment Program								
Contingency								
Depreciation								
Interfund Debits/(Credits)	50,457	57,715	10,514					
Landfill Closure Reserve								
Other Expenses								
Non-Cash Depreciation & Adjustments	\$50,490	\$57,744	\$10,514					
Total Expenditures	\$50,490	\$57,744	\$10,514	\$0	\$0	\$0	\$0	\$0
AVAILABLE BALANCE	\$183,197	\$184,044	\$123,333	\$0	\$0	\$0	\$0	\$0
Operating Transfers In/(Out)								
Airport Fund	(45,000)	(45,000)	(30,000)					
Transit Grant Fund	(140,000)	(140,000)	(93,333)					
Total Operating Transfers In/(Out)	(\$185,000)	(\$185,000)	(\$123,333)	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$1,803)	(\$956)	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance	\$1,803	\$4,409	\$0					
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$0	\$3,453	\$0 *	\$0	\$0	\$0	\$0	\$0

*Unaudited



FINANCIAL PROJECTIONS PROPERTY ACQUISITION FUND

Property Acquisition Fund Financial Projections	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Projections				
				Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Grants								
Impact Fees								
New Debt Service								
Interest & Miscellaneous	7,291	3,500	3,500	3,500	4,000	4,000	4,500	4,500
Sale of Land								
Total Revenues	\$7,291	\$3,500	\$3,500	\$3,500	\$4,000	\$4,000	\$4,500	\$4,500
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program								
Contingency								
Debt Service								
Depreciation								
Interfund Debits/(Credits)								
Landfill Closure Reserve								
Other Expenses								
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AVAILABLE BALANCE	\$7,291	\$3,500	\$3,500	\$3,500	\$4,000	\$4,000	\$4,500	\$4,500
Operating Transfers In/(Out)								
Debt Service Fund								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	\$7,291	\$3,500	\$3,500	\$3,500	\$4,000	\$4,000	\$4,500	\$4,500
Beginning Balance	\$1,995,840	\$2,220,128	\$2,224,891	\$2,228,391	\$2,231,891	\$2,235,891	\$2,239,891	\$2,244,391
CIP Transfers In/(Out)								
CIP - General Fund	221,760	221,760						
CIP - General Government								
Total CIP Transfers In/(Out)	\$221,760	\$221,760	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$2,224,891	\$2,445,388	\$2,228,391 *	\$2,231,891	\$2,235,891	\$2,239,891	\$2,244,391	\$2,248,891

*Unaudited



FINANCIAL PROJECTIONS RECREATION/AQUATIC CENTER FUND

Aquatics Fund Financial Projections	Actual	Budget	Estimate	Budget	Projections			
	FY 08-09	FY 09-10	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Aquatic Center Fees	215,769	361,666	289,333	277,780	283,336	289,002	294,782	300,678
Community Center Fees	157,441	142,908	30,011	59,866	61,063	62,285	63,530	64,801
Miscellaneous & Donations	2,873	18,273	14,278	53,910	54,988	56,088	57,210	58,354
Total Revenues	\$376,082	\$522,847	\$333,622	\$391,556	\$399,387	\$407,375	\$415,522	\$423,833
Expenditures								
Personnel	638,847	606,701	531,523	531,696	542,330	553,177	564,240	575,525
Operation & Maintenance (O&M)	347,768	426,456	317,201	377,979	385,539	393,249	401,114	409,137
Capital Outlay	31,363							
Community Investment Program								
Contingency		10,000		10,000	10,200	10,404	10,612	10,824
Depreciation	192,281	195,940	195,940	195,941	199,860	203,857	207,934	212,093
Interfund Debits/(Credits)	59,959	45,972	45,972	65,828	67,145	68,487	69,857	71,254
Landfill Closure Reserve								
Other Expenses								
Non-Cash Depreciation & Adjustments	\$1,270,219	\$1,285,069	\$1,090,636	\$1,181,444	\$1,205,073	\$1,229,174	\$1,253,758	\$1,278,833
	(194,783)	(195,940)	(195,940)	(195,941)	(199,860)	(203,857)	(207,934)	(212,093)
Total Expenditures	\$1,075,436	\$1,089,129	\$894,696	\$985,503	\$1,005,213	\$1,025,317	\$1,045,824	\$1,066,740
AVAILABLE BALANCE	(\$699,354)	(\$566,282)	(\$561,074)	(\$593,947)	(\$605,826)	(\$617,942)	(\$630,301)	(\$642,907)
Operating Transfers In/(Out)								
General Fund	709,000	525,000	525,000	590,000	590,000	620,000	625,000	640,000
Total Operating Transfers In/(Out)	709,000	525,000	525,000	590,000	590,000	620,000	625,000	640,000
SUBTOTAL	\$9,646	(\$41,282)	(\$36,074)	(\$3,947)	(\$15,826)	\$2,058	(\$5,301)	(\$2,907)
Beginning Balance	\$55,547	\$62,664	\$65,193	\$29,119	\$25,172	\$9,346	\$11,404	\$6,103
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0							
ENDING BALANCE	\$65,193	\$21,382	\$29,119 *	\$25,172	\$9,346	\$11,404	\$6,103	\$3,195

*Unaudited



FINANCIAL PROJECTIONS REFUSE ENTERPRISE FUND

Refuse Enterprise Fund Financial Projections	Actual	Budget	Estimate	Budget	Projections			
	FY 08-09	FY 09-10	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Administration Fee (of user charges)	673,488	614,000	692,000	700,000	714,000	728,280	742,846	757,703
Interest & Miscellaneous	255,975	260,000	197,517	182,000	185,640	189,353	193,140	197,003
Landfill Disposal Fees	268,215	265,000	250,000	250,000	255,000	260,100	265,302	270,608
Recycling	57,988	66,000	75,000	75,000	76,500	78,030	79,591	81,182
Total Revenues	\$1,255,666	\$1,205,000	\$1,214,517	\$1,207,000	\$1,231,140	\$1,255,763	\$1,280,878	\$1,306,496
Expenditures								
Personnel								
Operation & Maintenance (O&M)	245,850	285,455	233,472	135,793	138,509	141,279	144,105	146,987
Capital Outlay								
Community Investment Program								
Contingency		30,000		30,000				
Debt Service								
Depreciation	77,685	74,049	74,049	1,185	1,197	1,209	1,221	1,233
Interfund Debits/(Credits)	399,732	711,251	711,251	917,368	935,715	954,430	973,518	992,989
Landfill Closure Reserve	112,737	118,160	118,000	123,310	128,242	133,372	138,707	144,255
Other Expenses:								
Recycling/Waste Disposal Program	27,154	60,000	27,700	50,000	51,000	52,020	53,060	54,122
	\$863,158	\$1,278,915	\$1,164,472	\$1,257,656	\$1,254,663	\$1,282,310	\$1,310,611	\$1,339,585
Non-Cash Depreciation & Adjustments	(228,324)	(74,049)	(74,049)	(1,185)	(1,197)	(1,209)	(1,221)	(1,233)
Total Expenditures	\$634,833	\$1,204,866	\$1,090,423	\$1,256,471	\$1,253,467	\$1,281,101	\$1,309,390	\$1,338,352
AVAILABLE BALANCE	\$620,833	\$134	\$124,094	(\$49,471)	(\$22,327)	(\$25,338)	(\$28,512)	(\$31,857)
Operating Transfers In/(Out)								
General Fund		(350,000)		(600,000)				
Highway Users Revenue Fund		(161,546)	(161,546)					
Total Operating Transfers In/(Out)	\$0	(\$511,546)	(\$161,546)	(\$600,000)	\$0	\$0	\$0	\$0
SUBTOTAL	\$620,833	(\$511,412)	(\$37,452)	(\$649,471)	(\$22,327)	(\$25,338)	(\$28,512)	(\$31,857)
Beginning Balance	\$5,759,423	\$5,982,476	\$6,201,944	\$6,107,492	\$4,465,021	\$4,141,833	\$4,041,495	\$4,012,983
CIP Transfers In/(Out)								
Community Investment Fund	(178,312)	(849,541)	(57,000)	(993,000)	(300,861)	(75,000)		
Total CIP Transfers In/(Out)	(\$178,312)	(\$849,541)	(\$57,000)	(\$993,000)	(\$300,861)	(\$75,000)	\$0	\$0
ENDING BALANCE	\$6,201,944	\$4,621,523	\$6,107,492 *	\$4,465,021	\$4,141,833	\$4,041,495	\$4,012,983	\$3,981,126

*Unaudited



FINANCIAL PROJECTIONS TOURISM/ECONOMIC DEVELOPMENT FUND

Tourism/Economic Dev Fund Financial Projections	Actual FY 08-09	Budget FY 09-10	Estimate FY 09-10	Budget FY 10-11	Projections			
					FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Restaurant & Bar Tax	761,907	900,000	700,000	900,000	918,000	936,360	955,087	974,189
Transient Rental Tax	574,442	725,000	517,655	725,000	739,500	754,290	769,376	784,763
Total Revenues	\$1,336,350	\$1,625,000	\$1,217,655	\$1,625,000	\$1,657,500	\$1,690,650	\$1,724,463	\$1,758,952
Expenditures								
Personnel								
Operation & Maintenance (O&M)	628	600	600	600	612	624	637	649
Capital Outlay								
Community Investment Program								
Debt Service								
Contingency		100,000		100,000				
Depreciation								
Interfund Debits/(Credits)								
Landfill Closure Reserve								
Other Expenses:								
Econ Dev/Tourism (25/75 split)	1,355,962	1,624,400	1,220,000	1,624,400	1,673,132	1,723,326	1,775,026	1,828,277
	\$1,356,590	\$1,725,000	\$1,220,600	\$1,725,000	\$1,673,744	\$1,723,950	\$1,775,662	\$1,828,926
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$1,356,590	\$1,725,000	\$1,220,600	\$1,725,000	\$1,673,744	\$1,723,950	\$1,775,662	\$1,828,926
AVAILABLE BALANCE	(\$20,240)	(\$100,000)	(\$2,945)	(\$100,000)	(\$16,244)	(\$33,300)	(\$51,199)	(\$69,974)
Operating Transfers In/(Out)								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$20,240)	(\$100,000)	(\$2,945)	(\$100,000)	(\$16,244)	(\$33,300)	(\$51,199)	(\$69,974)
Beginning Balance	\$305,165	\$305,165	\$284,925	\$281,980	\$181,980	\$165,736	\$132,436	\$81,236
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$284,925	\$205,165	\$281,980 *	\$181,980	\$165,736	\$132,436	\$81,236	\$11,263

*Unaudited



FINANCIAL PROJECTIONS TRANSIT FUND

Transit Fund Financial Projections	Actual	Budget	Estimate	Budget	Projections			
	FY 08-09	FY 09-10	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Advertising & Miscellaneous	16,393	13,000	15,260	14,000	14,280	14,566	14,857	15,154
Fares & Other Fees	86,075	112,200	89,512	90,800	92,616	94,468	96,358	98,285
Transit Grant Funding	990,575	1,358,547	1,062,500	1,754,156	1,270,195	1,295,599	1,321,511	1,347,941
Total Revenues	\$1,093,044	\$1,483,747	\$1,167,272	\$1,858,956	\$1,377,091	\$1,404,633	\$1,432,726	\$1,461,380
Expenditures								
Personnel	1,331,488	1,239,737	1,085,811	1,133,426	1,156,095	1,179,216	1,202,801	1,226,857
Operation & Maintenance (O&M)	294,710	417,123	250,405	423,453	431,922	440,561	449,372	458,359
Capital Outlay	83,580	80,000	45,753	668,250				
Community Investment Program								
Contingency		20,000	7,908	20,000				
Depreciation								
Interfund Debits/(Credits)	209,435	170,933	170,933	222,106	226,548	231,079	235,701	240,415
Landfill Closure Reserve								
Other Expenses								
Non-Cash Depreciation & Adjustments	\$1,919,213	\$1,927,793	\$1,560,810	\$2,467,235	\$1,814,565	\$1,850,856	\$1,887,873	\$1,925,631
Total Expenditures	\$1,919,213	\$1,927,793	\$1,560,810	\$2,467,235	\$1,814,565	\$1,850,856	\$1,887,873	\$1,925,631
AVAILABLE BALANCE	(\$826,169)	(\$444,046)	(\$393,538)	(\$608,279)	(\$437,473)	(\$446,223)	(\$455,147)	(\$464,250)
Operating Transfers In/(Out)								
General Fund	688,000	330,000	330,000	570,000	440,000	445,000	455,000	465,000
Highway Users Revenue Fund		(1,124)	(1,124)					
Lottery Fund	140,000	140,000	93,333					
Total Operating Transfers In/(Out)	\$828,000	\$468,876	\$422,209	\$570,000	\$440,000	\$445,000	\$455,000	\$465,000
SUBTOTAL	\$1,831	\$24,830	\$28,671	(\$38,279)	\$2,527	(\$1,223)	(\$147)	\$750
Beginning Balance	\$24,202	\$7,115	\$26,033	\$54,704	\$16,425	\$18,952	\$17,729	\$17,581
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$26,033	\$31,945	\$54,704 *	\$16,425	\$18,952	\$17,729	\$17,581	\$18,331

*Unaudited



FINANCIAL PROJECTIONS VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle/Equip Repl Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 08-09	FY 09-10	FY 09-10	Budget FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Equipment Rental	364,347					1,400,000	1,400,000	1,400,000
Interest & Miscellaneous	157,016	100,000	48,944	40,000	40,800	41,616	42,448	43,297
Total Revenues	\$521,364	\$100,000	\$48,944	\$40,000	\$40,800	\$1,441,616	\$1,442,448	\$1,443,297
Expenditures								
Personnel		17	17	471				
Operation & Maintenance (O&M)								
Capital Outlay	729,468	870,299	492,709	499,135	1,500,000	1,500,000	1,500,000	1,500,000
Community Investment Program								
Contingency		200,000		200,000				
Debt Service								
Depreciation	172,772	237,143	237,143	351,921	369,517	387,993	407,393	427,762
Interfund Debits/(Credits)								
Landfill Closure Reserve								
Other Expenses								
Total Expenditures	\$902,240	\$1,307,459	\$729,869	\$1,051,527	\$1,869,517	\$1,887,993	\$1,907,393	\$1,927,762
Non-Cash Depreciation & Adjustments	236,758	(237,143)	(237,143)	(351,921)	(369,517)	(387,993)	(407,393)	(427,762)
Total Expenditures	\$1,138,998	\$1,070,316	\$492,726	\$699,606	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
AVAILABLE BALANCE	(\$617,635)	(\$970,316)	(\$443,782)	(\$659,606)	(\$1,459,200)	(\$58,384)	(\$57,552)	(\$56,703)
Operating Transfers In/(Out)								
General Fund		(350,000)		(500,000)				
Total Operating Transfers In/(Out)	\$0	(\$350,000)	\$0	(\$500,000)	\$0	\$0	\$0	\$0
SUBTOTAL	(\$617,635)	(\$1,320,316)	(\$443,782)	(\$1,159,606)	(\$1,459,200)	(\$58,384)	(\$57,552)	(\$56,703)
Beginning Balance	\$5,102,698	\$4,743,306	\$4,485,063	\$4,041,281	\$3,422,990	\$2,881,675	\$1,963,790	\$2,823,291
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE	\$4,485,063	\$3,422,990	\$4,041,281 *	\$2,881,675	\$1,963,790	\$2,823,291	\$1,906,238	\$2,766,588

*Unaudited



FINANCIAL PROJECTIONS WASTEWATER UTILITY FUND

Wastewater Utility Fund Financial Projections	Actual	Budget	Estimate	Budget	Projections			
	FY 08-09	FY 09-10	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Revenues								
Debt Service: New	46,897,373	117,324,468	39,335,148	55,157,606				
Developer's Fees	84,713	70,000	55,000	56,000	58,800	61,740	64,827	68,068
Grants		2,000,000	2,141,495	158,505				
Interest & Miscellaneous	700,040	4,708,435	328,256	4,218,000	334,821	341,518	348,348	355,315
Misc. Sewer Fees / Connection Fee	4,191,101	3,876,062	6,595,565	7,879,958	1,960,469	1,973,267	1,926,521	1,867,837
User Fees / Charges	14,270,088	18,413,521	15,825,000	16,065,000	28,045,824	28,219,913	28,994,491	31,245,384
Total Revenues	\$66,143,316	\$146,392,486	\$64,280,464	\$83,535,069	\$30,399,914	\$30,596,438	\$31,334,187	\$33,536,604
Expenditures								
Personnel	2,115,911	2,007,351	2,007,351	2,056,698	2,097,832	2,139,789	2,182,584	2,226,236
Operation & Maintenance (O&M)	3,456,071	3,714,320	3,657,457	4,210,316	4,294,522	4,380,413	4,468,021	4,557,381
Capital Outlay	365,848	217,500	67,500	510,000	250,000	250,000	250,000	250,000
Community Investment Program	27,457,594	116,100,449	40,120,417	55,357,606	2,089,506	4,473,888	28,621	0
Contingency		767,000		885,101				
Depreciation	7,250,228	10,350,961	10,350,961	11,286,564	13,304,197	13,547,915	14,089,832	14,653,425
Interfund Debits/(Credits)	2,219,038	2,327,163	2,327,163	1,662,085	2,112,331	2,196,824	3,075,554	4,305,775
Landfill Closure Reserve								
Other Expenses:								
Debt Service	10,405,755	17,666,376	14,589,121	19,110,012	23,795,227	23,784,618	23,877,561	23,990,414
New System O & M		500,000		548,000	811,200	843,648	877,394	912,490
	\$53,270,445	\$153,651,120	\$73,119,970	\$95,626,382	\$48,754,815	\$51,617,094	\$48,849,567	\$50,895,721
Non-Cash Depreciation & Adjustments	8,683,611	(10,350,961)	(10,350,961)	(11,286,564)	(13,304,197)	(13,547,915)	(14,089,832)	(14,653,425)
Total Expenditures	\$61,954,056	\$143,300,159	\$62,769,009	\$84,339,818	\$35,450,618	\$38,069,179	\$34,759,735	\$36,242,297
AVAILABLE BALANCE	\$4,189,260	\$3,092,327	\$1,511,455	(\$804,749)	(\$5,050,704)	(\$7,472,742)	(\$3,425,548)	(\$2,705,692)
Operating Transfers In/(Out)								
General Fund - WWSE	3,000,000	3,000,000	2,250,000					
Highway Users Revenue Fund		(13,735)	(13,735)	(6,500)				
Total Operating Transfers In/(Out)	\$3,000,000	\$2,986,265	\$2,236,265	(\$6,500)	\$0	\$0	\$0	\$0
SUBTOTAL	\$7,189,260	\$6,078,592	\$3,747,720	(\$811,249)	(\$5,050,704)	(\$7,472,742)	(\$3,425,548)	(\$2,705,692)
Beginning Balance	\$41,564,969	\$55,805,822	\$50,754,229	\$56,501,949	\$53,690,700	\$50,639,996	\$45,167,254	\$41,741,706
CIP Transfers In/(Out)								
CIP - General Fund								
CIP - Other		(4,000,000)		(4,000,000)				
CIP - IDD Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000		
Total CIP Transfers In/(Out)	\$2,000,000	(\$2,000,000)	\$2,000,000	(\$2,000,000)	\$2,000,000	\$2,000,000	\$0	\$0
ENDING BALANCE	\$50,754,229	\$59,884,414	\$56,501,949 *	\$53,690,700	\$50,639,996	\$45,167,254	\$41,741,706	\$39,036,013

*Unaudited

Revenue Summary

Revenue History and Projections

Property Tax Levies and Rates

Assessed Valuation and Property Tax Rate Comparisons





REVENUE SUMMARY GENERAL FUND

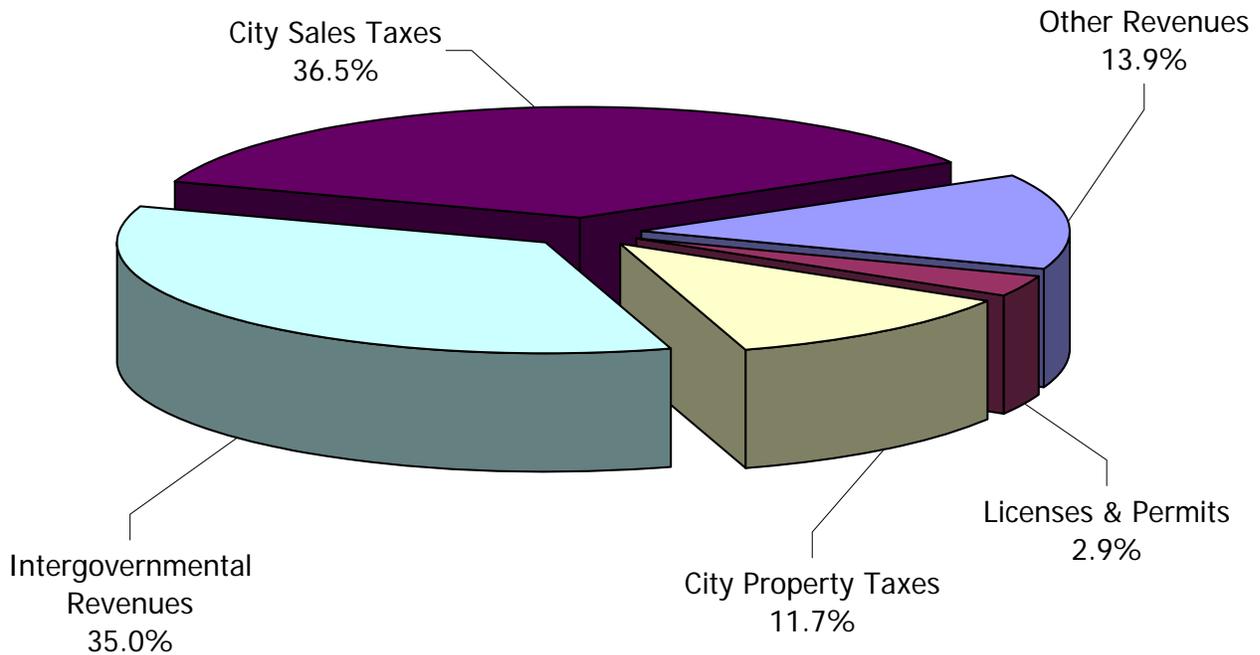
Total revenues projected for Fiscal Year 2011 are \$180.0 million with 19% coming from the General Fund, 61% from Enterprise Funds, 10% from Community Investment Program funding, 7% from Special Revenue Funds, and 3% from other miscellaneous funds.

City Sales Taxes	\$12,185,140
Intergovernmental Revenues	11,668,875
City Property Taxes	3,891,417
Licenses & Permits	971,540
Other Revenues	4,643,831
	<u>\$33,360,803</u>

GENERAL FUND

The General Fund, being the largest fund, is comprised of such general fund revenue sources as taxes, fines, licenses, and fees. Total General Fund revenues for Fiscal Year 2011 are projected at \$33,360,803. The main components are:

General Fund \$33,360,803**



**Projected



REVENUE SUMMARY GENERAL FUND

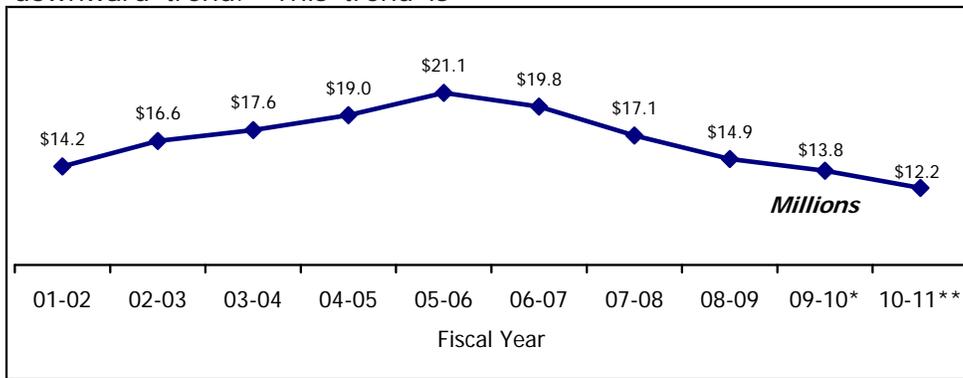
City Sales Tax Revenues

Lake Havasu City's sales tax originated July 1, 1984, at 1%. In October 1990, the sales tax was increased to 2% when the City reduced the property tax. City sales tax, the largest single revenue source, accounts for 37% of the General Fund total revenues. Retail sales represent 53% of the total collections.

Fiscal Year 2011 sales tax revenues are projected at the same level as Fiscal Year 2001. Mirrored with the state level, the City has continued to experience a decline in the building industry, contributing to the overall decline in sales tax revenue. Construction, although near record levels until Fiscal Year 2007, continues on a downward trend. This trend is

expected to continue for the next few fiscal years. Several new developments began in Fiscal Year 2008, including a 720,000 square foot regional shopping center and the beginning of an auto mall. Although both of these developments are now operational, significant increases in revenue are not expected to be realized until substantial economic recovery occurs.

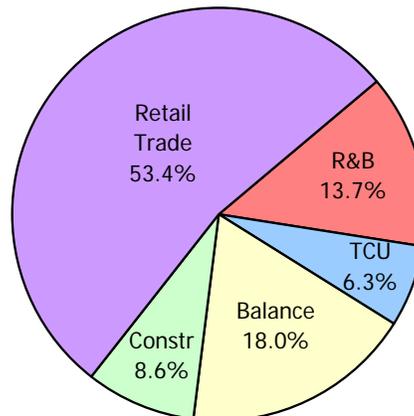
Restaurant and Bar Tax, the second largest tax revenue category, began to show the first signs of a positive trend in Fiscal Year 2010, increasing approximately 2% over the previous fiscal year.



Fiscal Year 2009-10 Sales Tax Collections*

Taxable items are shown below by category. In the retail trade category, which generated approximately \$7.4 million, food for home consumption is exempt from the tax.

Taxable Items By Category		
Retail Trade	\$7,375,349	53.4%
Construction	1,185,343	8.6%
Transportation, Communications, Utilities (TCU)	875,949	6.3%
Restaurant & Bar (R&B)	1,892,178	13.7%
All Others	434,844	3.2%
Manufacturing	505,262	3.7%
Services	473,492	3.4%
Accommodations	574,198	4.2%
Real Estate, Rental, Leasing	278,075	2.0%
Wholesale Trade	208,769	1.5%
Total Collections	\$13,803,460	100.0%



* Estimated
** Projected



REVENUE SUMMARY GENERAL FUND

Intergovernmental Revenues

Intergovernmental revenues make up 36% of the General Fund total revenues. Cities in Arizona are fortunate to be involved in a fairly progressive state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: state sales tax, state income tax, vehicle license tax, highway user revenues, and the state lottery. The first three of these are General Fund revenues and must be expended for a public purpose. The other two are considered special revenue funds and are restricted in use. The state provides the cities each year with an estimate of the amount of the state-shared revenues they will be receiving.

The Vehicle License Tax is comprised of approximately 20% of the revenues collected for the licensing of motor vehicles. The distribution of this revenue is based on the population in relation to the total incorporated population of the county. Fiscal Year 2008 reflected the first decline in vehicle license tax due to the economic downturn. This revenue source is projected to remain flat in Fiscal Year 2011, nearing the Fiscal Year 2004 level.

The current State Sales Tax rate increased to 6.6% from a previous 5.6% effective June 1, 2010. Although a portion of the 5.6% collection total is distributed to cities and towns, the additional 1% remains as revenue

to the state, with none of it distributed to the cities and towns. The distribution for the 5.6% is calculated in relation of the population to the total population of all incorporated cities and towns in the state, according to the decennial census. The State Sales Tax lags behind prior years' collections and this decline is trended to continue through Fiscal Year 2011.

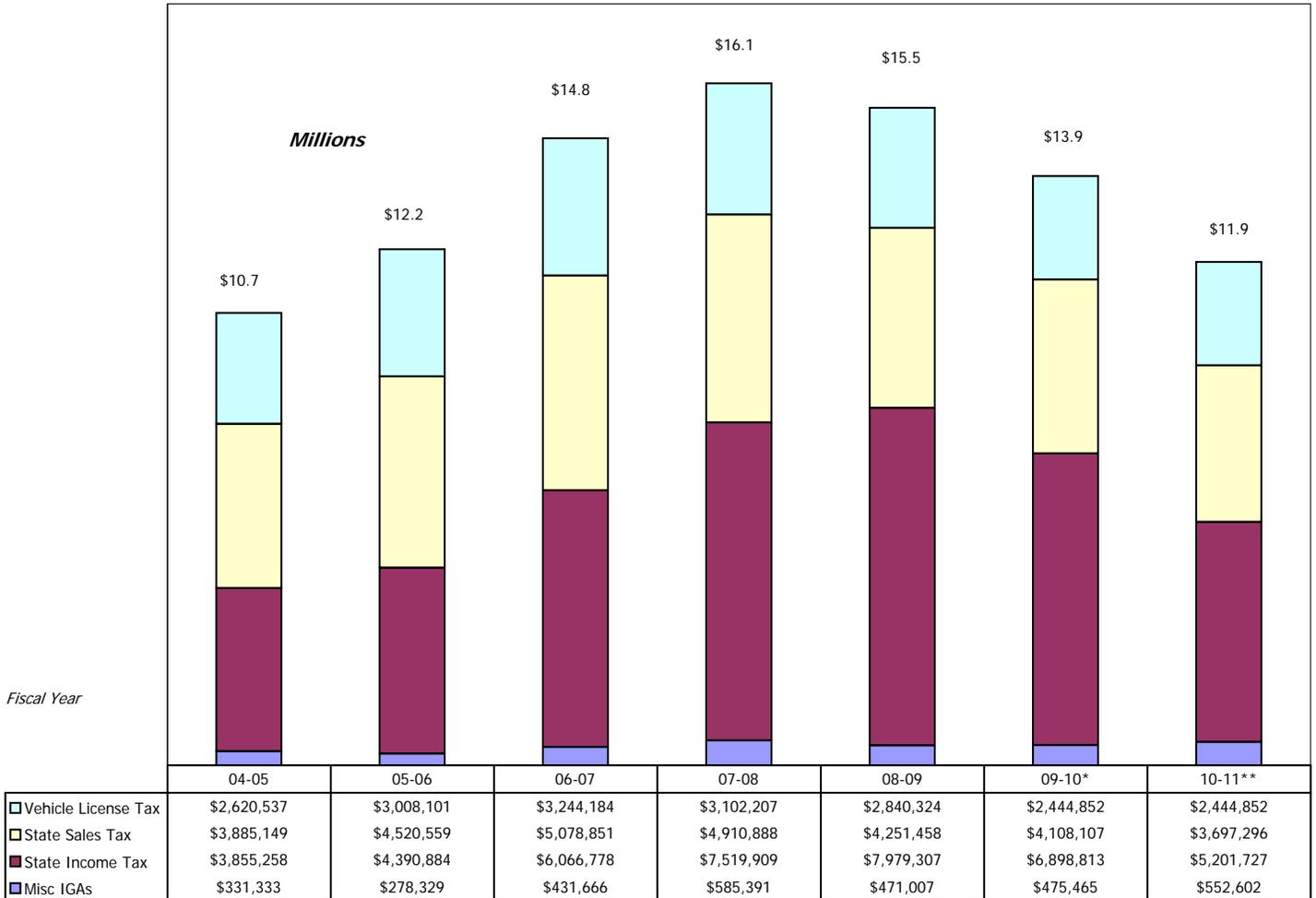
The State Income Tax, more commonly referred to as Urban Revenue Sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of the state income tax collections. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds. The State Income Tax is projected to decrease over Fiscal Year 2010 estimates and is expected to maintain a downward trend for the next few years based on the two year lag of collections and the historically high unemployment rate.

The Miscellaneous Intergovernmental Agreements (IGAs) that are included in this revenue category are comprised of miscellaneous federal and state grants which are applied for during the fiscal year, and the agreement between the City and Mohave County for the City to administer and operate the Municipal Court and Justice Court .



REVENUE SUMMARY GENERAL FUND

Intergovernmental Revenues



* Estimated

** Projected



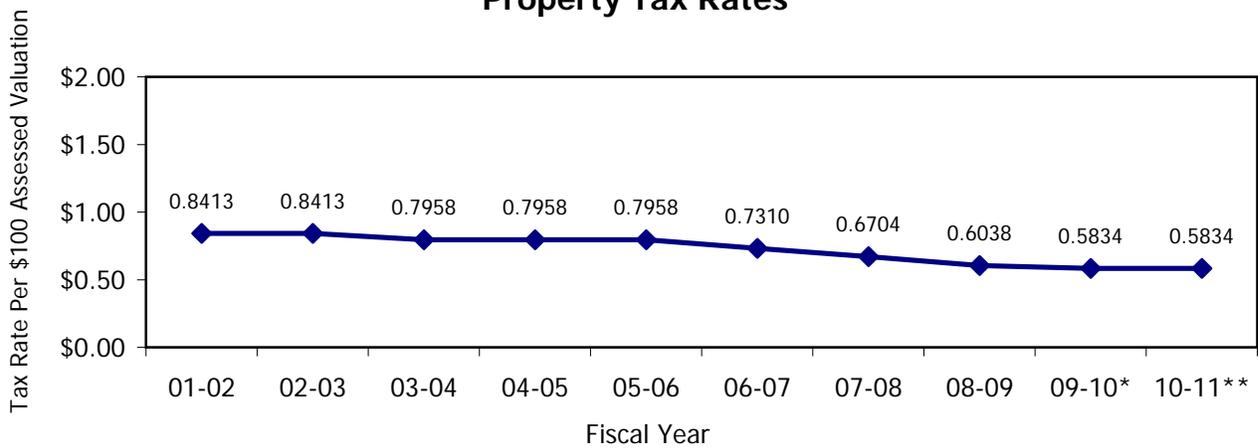
REVENUE SUMMARY GENERAL FUND

City Property Tax Revenues

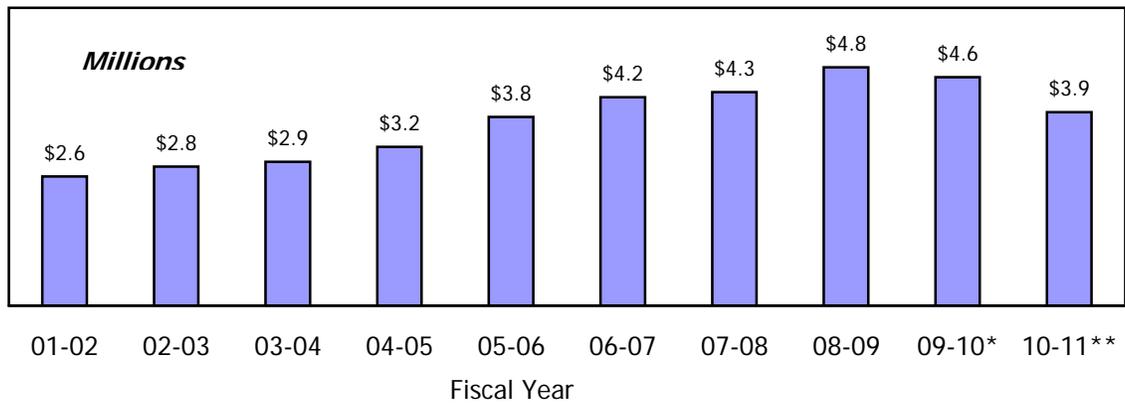
The property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Mohave County Assessor's Office. Beginning in Fiscal Year 2007, state statute stipulates that the maximum levy amount cannot exceed the prior year levy by 2%, plus any amounts that are attributable to new construction. This year the City's

levy rate was held at 0.5834. Although the City could have levied a higher rate while complying with the state statute, the City opted to hold the rate in an effort to provide some tax relief to the citizens. Due to the amount of foreclosures occurring, Fiscal Year 2011 collections are expected to decrease by approximately \$700,000, or 15%, from Fiscal Year 2010 estimates.

Property Tax Rates



Property Tax Revenues



* Estimated

** Projected



REVENUE SUMMARY GENERAL FUND

License & Permit Revenues

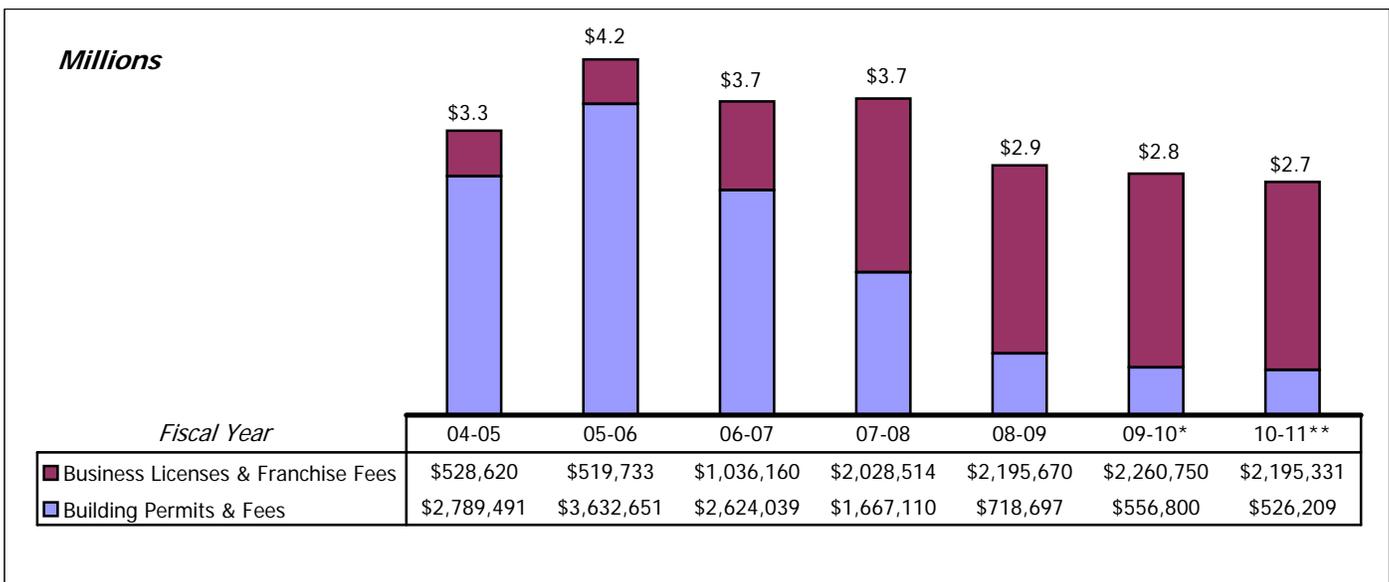
License and permit revenues include business licenses, liquor licenses, franchise fees, sign and street work permits, fire protection permits, building permits, plan checks, and zoning fees.

Business license fees are primarily used to regulate the types of businesses within the City, and are billed on an annual basis. Liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. Fiscal Year 2010 realized an increase in business license revenue of approximately 62% from the prior year, due to the implementation of a fee increase. The fee for a business license was increased 100%, from \$50 to \$100 per new license issued, and the annual renewal fee was increased 52%, from \$50 to \$76. The last increase in these fees occurred in Fiscal Year 1995.

Franchise fees result from agreements with the utility companies, such as electric, gas, and cable, for their use of the City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue. The Business Licenses and Franchise

Fees category is projected for Fiscal Year 2011 to remain near the same level as Fiscal Year 2009, with business license and liquor license revenues near the Fiscal Year 2010 estimates, and franchise fee revenues decreasing from estimates of the same period. This decrease is due to a reduction in gross revenue received by the utility companies as a result of fewer utility accounts due to foreclosures and vacant residences.

Permit fees associated with both residential and commercial development are estimated to remain extremely low compared to Fiscal Years 2005 through 2008, and are even projected to be slightly lower than Fiscal Year 2010 estimates. Revenues declined in this category primarily due to a slowdown in new construction that has been experienced nationwide. Although the City had not been impacted by the national economy in prior years, the local economy began to slow during Fiscal Year 2007. New single family construction and commercial development continues to be flat, and this trend is expected to continue until a gradual recovery occurs over the next few fiscal years.



* Estimated
** Projected



REVENUE SUMMARY ENTERPRISE FUNDS

Irrigation & Drainage District (Water) Revenues

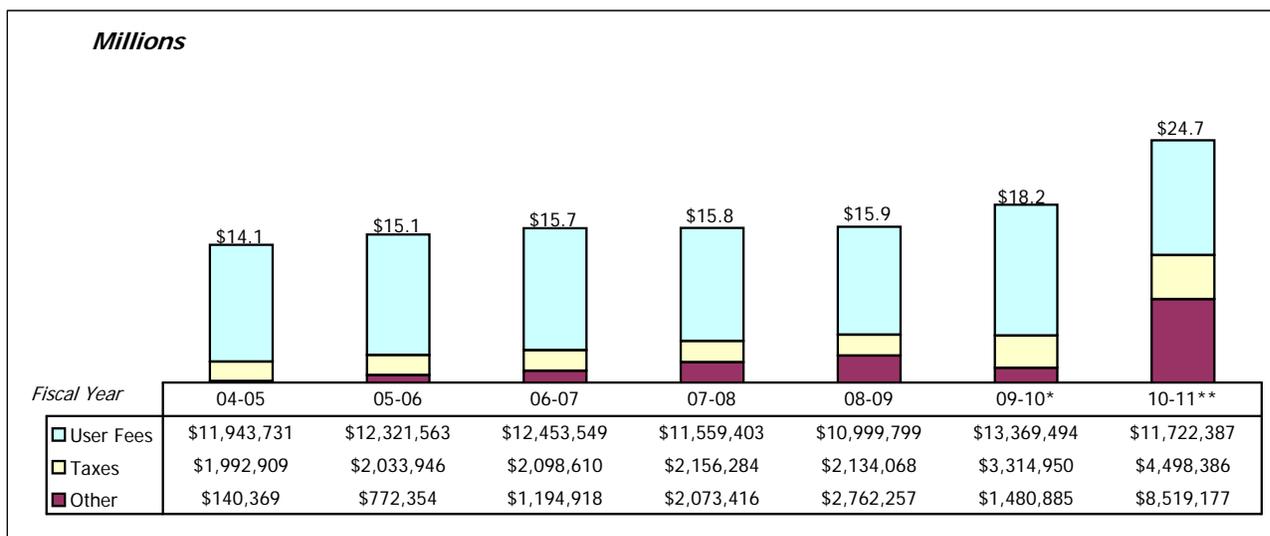
The principal revenue for operating and managing the City’s water system is derived from user fees for water services. Monthly water bills consist of a base charge, plus a charge for the amount of water consumed, with a tiered rate structure based on consumption to encourage water conservation practices. The rates for each customer class are reviewed annually to ensure the user fees are adequate.

User fees account for a majority of the Irrigation and Drainage District revenues, which include water charges, backflow permit fees, as well as various other meter fees. Fiscal Year 2010 shows an increase in user fees over Fiscal Year 2009 due to a 9% rate increase for the residential customer class; however, this revenue is projected to decrease in Fiscal Year 2011 due to the amount of inactive accounts as a result of foreclosures, as well as increased conservation practices by all customer classes.

The property tax levy adopted for the Irrigation and Drainage District in Fiscal Year 2011 reflects the second of three programmed

increases. The per acre tax was increased in Fiscal Year 2011 from \$156.78 to \$212.75, with the final increase to be implemented next fiscal year to achieve the per acre rate of \$268.86 that was adopted in Fiscal Year 1997. This increase in the property tax levy will minimize the need for an increase in the user fees for Fiscal Year 2011.

Other revenues are comprised of interest income and state grants that, if received, would fund a portion of the Water Conservation Officer position and proposed efficiency enhancements to the school district irrigation systems. Also included in this category are bond proceeds, which are designated for two community investment projects included in the water CIP. The City secured financing for these CIP projects in the amount of \$11.4 million to fund projects programmed in Fiscal Years 2011 and 2012. Due to federal assistance, WIFA approved approximately \$8.2 million in principal forgiveness. The reduction of debt payment obligations is approximately \$700,000 annually, which also helps to minimize the need for user fee increases in Fiscal Year 2011.



* Estimated

** Projected



REVENUE SUMMARY ENTERPRISE FUNDS

Wastewater Utility Revenues

The principal revenue for operating and managing the City's wastewater system is derived from revenues generated from sewer treatment capacity fees and user fees. The sewer treatment capacity fee is charged to all property owners upon connection of their residence to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of the future treatment plant capacity. User fees for residential and commercial customers are charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system.

User fees continue to increase as the City is in year nine of the wastewater system expansion program that, upon completion, will result in nearly 24,000 new sewer customers. Although user fees are continuing to increase, the sewer charge revenue is projected to decrease in Fiscal Year 2011, mainly due to the number of inactive accounts associated with foreclosed and vacant homes and increased conservation practices; however, the user fees category is projected to increase in Fiscal

Year 2011 due to collection of the Treatment Capacity Fee revenues from the approximately 4,850 connections anticipated in this year. This number is compared to approximately 3,200 new sewer connections in Fiscal Year 2010, 1,750 in Fiscal Year 2009, 3,200 in Fiscal Year 2008, and 2,700 in Fiscal Year 2007. The City has elected to accelerate the construction of this program to take advantage of the competitive construction bid environment that is being experienced due to the current economic climate. Acceleration of this project will result in acceleration of monthly revenue collections, which in turn will have a favorable impact on future wastewater rates.

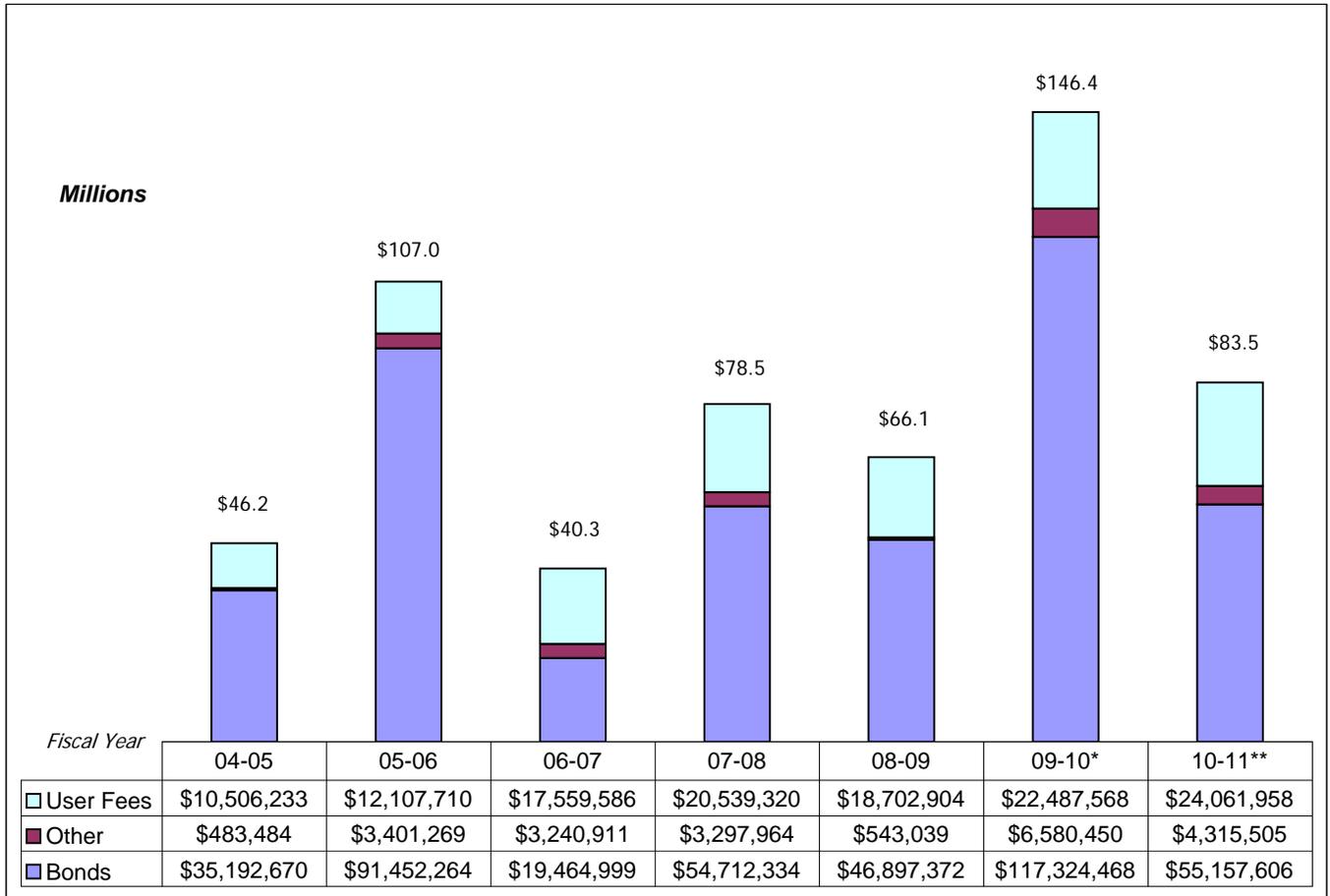
Other revenues account for items such as interest income, sale of other assets, and various grant funding. Fiscal Year 2011 reflects revenue from the anticipated sale of land that will be used to fund future capital projects.

The bond revenues are proceeds that are directly related to the scheduled construction projects for the wastewater system expansion program for the fiscal year. These bonds are issued through WIFA with a subsidy resulting in lower interest rates, thus assisting the citizens in reduced user fees.



REVENUE SUMMARY ENTERPRISE FUNDS

Wastewater Utility Revenues



* Estimated

** Projected



REVENUE SUMMARY SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

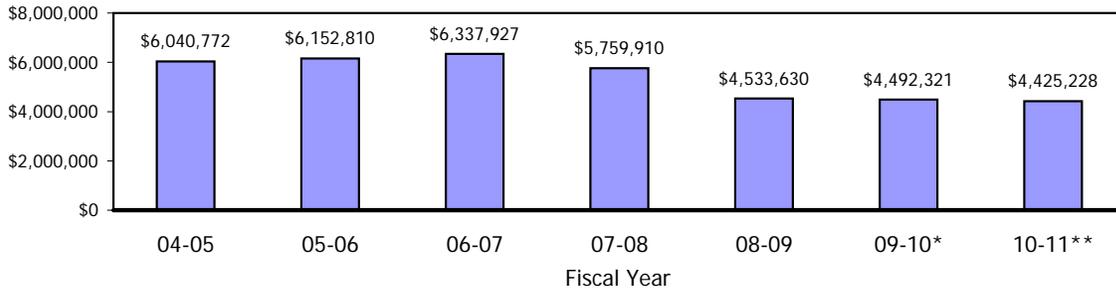
Two state-shared revenues are classified as Special Revenue Funds: the Highway User Revenue Fund (HURF) and the Local

Transportation Assistance Fund (LTAF or Lottery).

Highway User Revenue Fund (HURF) Revenues

The proceeds from the state-shared motor vehicle tax are distributed by the state to the cities based on a complicated formula, using population and the county of origin of gasoline sales. There is a state constitutional restriction on the use of these revenues which requires they be used solely for street and highway purposes. Lake Havasu City's Street

Section is funded almost entirely with HURF revenues. HURF revenues are projected to be \$4,425,228 in Fiscal Year 2011. This revenue source has remained relatively flat since Fiscal Year 2009, while other stated-shared revenues have continued to decline during the same period.

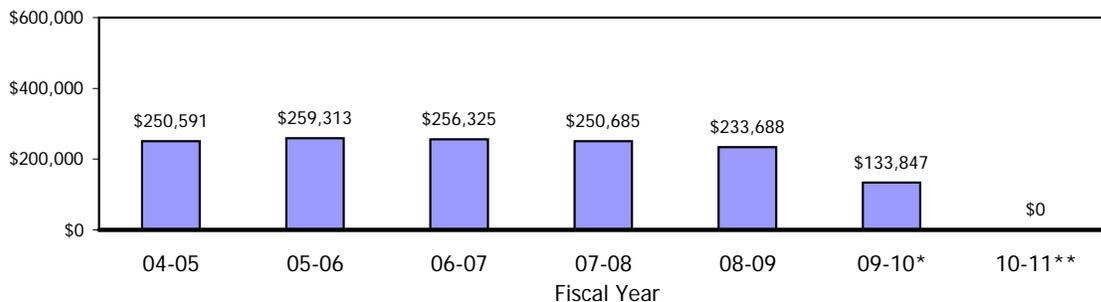


Local Transportation Assistance Fund (LTAF) Revenues

In November 1980, an initiative established a state lottery in Arizona. In July 1981, the state legislature established the Local Transportation Assistance Fund (LTAF) consisting of monies deposited initially from the state lottery fund to be distributed to Arizona cities and towns. Current law provides that the Arizona legislature must appropriate whatever amount is necessary to ensure that a minimum of \$20,500,000 annually is deposited in the LTAF. Revenues from the state lottery have historically exceeded the minimum, and the state has not been required to subsidize the fund. Current law places an annual ceiling

of \$23,000,000 on funds deposited from the state lottery fund into LTAF for distribution to cities and towns.

Due to funding restrictions at the state level, LTAF distributions to cities and towns was discontinued during Fiscal Year 2010. These funds were used to subsidize the City's transportation systems through the Transit and Airport Funds. Loss of this funding has made it necessary for both divisions to reduce the level of service provided to the community. It is unknown if or when future distributions of lottery funds will be received.



* Estimated
** Projected

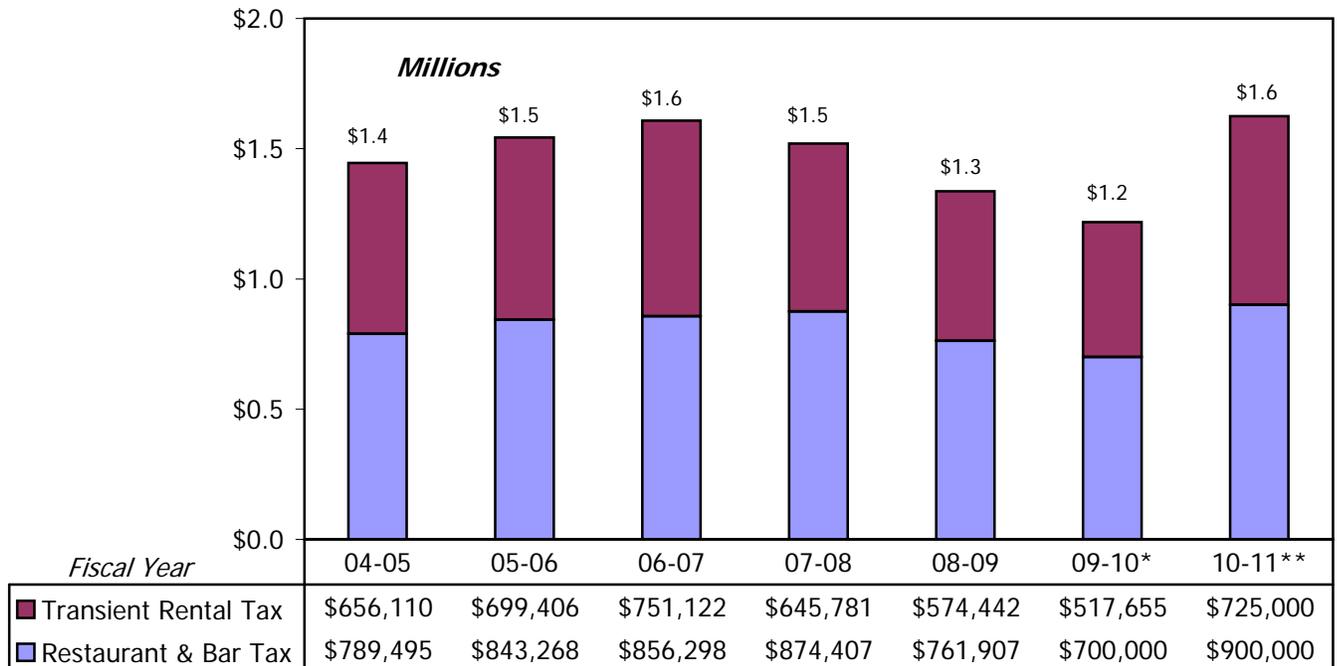
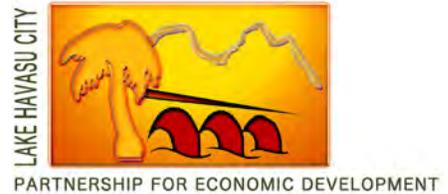


REVENUE SUMMARY SPECIAL REVENUE FUNDS

Tourism/Economic Development Fund Revenues

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. The revenues generated from these two taxes are distributed in a 75%/25% split between the Lake Havasu Convention and Visitors Bureau and the Partnership for Economic Development, respectively. A special election was held in Fiscal Year 2010 proposing a 1% increase in transient lodging tax to be solely dedicated to the Lake Havasu Convention and Visitors Bureau, which was rejected by the voters. Revenue projections are estimated to increase slightly over Fiscal

Year 2010, mainly to allow for the distribution of funds should the tourism industry see a recovery from the economic downturn in the coming fiscal year.



* Estimated

** Projected



REVENUE HISTORY AND PROJECTIONS

General Fund	Actual		Budget	
	FY 07-08	FY 08-09	Adopted FY 09-10	Adopted FY 10-11
TAXES				
Property	\$4,333,087	\$4,775,708	\$4,300,000	\$3,891,417
City Sales	17,079,487	13,795,494	14,325,000	12,185,140
Fire Insurance Premium Tax	<u>225,633</u>	<u>235,042</u>	<u>225,000</u>	<u>219,234</u>
<i>Total Taxes</i>	21,638,207	18,806,244	18,850,000	16,295,791
LICENSES & PERMITS	1,961,920	992,743	1,097,927	971,540
INTERGOVERNMENTAL REVENUES				
Auto Lieu	3,102,207	2,840,324	2,444,852	2,444,852
State Sales	4,910,888	4,251,458	4,108,107	3,697,296
Urban Revenue Sharing	7,519,909	7,979,307	6,898,813	5,201,727
Court IGA with Mohave County	<u>339,164</u>	<u>327,496</u>	<u>325,000</u>	<u>325,000</u>
<i>Total Intergovernmental Revenues</i>	15,872,168	15,398,585	13,776,772	11,668,875
CHARGES FOR SERVICES				
Fire / Police Department	66,977	53,861	136,785	105,562
Parks & Recreation	652,225	535,699	819,932	756,205
General Government	<u>19,936</u>	<u>48,848</u>	<u>35,000</u>	<u>38,270</u>
<i>Total Charges for Services</i>	739,138	638,408	991,717	900,037
FINES & FORFEITURES	1,394,730	1,285,434	1,272,500	1,304,783
OTHER REVENUES				
Interest	781,178	291,729	320,000	115,000
Sale of Assets	9,142	14,992	25,000	3,000
Miscellaneous	2,042,913	2,246,699	2,170,080	1,871,675
Donations	<u>0</u>	<u>6,519</u>	<u>2,500</u>	<u>2,500</u>
<i>Total Other Revenues</i>	2,833,233	2,559,939	2,517,580	1,992,175
GRANTS				
MAGNET	139,149	129,405	123,601	200,000
Other Miscellaneous	<u>107,078</u>	<u>14,106</u>	<u>26,864</u>	<u>27,602</u>
<i>Total Grants</i>	246,227	143,511	150,465	227,602
TOTAL GENERAL FUND REVENUES	\$44,685,623	\$39,824,864	\$38,656,961	\$33,360,803
Special Revenue Funds				
HIGHWAY USER REVENUE FUND				
Gasoline Tax	\$5,021,477	\$4,508,659	\$4,482,594	\$4,415,355
Interest & Miscellaneous	<u>(194,222)</u>	<u>24,975</u>	<u>13,000</u>	<u>9,873</u>
<i>Total HURF</i>	4,827,255	4,533,634	4,495,594	4,425,228
TRANSIT FUND				
Grants	1,891,501	990,575	1,358,547	1,754,156
Fees & Miscellaneous	<u>91,618</u>	<u>102,468</u>	<u>125,200</u>	<u>104,800</u>
<i>Total Transit Fund</i>	1,983,119	1,093,044	1,483,747	1,858,956
COURT ENHANCEMENT (COURTS)	55,176	49,214	46,750	47,000
FILL THE GAP (COURTS)	19,892	12,941	12,800	11,000
JCEF (COURTS)	21,474	21,940	20,800	21,000
LTAf (LOTTERY) FUND	250,685	233,688	241,788	
MEMORIAL TREE FUND (P&R)	6,910	4,500	4,500	5,000
PD VEHICLE TOWING 28-3511	36,900	16,650	11,000	11,000
TOURISM / ECONOMIC DEVELOPMENT FUND	1,520,188	1,336,350	1,625,000	1,625,000
WALETA POLICE ACADEMY	100,714	51,420	187,500	178,128



REVENUE HISTORY AND PROJECTIONS

	Actual		Budget	
	FY 07-08	FY 08-09	Adopted FY 09-10	Adopted FY 10-11
Special Revenue Funds (cont'd)				
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	18,030	16,227	21,301	15,862
GRANT - STATE HOME FUND (DSD)	746,269	537,016	3,963,609	2,624,417
GRANT - ESP GRANT - LOWES	476,100			
GRANT - LOCAL EMERG PLN CMTE (LEPC)	4,880			
GRANT - AZ DEPT OF PUBLIC SAFETY (PD)	31,894	75,627	76,817	62,247
GRANT - AZPOST (PD)	7,401	11,788	37,000	33,373
GRANT - SAFER GRANT (FIRE)				519,042
GRANT - AZ GAME & FISH (PD)		25,763	3,450	245,420
GRANT - AZ CRIMINAL JUSTICE COMM (PD)		34,066		
GRANT - HIGHWAY SAFETY (PD)	313		22,500	101,480
GRANT - HOMELAND SECURITY (PD/FIRE)	56,716	79,005	536,995	302,000
GRANT - STATE LAKE IMPROVEMENT (PD/FIRE)	39,468			
GRANT - JOBS PROGRAM (TRANSIT)	48			
GRANT - NON-SPECIFIC GRANTS			101,610	135,000
TOTAL SPECIAL REVENUE FUNDS	\$10,203,432	\$8,132,874	\$12,892,761	\$12,221,153
Enterprise Funds				
AIRPORT O&M FUND				
User Fees	\$580,725	\$534,799	\$552,081	\$557,218
Grants - CIP	\$472,041	\$663,951	\$238,451	\$256,501
Grants - O&M	0	0	0	0
<i>Total Airport O&M Fund</i>	1,052,766	1,198,751	790,532	813,719
IDD FUND (Water)				
Property Taxes - O&M	2,124,997	2,101,459	3,296,350	4,480,223
User Fees	11,494,751	10,848,607	13,218,596	11,592,600
Interest & Miscellaneous	325,822	264,795	225,898	271,517
Bond Proceeds - CIP	1,812,246	2,648,654	1,405,885	8,377,660
Property Taxes - Debt Service	<u>31,287</u>	<u>32,609</u>	<u>18,600</u>	<u>17,950</u>
<i>Total IDD Fund (Water)</i>	15,789,103	15,896,125	18,165,329	24,739,950



REVENUE HISTORY AND PROJECTIONS

	Actual		Budget	
	FY 07-08	FY 08-09	Adopted FY 09-10	Adopted FY 10-11
Enterprise Funds (cont'd)				
RECREATION / AQUATIC CENTER FUND				
Aquatic Center Fees	\$254,412	\$218,642	\$361,666	\$306,040
Community Center Fees	<u>179,479</u>	<u>157,441</u>	<u>161,181</u>	<u>85,516</u>
<i>Total Recreation / Aquatic Center Fund</i>	433,891	376,082	522,847	391,556
REFUSE FUND				
Administration Fees	514,073	673,488	485,000	528,000
Landfill Disposal	309,199	268,215	265,000	250,000
Recycling	130,175	57,988	66,000	75,000
Interest & Miscellaneous	<u>701,931</u>	<u>255,975</u>	<u>389,000</u>	<u>354,000</u>
<i>Total Refuse Fund</i>	1,655,378	1,255,666	1,205,000	1,207,000
WASTEWATER				
Property Taxes - O&M	(13,296)			
User Fees	20,324,941	18,461,189	22,120,025	23,828,158
Effluent Charges / Connection Fees	109,229	117,705	169,558	116,800
Interest & Miscellaneous	3,359,071	579,626	2,708,435	376,505
Developers Fees	55,144	84,713	70,000	56,000
Bond Proceeds - CIP	54,712,334	46,897,373	117,324,468	55,157,606
Sale of Assets	2,195	2,710	4,000,000	4,000,000
Property Taxes - Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Wastewater Utility Fund</i>	78,549,618	66,143,316	146,392,486	83,535,069
TOTAL ENTERPRISE FUNDS REVENUES	\$97,480,756	\$84,869,940	\$167,076,194	\$110,687,294
Other Funds				
POC Firefighters Pension Trust Fund	(\$25,222)	(\$2,623)	\$3,715	\$2,219
Debt Service Fund	128,834	132,436	193,800	130,000
Employee Benefit Trust Fund	6,198,570	6,257,372	5,091,000	5,915,000
Vehicle/Equipment Replacement Fund	1,768,345	521,364	100,000	40,000
LHC Improvement Districts #1-4	177,646	187,393	220,000	85,000
TOTAL OTHER FUNDS REVENUES	\$8,248,173	\$7,095,942	\$5,608,515	\$6,172,219
Community Investment Program				
CIP Fund - General City				
Grants	\$1,207,339	\$1,565,859	\$22,622,898	\$10,381,862
Flood Control	2,694,332	2,694,332	2,294,332	2,294,332
Bond Proceeds/Capital Leases	2,615,000			4,725,000
Donations & Miscellaneous	<u>61,326</u>	<u>211,666</u>	<u>536,702</u>	<u>174,800</u>
<i>Total CIP Fund - General City</i>	6,577,997	4,471,857	25,453,932	17,575,994
TOTAL CIP REVENUES	\$6,577,997	\$4,471,857	\$25,453,932	\$17,575,994
Total Revenues	<u>\$167,195,981</u>	<u>\$144,395,477</u>	<u>\$249,688,363</u>	<u>\$180,017,463</u>



PROPERTY TAX LEVIES AND RATES

<u>GENERAL FUND</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	<u>(per \$100 AV)</u>
2010-11	<i>Estimated at:</i> 4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704
2007-08	4,488,486		4,488,486	0.6704
2006-07	4,166,824		4,166,824	0.7310
2005-06	3,833,252		3,833,252	0.7958
2004-05	3,307,968		3,307,968	0.7958
2003-04	2,955,272		2,955,272	0.7958
2002-03	2,831,976		2,831,976	0.8413
2001-02	2,633,083		2,633,083	0.8413

<u>IRRIGATION & DRAINAGE DISTRICT</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	<u>(per acre)</u>
2010-11	<i>Estimated at:</i> 4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74
2007-08	2,090,576	29,900	2,120,476	100.74
2006-07	2,043,950	31,200	2,075,150	100.74
2005-06	2,042,650	32,500	2,075,150	100.74
2004-05	2,041,350	33,800	2,075,150	100.74
2003-04	2,040,050	35,100	2,075,150	100.77
2002-03	1,922,817	152,333	2,075,150	100.58
2001-02	1,922,817	172,285	2,095,102	101.55



ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

	<u>FY 08-09</u>	<u>FY 09-10</u>	<u>Projected for FY 10-11</u>	<u>% of Change</u>
General Fund				
Primary Assessed Value	778,452,090	841,650,000	702,130,236	-16.58%
Tax Levy	4,699,922	4,910,186	4,096,228	-16.58%
Rate Per \$100	0.6038	0.5834	0.5834	0.00%
Irrigation & Drainage District				
Basis for Levy-Estimated Acres	21,049.00	21,144.00	21,144.00	0.00%
Tax Levy	2,120,476	3,314,950	4,498,386	35.70%
Rate Per Acre:				
IDD Equipment, CIP, Depr.	99.83	155.90	211.90	35.92%
Debt Service	<u>0.91</u>	<u>0.88</u>	<u>0.85</u>	-3.49%
Total Rate Per Acre	100.74	156.78	212.75	35.70%
Levy Amount Collected for:				
IDD Equipment, CIP, Depr.	2,101,226	3,296,350	4,480,436	35.92%
Debt Service	<u>19,250</u>	<u>18,600</u>	<u>17,950</u>	-3.49%
Total	2,120,476	3,314,950	4,498,386	35.70%
Improvement Districts				
Dist. #1: Secondary Assessed Value	35,338,230	31,453,141	24,914,540	-20.79%
Tax Levy	110,000	150,000	-	-100.00%
Tax Rate Per \$100	0.3113	0.4769	0.0000	-100.00%
Dist. #2: Secondary Assessed Value	3,318,079	3,218,361	3,678,159	14.29%
Tax Levy	18,000	15,000	10,000	-33.33%
Tax Rate Per \$100	0.5425	0.4661	0.2719	-41.67%
Dist. #4: Secondary Assessed Value	19,367,113	17,441,851	15,229,200	-12.69%
Tax Levy	55,000	55,000	75,000	36.36%
Tax Rate Per \$100	0.2840	0.3153	0.4925	56.18%

#1=Golf Course Gas Lights; #2=London Bridge Plaza; #4=McCulloch Median

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Community Development

General Government

Parks & Recreation

Public Safety

Public Works

Other Operating Budgets



Community Development

• **Development Services Department** •

Tourism/Economic Development Fund

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DEVELOPMENT SERVICES DEPARTMENT

MISSION STATEMENT

The Development Services Department promotes the health, safety, and welfare of the community through:

- Professional and innovative staff.
- Solution-oriented customer service.
- Application of adopted planning and building codes and standards.
- Protection of the built and natural environments.

DESCRIPTION

The Development Services Department consists of four major functions which oversee the physical development of the community.

Building

Building is the central resource for construction code information. Building manages all the building permit plan reviews and construction inspections to safeguard life, health, property, and public welfare by assuring compliance with the City adopted construction codes.

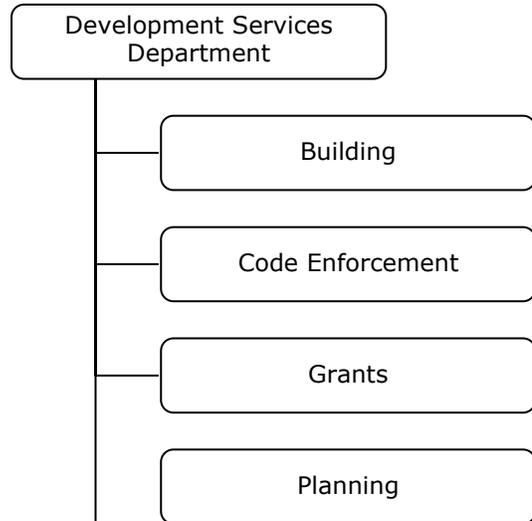
Code Enforcement

Code Enforcement promotes the health, safety, and welfare of the citizens by preserving property values and keeping our community clean.

Planning

Planning provides information to the public about General Plan policies, population growth, development trends, and land uses. Planning

Organization Chart



provides professional support for the Planning Commission, Board of Adjustment, and City Council; coordinates land use reviews to assure compliance with City development codes; functions as the lead on land acquisitions in support of community investment plans and City Council policy; and provides professional assistance to task forces as created by City Council relating to land use/development matters such as mountain areas.

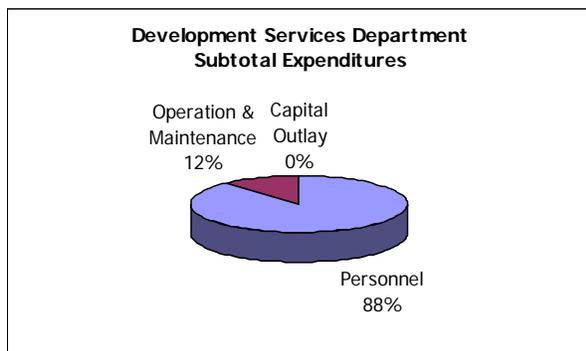
Grants

Grants foster pride in ownership in our community through responsive grant and housing strategies and programs.

ACCOMPLISHMENTS 2009-2010

Building

- Presented a series of mini-seminars pertaining to design and inspection requirements of the 2006 IRC (International Residential Code).
- Created a new IRC amendment to address the multitude of unpermitted construction of homes for sale which provides relief to possible new owners and maintains code compliance.
- Developed modified submittal require-





DEVELOPMENT SERVICES DEPARTMENT

ACCOMPLISHMENTS 2009-2010 (CONT.)

ments for minor tenant improvements.

- Established a reduced permit fee for above-ground pools to provide financial relief to homeowners.
- To promote the "Green Building Environment", created a new NEC (National Electrical Code) amendment to allow commercial solar systems the same advantages allowed for residential.
- Created a 10% rebate program of plan check/building fees for completed Energy Star homes.

Code Enforcement

- Organized and implemented a marketing program to educate the community on the importance of the 2010 Census.
- Organized and executed 2nd Annual Community Outreach Program to educate the public on the various code enforcement services and other community resources.
- Presented to a variety of public groups and community meetings to further educate the community on preservation of property values.
- Maintained a graffiti removal program in conjunction with the Police Department, and the Lake Havasu City Firefighters Association.
- Educated approximately 800 children about the effects of graffiti through an anti-graffiti program.
- Participated in the 2nd annual community "Havasu Night Out" where staff met with Neighborhood Watch groups regarding code enforcement.

Grants

- Elected Chair of the Community Action Board.
- Appointed to development team of living green project.
- Assisted 167 households with sewer connections to date by providing grants to qualified citizens.

- Assisted 102 households with emergency repairs.
- Assisted nine households with major rehabilitation with another four currently out to bid.
- Secured \$2,659,985 last grant funding cycle year.

Planning

- Creation of the Island District which allows a mix of commercial and residential uses (up to 40% of project) and unlimited building height.
- Creation of the Southgate District which allows building heights up to 36 feet and uniformity standards for signage, building architecture, and landscaping.
- Creation of the Kiowa Overlay District Standards.
- Revised parking standards establishing parking reductions for shared uses.
- Revised residential setbacks reducing single-family setbacks in the front yards to 20 feet and allowing 5 feet of encroachment within rear yards.
- Implemented Phases 1-4 of the Commercial and Health District.
- Completed annexation of the landfill.
- Completed annexation of the Nissan auto dealership north of the City.
- Performed field inspections to assist with the Water Division's conservation efforts.
- Implemented paperless/email commission reports.
- Completely revised the application forms, reducing the volume of information required.
- Submitted amendment application for Site Six Recreation & Public Purpose Patent (R&PP).
- Obtained permits from State Land Department for parking at former airport site.
- Obtained permits from State Land Department for seawall tie-ups in Bridgewater Channel.



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
<p>➤ Provide quality service to the customers of the Development Services Department</p> <ul style="list-style-type: none"> ◇ Ensure staff is providing customers with accurate information and guidance regarding the permitting process <ul style="list-style-type: none"> ✓ Respond to customer concerns within 24 hours of receipt 100% ✓ Respond to Requests For Information within 24 hours 100% ◇ Ensure that service is provided in a timely manner by continuing to develop better processes and procedures <ul style="list-style-type: none"> ✓ Verify completeness of application submittals and accuracy of information 100% ✓ Maintain and track all permit applications and project files on a daily basis 100% ✓ Route all building/planning applications within one day of submittal 100% 			
<p>➤ Provide continuity throughout the department</p> <ul style="list-style-type: none"> ◇ Develop administrative communication and consistency <ul style="list-style-type: none"> ✓ Hold regular management meetings 100% ✓ % of Development Services employees attending at least one training class per year 80% 25% 25% 			
<p>➤ Oversee facility maintenance for City Hall</p> <ul style="list-style-type: none"> ◇ Complete maintenance in a timely manner and within budgetary limitations <ul style="list-style-type: none"> ✓ Respond to complaints within 24 hours N/A 85% 95% ✓ Keep maintenance database up-to-date N/A 100% 100% ✓ Monitor facility maintenance budget N/A 100% 100% 			



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ➤ Streamline permitting process <ul style="list-style-type: none"> ◇ Perform quality reviews and minimize plan review time <ul style="list-style-type: none"> ✓ Number of plan reviews 2,046 ✓ Residential within 5-7 business days (first review) 100% ✓ Commercial first reviews within ten business days (80% within five days) 100% ✓ Review of grading, standard detail retaining walls, and first review of established standard plans within three business days 100% ✓ Plan review per employee* 682 *3 Plans Examiners ◇ Maintain consistency in inspection process <ul style="list-style-type: none"> ✓ Number of inspections 10,849 ✓ 24 hour response time 100% ✓ Inspections per employee* 5,425 *2 Building Inspectors ➤ Promote and preserve the integrity and safety of the citizens <ul style="list-style-type: none"> ◇ Streamline response times <ul style="list-style-type: none"> ✓ Respond to all complaints within 72 hours 100% ✓ Resolve cases within 45 days by voluntary compliance 94% ✓ Resolve cases requiring mediation hearing if not resolved by voluntary compliance 8% ✓ Settle cases, not requiring criminal prosecution by CE staff 95% ➤ Educate citizens about laws, rights, and responsibilities <ul style="list-style-type: none"> ◇ Organize public education and awareness of code enforcement issues via various service organizations and the Neighborhood Watch program <ul style="list-style-type: none"> ✓ Number of public education meetings N/A ✓ Number of service organization meetings N/A ✓ Number of Neighborhood Watch program meetings N/A 			



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ➤ Increase the amount of revenue for the City by maximizing the number of grant applications processed annually <ul style="list-style-type: none"> ◇ Monitor & complete grant applications for City departments as opportunities arise <ul style="list-style-type: none"> ✓ Percent increase over grant awards from previous year N/A ✓ Number of applications submitted for review 6 ✓ Number of applications approved for award 4 		5%	5%
<ul style="list-style-type: none"> ➤ Offer federal grants to assist citizens in developing or maintaining the integrity of homes <ul style="list-style-type: none"> ◇ Oversee the contract administration of the Arizona Department of Housing and HUD <ul style="list-style-type: none"> ✓ Meet or exceed the Standard Performer Rating 100% ✓ Respond to citizen requests within 48 hours 100% 		100%	100%
<ul style="list-style-type: none"> ➤ Provide timely and consistent customer service <ul style="list-style-type: none"> ◇ Timely processing of planning applications and planning permits <ul style="list-style-type: none"> ✓ Route all planning applications within three days of entry into HTE 100% ✓ Route all pre-app submittals seven days prior to pre-app meeting 100% ✓ All pre-app meetings held within one week of submittal 100% ✓ Review all minor planning permits (signs, grading, etc.) within three days of receipt 100% ✓ Inspect all requesting commercial projects for issuance of CO within two days of request 100% ✓ Inspect all landscape projects for final landscape inspection within two days of request 100% ✓ Design Review for compliance with approved site plan within two weeks of receipt 100% 		100%	100%



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ◇ Process development applications in a timely manner <ul style="list-style-type: none"> ✓ Route department comments within three days of entry into HTE ✓ Receive department comments within one week ✓ Schedule public hearing cases for Commission consideration within four weeks of comment resolution 	100%	100%	100%
<ul style="list-style-type: none"> ➤ Revise Zoning Ordinance to ensure a consistent, logical process <ul style="list-style-type: none"> ◇ Complete text amendments in a timely manner <ul style="list-style-type: none"> ✓ Initiate text amendments within sixty days of directive ✓ Schedule text amendments for public hearing within thirty days of project initiation 	100%	100%	100%
<ul style="list-style-type: none"> ➤ Oversee the Annual General Plan Amendments process <ul style="list-style-type: none"> ◇ Initiate/complete annual process to amend General Plan in a timely manner <ul style="list-style-type: none"> ✓ Schedule amendments for public hearing within ninety days of project initiation ✓ Complete annual process within six months of project initiation 	100%	100%	100%



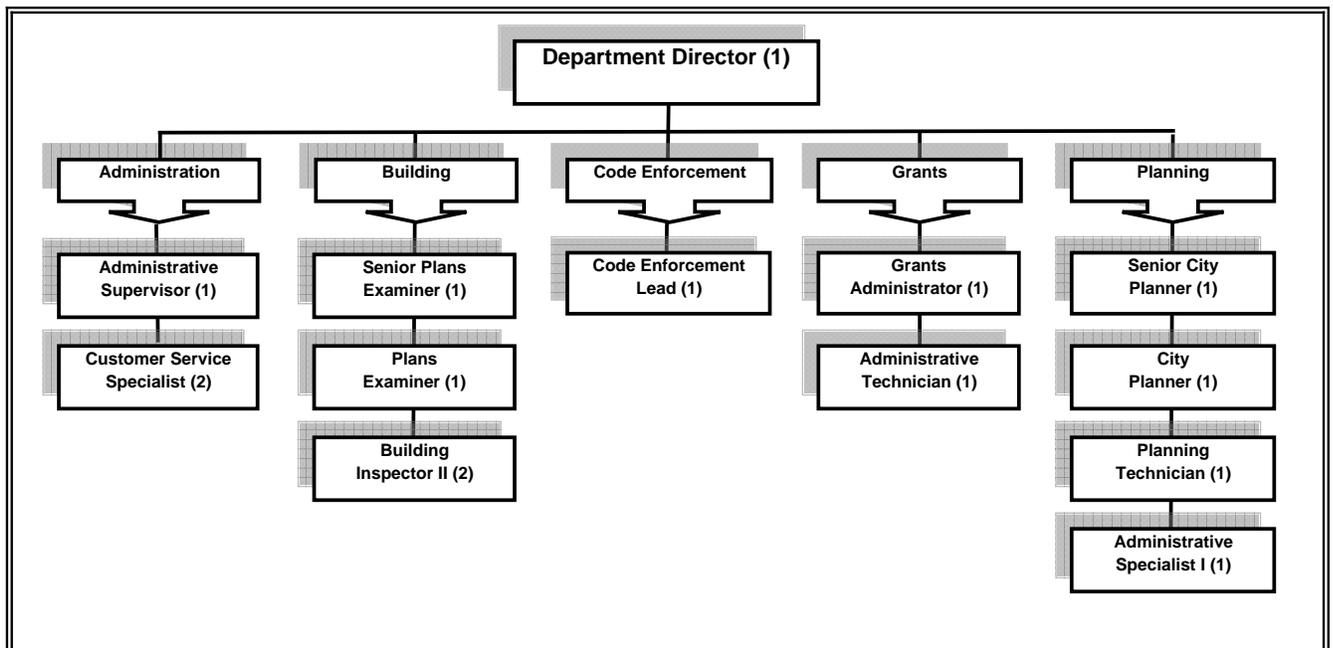


DEVELOPMENT SERVICES DEPARTMENT

Development Services Dept.	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
TOTAL POSITIONS				
Department Director	1.0	1.0	1.0	1.0
Division Manager	2.0	2.0		
City Planner, Senior			1.0	1.0
City Planner	3.0	3.0	2.0	1.0
Grants Administrator				1.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Building Inspector, Senior	1.0	1.0	1.0	
Plans Examiner, Senior	1.0	1.0	1.0	1.0
Plans Examiner	4.0	4.0	3.0	1.0
Building Inspector II	1.0	2.0	2.0	2.0
Building Inspector I	4.0	3.0	1.0	
Code Enforcement Lead	1.0	1.0	1.0	1.0
Counter Plans Examiner	1.0	1.0		
Planning Technician			1.0	1.0
Code Enforcement Technician	2.0	2.0	2.0	
Administrative Specialist I	2.0	2.0	1.0	1.0
Customer Service Specialist	5.0	5.0	4.0	2.0
Administrative Technician				1.0
TOTAL POSITIONS	29.0	29.0	22.0 *	15.0 *

*Reduction in force occurred in Fiscal Years 2010 and 2011 due to declining workload in all areas of the department.

POSITION CLASSIFICATION STRUCTURE





DEVELOPMENT SERVICES DEPARTMENT

Development Services		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	15.0	1,530,746	1,466,560	1,195,923	864,819
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential		947	71	2,000	15,000
Benefits & Taxes		579,187	542,528	432,555	328,027
Other: Retiree Health Savings					2,418
		\$2,110,880	\$2,009,158	\$1,630,478	\$1,210,264
Operation & Maintenance					
Professional Services		56,302	8,458	63,000	65,000
Utilities		11,871	10,322	15,000	13,850
Repairs & Maintenance (including cleaning)		8,555	4,434	5,400	4,880
Vehicle/Equip. Replacement Prog: Lease		35,536	31,527	21,864	12,550
Vehicle/Equip. Replacement Prog: Rent		33,947	8,487		
Meetings, Training & Travel		18,440	3,271	7,000	7,000
Supplies		38,607	21,299	26,780	27,130
Outside Contracts					
Other		18,895	14,317	17,699	29,481
		\$222,153	\$102,115	\$156,743	\$159,891
Capital Outlay					
					*
Subtotal Expenditures		\$2,333,033	\$2,111,273	\$1,787,221	\$1,370,155
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)				(2,500)	(122,871)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,333,033	\$2,111,273	\$1,784,721	\$1,247,284

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0

Community Development

Development Services Department

- **Tourism/Economic Development Fund** •

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TOURISM/ECONOMIC DEVELOPMENT FUND

MISSION STATEMENT

Improve the economic well-being of the community through tourism promotion and development.

DESCRIPTION

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The restaurant and bar sales tax was increased from 2% to 3% with the additional 1% for this fund. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the City.

The Lake Havasu City Convention and Visitors Bureau (CVB) receives 75% of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition, and publicity relating to the tourism business, including the recreational, scenic, and historical attractions of the City and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the City. The CVB also has the goal of enhancing the quality of life of Lake Havasu City residents with a healthy economy and with exciting special events.

The Partnership for Economic Development (PED) receives the remaining 25% of the funds and is responsible for expanding the economic base of the community through the attraction of new business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the City's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of resident's skills to assume higher paying and career-oriented jobs, and improve public awareness about economic development.

ACCOMPLISHMENTS 2009-2010



Convention & Visitors Bureau

- Administered event sponsorship program and assisted with production of 19 recurring events and 6 new events.
- Applied new policies and procedures for determining return on investment for 11 sponsored events in cooperation with Behavior Research.
- Generated 13 qualified meeting/group leads with 1,146 room nights booked.
- Organized and hosted 3 FAM tours to City for meeting, leisure, and event planners.
- Designed and purchased professional pop-up booth to be used at trade shows.
- Designed new post cards for giveaways and direct mailings.
- Assisted over 75,000 visitors at Visitor Center, fulfilled 3,500 inquiries through website, and 1,800 inquiries through phone calls.
- Promoted Spring Break through online promotions and banner ads to feeder market universities resulting in a visibly strong turnout for the Spring Break season. Worked cooperatively with Hospitality Association to promote Hook It Up campaign.
- Updated website using multimedia features including photo slide show and video.
- Upgraded Visitor Center's interior and exterior with new paint, floors, and counters. Nineteen volunteers have devoted 3,500 hours of work in the Visitor Center.



TOURISM/ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2009-2010 (CONT.)

- Created 44 press releases generating media exposure with a comparable advertising value in excess of \$1 million.
- Created social media presence for the CVB on Twitter, Facebook, Flickr, and Youtube. The CVB has over 10,500 Facebook fans.
- Organized and hosted 5 media FAM tours leading to coverage in a number of media outlets including a five minute piece on the Outdoor Channel's "Destination Polaris". Also hosted a photographer and writer from AZ Highways Magazine which resulted in a photo spread in the June issue.
- Executed a Summer Promotion utilizing billboard advertising and banner advertising that features a 4 night, 5 day package to draw potential visitors to our destination.
- Created and sent 5 feature stories to targeted markets throughout the year.



PARTNERSHIP FOR ECONOMIC DEVELOPMENT

Partnership for Economic Development

- Business Park - The PED purchased the 19 acre business park from the City for \$651,000. The PED has made improvements to the land by adding landscaping and a monument at the entrance. The fundraising campaign for the business park has collected \$1,054,919 YTD.
- Business Recruitment - The PED has been actively working on recruiting business to

the Lake Havasu area. The PED attended the Los Angeles Boat Show and as a result we have been entertaining a prospective client.

- Retail Recruitment Survey - The PED created a Retail Recruitment Survey in November to determine what businesses the citizens of this community would like to see in Lake Havasu. The survey asked for citizens to check which restaurants, retail stores and big box/bulk retail that they would patronize. 30,583 surveys were inserted with the City water bill and in drop boxes placed around the City. The survey had a 25% response rate with 7,558 surveys returned. The most requested businesses were the Olive Garden Restaurant, Bath & Body Works, and Costco.
- Four Year University - The PED supports education and has agreed to commit \$25,000 to Arizona State University for their efforts and due diligence in the possible campus here in Lake Havasu.
- Windsor Beach - The PED realizes the importance of the boating industry to the community. With the possibility of the state closing Windsor State Beach the PED hired a consultant to develop a plan for the City of Lake Havasu to take over the park from state parks.
- Commerce Economic Development Commission (CEDC) - At the request of the Governor, Gary Kellogg has been appointed to the CEDC. The CEDC is charged with helping to diversify the state's economy and to serve as Arizona's strategic economic planning and development entity.
- Cost of Living Report - On a quarterly basis the PED compiles consumer spending information on grocery, housing, transportation, healthcare and miscellaneous goods and services. The PED tracks grocery store prices from Safeway, Bashas, Albertsons, Smiths and Walmart.



TOURISM/ECONOMIC DEVELOPMENT FUND

OBJECTIVES 2010-2011

- Provide 75% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu City Convention and Visitors Bureau for the promotion, development, and enhancement of the tourism industry.
- Provide 25% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu Partnership for Economic Development to promote business recruitment, expansion, and retention.

Tourism/Economic Development Expenditures	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Lake Havasu City Convention and Visitors Bureau	75% *	75% *	75% *	75% *
Partnership for Economic Development	25% *	25% *	25% *	25% *
Contingency			100,000	100,000
TOTAL EXPENDITURES	1,582,323	\$1,356,590	\$1,725,000	\$1,725,000

**Distribution of funds based on actual revenues received on a 75%/25% split.*



RUN TO THE SUN CAR SHOW



BRIDGEWATER CHANNEL



General Government

• **City Attorney** •

Civil
Criminal

City Clerk

City Council

City Manager

Administration
Human Resources/Risk Management Division
Information Systems Division

Finance Department

Administration
Accounting Division
Administrative Services Division

General Services

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court

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CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation as well as effective prosecution to facilitate the development and implementation of the City Council’s vision for the community.

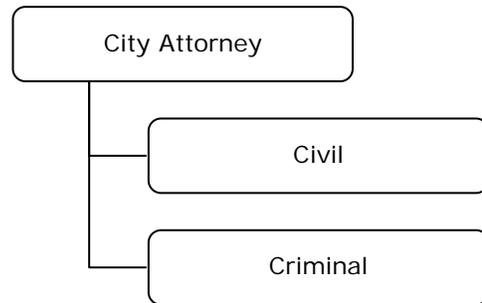
To administer justice in a fair and ethical manner with a focus on providing support to crime victims under Arizona’s Victim’s Rights laws, efficiently and aggressively prosecuting criminal matters and working side by side with law enforcement in a combined effort to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of two areas.

Civil. This area of the City Attorney’s office provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing and/or approving as to form all proposed ordinances, contracts, and resolutions which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City. The City Attorney is also responsible to act as the legal advisor to the City Manager with respect to matters involving an official duty or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may appear in any and all litigation affecting the City and may appear and represent the City.

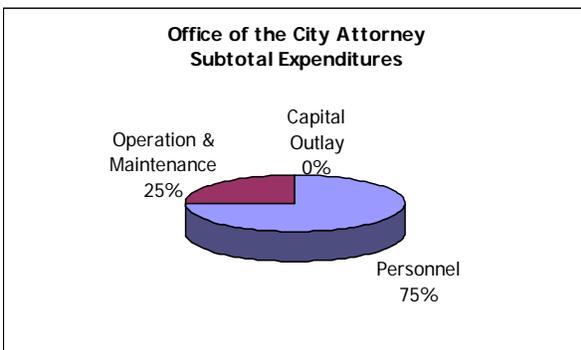
Organization Chart



Other responsibilities include: assisting City Departments with various projects; coordination of the City’s representation in legal proceedings including personnel matters and civil litigation hearings; representing the City in land and shoreline acquisitions and future developments to ensure that the City’s best interests are being met through growth and development in accordance with the City’s General Plan.

ACCOMPLISHMENTS 2009-2010

- Drafted and/or reviewed and “approved as to form” all contracts, intergovernmental agreements, leases, grants, operating policies and procedures, personnel rules and regulations, ordinances, resolutions, real estate deeds, and correspondence relating to same, as requested by City staff, for submittal to the City Council for review, approval, and/or adoption in order for departments to effectively conduct City business.
- Continued to foster preventive legal care by encouraging proper legal accountability in all areas by all departments and officials, and thereby reducing the liability exposure of the City. This includes extensive legal research to provide both written and verbal legal opinions by legal counsel, attendance at a variety of continuing legal education seminars, and implementation of policies and procedures establishing proper legal accountability.





CITY ATTORNEY Civil

ACCOMPLISHMENTS 2009-2010 (CONT.)

- Represented and/or coordinated the representation of the City as a party in legal proceedings including lawsuits filed by or against the City as well as claims filed by or with state and federal administrative agencies.
- Legal advice and expertise to the Mayor, City Council, and City staff during crucial City negotiations regarding issues pertaining to wastewater, water acquisition, recreation, shoreline and land acquisition, City growth and development, transportation services, and real estate issues in

order to effectively meet the City Council's goals. Attended numerous meetings to discuss the same throughout the fiscal year, performed related research, and drafted or reviewed related documents.

- Continued to assist and provide legal advice and representation in areas relating to the citywide wastewater project, including document review, attendance at meetings, reviewing reports related to financing and construction of the project and facilitated resolution of issues arising in regard to the project.





CITY ATTORNEY Civil

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
<ul style="list-style-type: none"> ➤ Act as General Counsel for the Mayor and City Council, City Boards, City Committees, City Manager, and City Departments <ul style="list-style-type: none"> ◇ Provide legal representation and advice to City Officials and Departments in a timely manner <ul style="list-style-type: none"> ✓ Respond to Requests for Legal Services within the requested time frame 757 ✓ Provide requested written and verbal legal opinions to Mayor and City Council, City Manager, and Department Directors within the requested time frame 51 ✓ Attend meetings of City Council, Boards, Commissions, etc. 679 ➤ Assure that City operations comply with all federal, state, and local laws <ul style="list-style-type: none"> ◇ Review and approve all agreements, ordinances, and resolutions for the City in a timely manner <ul style="list-style-type: none"> ✓ Review and approve Sole Source/ Emergency Purchase Justifications within 3 days 245 ✓ Review and approve all ordinances, resolutions, and contracts submitted for approval as to form within requested time frame 170 ➤ Provide accurate and knowledgeable legal advice <ul style="list-style-type: none"> ◇ Continue legal education to remain informed and gain knowledge of important legal issues <ul style="list-style-type: none"> ✓ Trainings, seminars, and conferences attended 5 			



CITY ATTORNEY Criminal

DESCRIPTION

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court including revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice to the Police Department, Code Enforcement, Western Arizona Humane Society, and the Registrar of Contractors as well as reviews cases for screening of potential criminal charges. The City Prosecutor is also responsible for filing and processing asset forfeitures.

The Victim Assistance Program provides direct services related to assisting misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and assessing the victim's needs in order to provide agency referral information, as needed. The Victim Advocate interacts with crime victims providing frequent case status, answering questions, assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims and Victim Impact Statements. The Victim Advocate also attends a variety of court hearings either with victims or on their behalf and also acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

ACCOMPLISHMENTS 2009-2010

- Continued to maintain an acceptable level of enforcement through prosecution of over 1,231 new misdemeanor violations of state laws and/or violations of City Codes per month in FY08/09 with an emphasis on DUI and victim's rights cases.
 - Prosecutors attended over 2,561 hearings during FY08/09 which included jury trials, bench trials, trial settings, pre-trial conferences, status hearings, omnibus hearings, probation revocation hearings, restitution hearings, and appeal hearings, and is estimated to attend over 2,800 hearings during FY09/10. Prosecutors conducted over 180 officer, victim, and witness interviews in preparation for trial and case review in FY08/09.
 - Prosecutors successfully obtained orders against defendants to pay over \$21,000 worth of restitution for law enforcement's time in investigating DUI accidents in FY08/09.
 - Prosecution forfeited in excess of \$52,000 traceable to offenses involving illegal drugs as well as one vehicle and other miscellaneous property.
 - Prosecution staff submitted over 4,200 requests for criminal history information to the Department of Public Safety during FY08/09 and estimates submitting over 4,500 requests for FY09/10.
- Continued to provide legal advice to the Police Department, Code Enforcement, Western Arizona Humane Society, Registrar of Contractors, and other local and state agencies.



CITY ATTORNEY Criminal

PERFORMANCE MEASURES

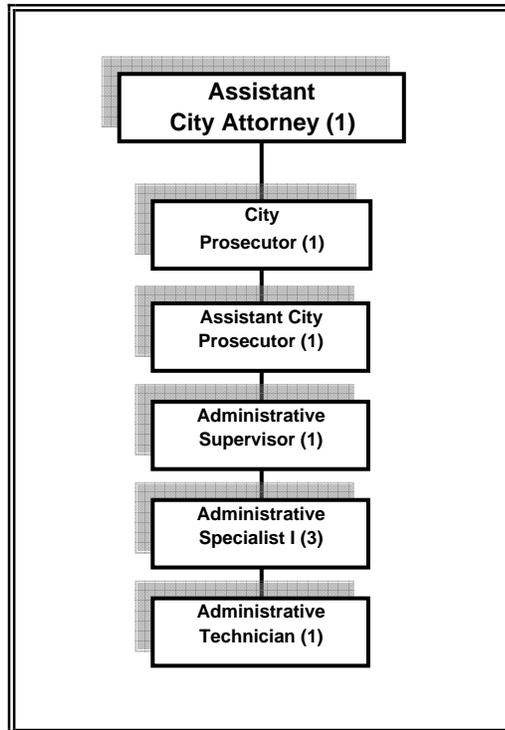
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY						
<p>➤ Administer justice in misdemeanor criminal cases in an efficient, timely, and economically reasonable manner</p>						
<ul style="list-style-type: none"> ◇ Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters <ul style="list-style-type: none"> ✓ Criminal cases received and processed for misdemeanor prosecution ✓ Criminal cases resulting in plea agreements ✓ Probation Revocations filed ◇ Critically review and analyze all criminal cases to determine whether there is a likelihood of conviction <ul style="list-style-type: none"> ✓ Jury & bench trials conducted ✓ Percent of defendants found guilty at trial ◇ Review reports for requested charges from LHCPD, Code Enforcement, Registrar of Contractors, Western Arizona Humane Society and the County Attorney's Office and make appropriate and timely charging decisions <ul style="list-style-type: none"> ✓ Criminal cases reviewed for charging within 3-5 days of receipt provided all information has been received ✓ Long forms filed with the Court ◇ Recover restitution for the costs of LHCPD investigation of DUI cases <ul style="list-style-type: none"> ✓ Total amount of restitution ordered to the LHCPD for costs incurred investigating DUI accidents ◇ Successfully recover forfeiture assets associated with drug arrests by LHCPD <ul style="list-style-type: none"> ✓ Total amount of forfeiture assets recovered ◇ Recover fees related to the prosecution of all misdemeanor criminal matters <ul style="list-style-type: none"> ✓ Total amount of Prosecution Assessment Recovery Fees (PARF) assessed 	<p>1,320</p> <p>1,177</p> <p>22</p> <p>24</p> <p>88%</p> <p>477</p> <p>223</p> <p>\$20,871</p> <p>\$79,486</p> <p>\$8,400</p>	<p>1,360</p> <p>1,200</p> <p>24</p> <p>26</p> <p>89%</p> <p>482</p> <p>225</p> <p>\$20,000</p> <p>\$41,663 <small>(actual as of 1/31/10)</small></p> <p>\$65,300 <small>(actual as of 1/31/10)</small></p>	<p>1,400</p> <p>1,225</p> <p>26</p> <p>28</p> <p>90%</p> <p>487</p> <p>227</p> <p>\$21,000</p> <p>\$55,000</p> <p>\$112,000</p>			
<p>➤ Provide accurate and knowledgeable legal advice</p> <ul style="list-style-type: none"> ◇ Attend trainings, seminars and conferences in an effort to remain current with all potential legal updates <ul style="list-style-type: none"> ✓ Trainings, seminars and conferences attended 				<p>7</p>	<p>7</p>	<p>7</p>



CITY ATTORNEY

City Attorney	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
City Attorney	1.0	1.0	Contract Position	Contract Position
Assistant City Attorney	2.0	2.0	1.0	1.0
City Prosecutor	1.0	1.0	1.0	1.0
Assistant City Prosecutor	1.0	1.0	1.0	1.0
Administrative Supervisor	2.0	2.0	1.0	1.0
Administrative Specialist I	4.0	4.0	3.0	3.0
Administrative Technician			1.0	1.0
TOTAL POSITIONS	11.0	11.0	8.0	8.0

POSITION CLASSIFICATION STRUCTURE





CITY ATTORNEY

City Attorney		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	8.0	464,998	487,334	445,859	441,747
Salaries - Part-Time	0.0	7,855			
OT, Standby & Shift Differential		636			
Benefits & Taxes		166,657	175,014	148,121	171,859
Other: Retiree Health Savings					2,000
		\$640,146	\$662,347	\$593,980	\$615,606
Operation & Maintenance					
Professional Services		183,701	129,934	183,500	175,485
Utilities		3,026	3,028	2,700	3,048
Repairs & Maintenance (including cleaning)		951	815	1,240	230
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		5,431	4,287	6,050	5,000
Supplies		28,293	24,157	15,090	14,350
Outside Contracts					
Other		5,278	5,529	7,725	6,700
		\$226,680	\$167,750	\$216,305	\$204,813
Capital Outlay *					
Subtotal Expenditures		\$866,826	\$830,097	\$810,285	\$820,419
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(509,043)	(560,879)	(334,965)	(367,620)
Landfill Closure Reserve					
TOTAL EXPENDITURES		357,783	\$269,218	\$475,320	\$452,799

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0

General Government

City Attorney

Civil
Criminal

• **City Clerk** •

City Council

City Manager

Administration
Human Resources/Risk Management Division
Information Systems Division

Finance Department

Administration
Accounting Division
Administrative Services Division

General Services

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court





CITY CLERK

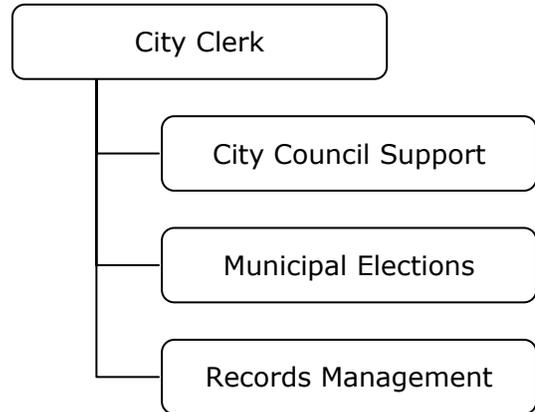
MISSION STATEMENT

The City Clerk’s Office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic, and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous, and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

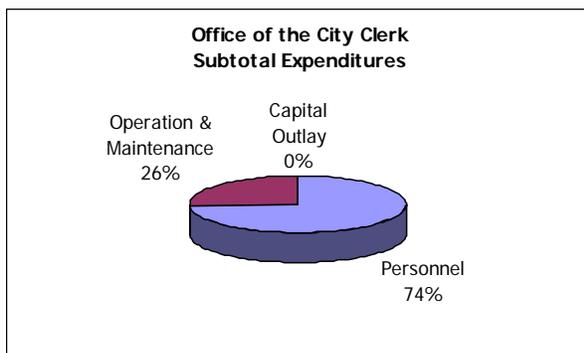
The Office of the City Clerk provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official City records/documents in a systematic and easily accessible manner to preserve and protect the City’s history; prepares agendas, posts, publishes, and records all City Council actions; maintains the Lake Havasu City Code; conducts and oversees municipal elections processes; and provides support systems for those functions.

Organization Chart



ACCOMPLISHMENTS 2009-2010

- Coordinated with Granicus, Inc., to provide audio/video live streaming of all City Council Regular Meetings and Work Sessions on the City’s website.
- Provided required election forms and communicated candidates’ election filing responsibilities and deadlines to all potential mayor and councilmember candidates for the upcoming 2010 fall elections.
- Developed and maintained a notification and tracking system for Affidavit of Lawful Presence in the United States forms from all businesses in Lake Havasu City who do business with the City.
- Coordinated and conducted the annual Student Government Day and Mock City Council Meeting in conjunction with the London Bridge Woman’s Club and the Lake Havasu High School Student Council.
- Implemented electronic process for filling out and submitting Request For Information forms.





CITY CLERK

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
<ul style="list-style-type: none"> ➤ Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government <ul style="list-style-type: none"> ◇ To ensure all City Council packets are compiled and distributed timely <ul style="list-style-type: none"> ✓ Percentage of Council meeting minutes completed in time for next regularly scheduled meeting 90% 100% 100% ✓ Agenda items compiled and processed 622 525 525 ✓ Hours of Council meeting minutes transcribed 130 135 130 ◇ To ensure compliance with Arizona's Open Meeting Law and City Code <ul style="list-style-type: none"> ✓ Percentage of Council agendas and packets distributed more than 24 hours prior to meeting 100% 100% 100% ✓ Notice of Meetings posted to the designated public posting sites and to the City's website 74 75 60 ➤ Issue and process liquor licenses, special event liquor licenses, special event permits, and Bridgewater Channel permits in an efficient and timely manner <ul style="list-style-type: none"> ◇ Collect and distribute applications, communicate, and follow up with City staff and the applicants throughout the process <ul style="list-style-type: none"> ✓ Permits for special events on public property 113 114 115 ✓ Bridgewater Channel permits 15 15 15 ✓ Liquor licenses for Council recommendation 25 18 20 ✓ Special event liquor licenses for Council recommendation 29 29 30 ✓ Liquor license agent change and acquisition of control 3 1 1 ✓ Temporary and permanent extensions of premises permits for liquor service 26 42 45 			



CITY CLERK

PERFORMANCE MEASURES (CONT.)

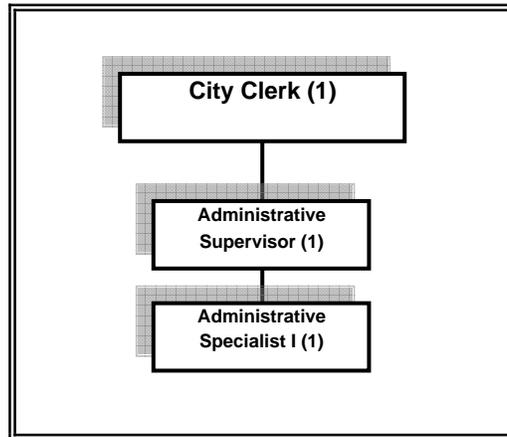
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ➤ Perform administrative support for City elections and all election-related activities in the most efficient and effective manner, and in full compliance with all applicable statutes <ul style="list-style-type: none"> ◇ To provide effective voter assistance and education <ul style="list-style-type: none"> ✓ Percentage of voter turnout for Primary 19.10% ✓ Percentage of voter turnout for General Election N/A ✓ Percentage of completion of Canvass of Election within 6 to 20 days after the election 100% ✓ Municipal elections 1 ✓ Registered voters for Primary Election 28,677 ✓ Total cost for Primary Election \$20,465 ✓ Registered voters for General Election N/A ✓ Total cost for General Election N/A 			
<ul style="list-style-type: none"> ➤ Provide productive records and information management services for internal and external customers with excellent customer service and timely access to public records <ul style="list-style-type: none"> ◇ Maintain accurate records management system to provide effective and easy access to public records <ul style="list-style-type: none"> ✓ Percentage of City Council meeting minutes scanned within five days of Council approval 100% ✓ Requests For Information received, processed, and recorded 1,050 ✓ Employment Eligibility Verification forms mailed to businesses in Lake Havasu City 326 ✓ Employment Eligibility Verification forms processed 266 ◇ Follow the Arizona State Library, Archives and Records schedule for microfilming, scanning, and destruction of records <ul style="list-style-type: none"> ✓ Pages of permanent records microfilmed 7,000 ✓ Documents scanned per retention schedule and for effective research 1,200 			



CITY CLERK

City Clerk	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
City Clerk	1.0	1.0	1.0	1.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	1.0
TOTAL POSITIONS	3.0	3.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE





CITY CLERK

City Clerk		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	3.0	195,658	197,386	192,906	196,868
Salaries - Part-Time	0.0	19,421	13,417		
OT, Standby & Shift Differential		110	618		
Benefits & Taxes		74,722	73,260	64,906	63,027
Other					
		\$289,911	\$284,681	\$257,812	\$259,895
Operation & Maintenance					
Professional Services		15,730	28,037	15,000	71,000
Utilities					
Repairs & Maintenance (including cleaning)		1,086		1,000	1,000
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		7,019	2,782	1,050	400
Supplies		4,183	2,615	3,073	2,000
Outside Contracts					
Other		7,732	18,471	15,904	19,000
		\$35,750	\$51,905	\$36,027	\$93,400
Capital Outlay					
*					
Subtotal Expenditures		\$325,661	\$336,586	\$293,839	\$353,295
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(148,129)	(201,424)	(137,724)	(202,790)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$177,532	\$135,162	\$156,115	\$150,505

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



General Government

City Attorney

Civil
Criminal

City Clerk

• City Council •

City Manager

Administration
Human Resources/Risk Management Division
Information Systems Division

Finance Department

Administration
Accounting Division
Administrative Services Division

General Services

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court





CITY COUNCIL

MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

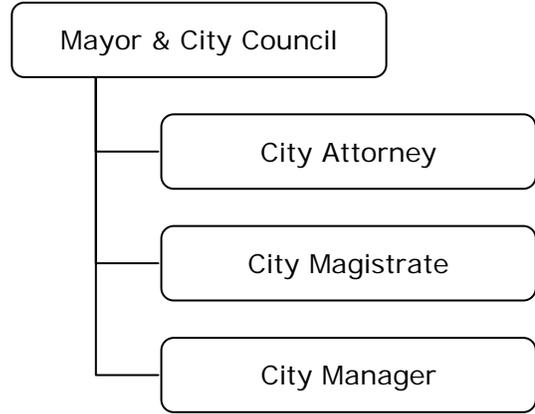
DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Policy Facility.

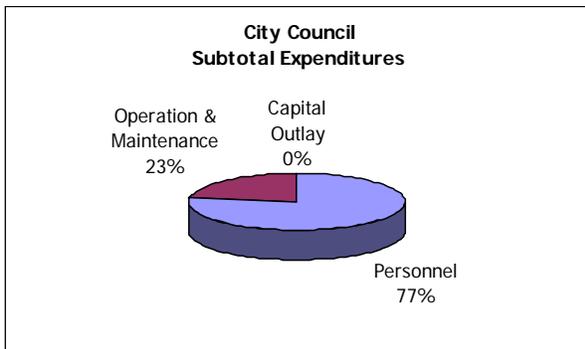
GOALS & OBJECTIVES 2010-2011

1. Financially Sound City Government.
 - Adequate level of financial reserves consistent with adopted financial policies.
 - Expanded public/private partnerships to increase tax base.
2. Strong, Diversified Local Economy.
 - Attraction of new businesses, particularly light, clean manufacturing.
 - Qualified and educated workforce.
3. Safe and Clean Community.
 - Maintain low crime rate.
 - Maintain timely response to an emergency.

Organization Chart



4. Enhanced Quality of Life.
 - Expanded and developed park system.
 - Recreational facilities and programs responsive to community needs.
5. Effective Utility System.
 - Development of wastewater collection and treatment.
 - Secure & protect adequate water supply, develop reuse.
6. Blue Lake, Beautiful Mountains.
 - Public access to lake along entire shoreline.
 - Quality water in lake.
7. First-Class Resort Development.
 - Development of Island, major resort.
 - More year-round tourism.





CITY COUNCIL

City Council Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Assistant to the Mayor	1.0	1.0	1.0	1.0
TOTAL POSITIONS	1.0	1.0	1.0	1.0

City Council Expenditures	# of FTEs	Actual		Budget	
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	1.0	49,954	51,811	50,022	49,617
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes		61,839	66,749	65,340	59,055
Other: Council Fees	7.0	58,200	56,823	55,290	55,290
		\$169,993	\$175,383	\$170,652	\$163,962
Operation & Maintenance					
Professional Services		19,003	19,070		
Utilities		3,846	3,122	2,400	
Repairs & Maintenance (including cleaning)			2,331	550	550
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		12,858	11,430	12,300	12,300
Supplies		3,898	5,276	2,960	2,960
Outside Contracts					5,000
Other		31,426	31,598	29,996	28,696
		\$71,031	\$72,827	\$48,206	\$49,506
Capital Outlay					*
Subtotal Expenditures		\$241,024	\$248,210	\$218,858	\$213,468
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(197,310)	(193,487)	(170,709)	(122,467)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$43,714	\$54,723	\$48,149	\$91,001

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			0	0
New N/A			0	0
Replacement N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0

General Government

City Attorney

Civil
Criminal

City Clerk

City Council

• City Manager •

Administration
Human Resources/Risk Management Division
Information Systems Division

Finance Department

Administration
Accounting Division
Administrative Services Division

General Services

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court





CITY MANAGER Administration

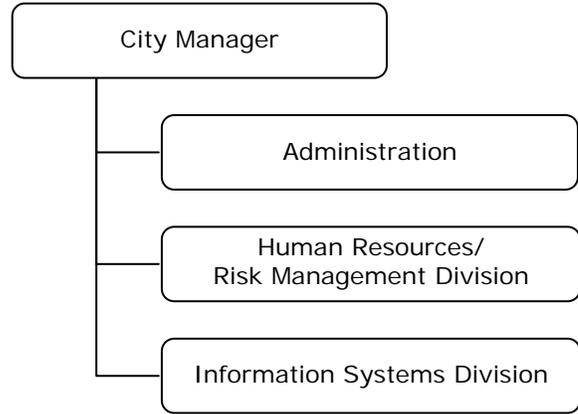
MISSION STATEMENT

Carry out the policy guidance of the City Council by providing leadership and direction to City departments in meeting Council’s goals and objectives; addressing the community’s needs and assuring orderly development of the City; continually monitoring progress on goals to ensure they are being met and implemented while holding staff accountable for achieving the desired results; working with outside agencies by representation on the boards of directors of the Partnership for Economic Development, Convention & Visitors Bureau, and the Western Arizona Council of Governments; participating in partnering opportunities with the Lake Havasu Unified School District and the Havasu Foundation for Higher Education and four-year university partners; and ensuring responsive local government services are provided to the residents by employees that are capable, properly trained, and given the proper resources to provide the highest quality of service to the community.

DESCRIPTION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in delineating the goals which the City government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership

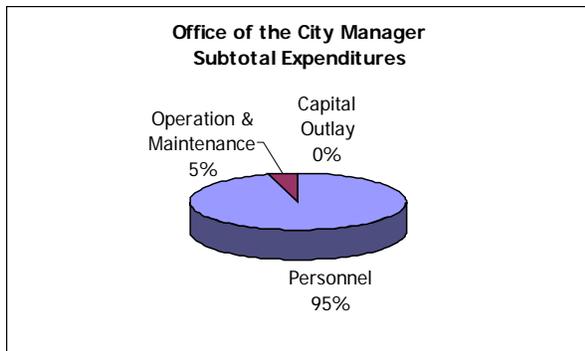
Organization Chart



and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitable, and excellently, and the overall operation of the City government remains fiscally stable and responsive to the community.

ACCOMPLISHMENTS 2009-2010

- Began reviewing organizational structure and initiated process of realigning functions within the organization.
- Coordinated regional approaches to legislative challenges.
- Established task force of key employees to streamline the City’s special event permitting process.
- Expanded programming available on the City’s cable television channel.
- Launched effort to convince the Arizona State Parks Board to consider the City’s desire to assume operational control of Lake Havasu State Park.
- Participated in the creation of a regional coalition of local governments.
- Revised and streamlined the process for the submission of Council Communications.
- Initiated a Community Visioning exercise to develop a strategic plan for the City.
- Created the Havasu Youth Advisory Council.





CITY MANAGER Administration

PERFORMANCE MEASURES

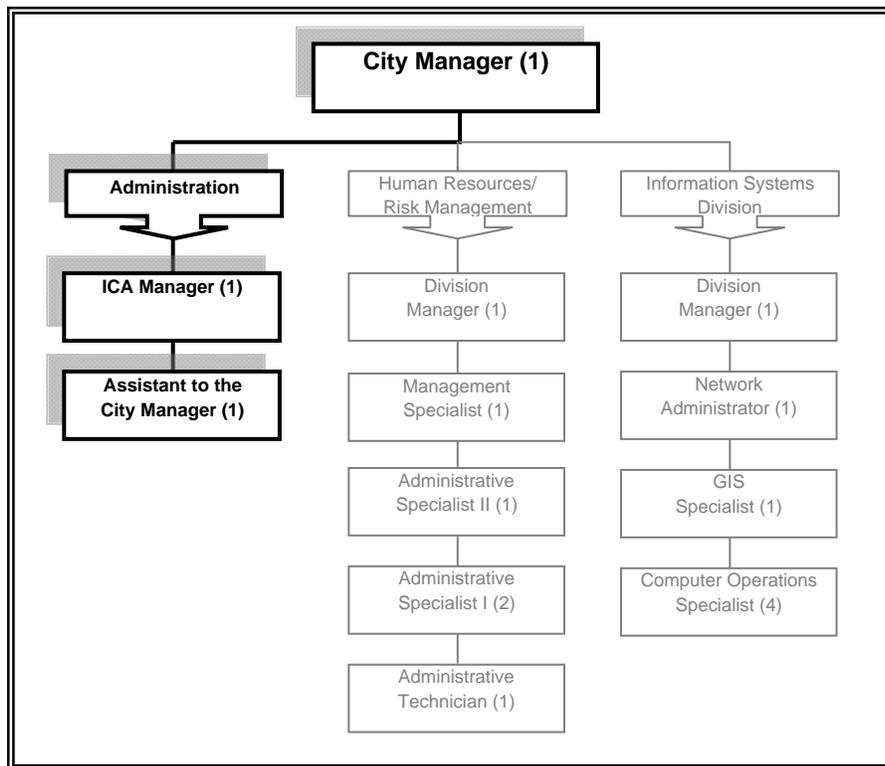
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
<ul style="list-style-type: none"> ➤ Provide relevant information to elected officials <ul style="list-style-type: none"> ◇ Ensure efficient operations throughout the organization <ul style="list-style-type: none"> ✓ Monthly COMPSTAT Reports completed 12 ◇ Provide public lobbying expenditure reporting to Arizona Secretary of State <ul style="list-style-type: none"> ✓ Quarterly lobbyist expenditure reports completed 4 ✓ Annual public lobbyist expenditure reports completed 1 ➤ Provide accurate and timely news and information to citizens, elected officials, and employees <ul style="list-style-type: none"> ◇ Coordinate meetings, research and answer Council, staff, and citizen questions <ul style="list-style-type: none"> ✓ Establish initial response to City Council calls & inquiries by phone or email within four hours 100% ✓ Provide requested City Council information by phone or email within ten working days 100% ✓ Number of monthly reports distributed to City Council by 17th of each month 12 ✓ Establish initial contact with citizens within four hours of their request for information or service by phone or email informing them of disposition of their request 100% 			



CITY MANAGER Administration

City Manager Administration	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
City Manager	1.0	1.0	1.0	1.0
ICA Manager	1.0	1.0	1.0	1.0
Cablecast Producer	1.0	1.0		
Management Specialist	1.0	1.0		
Assistant to the City Manager	1.0	1.0	1.0	1.0
TOTAL POSITIONS	5.0	5.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE





CITY MANAGER Administration

City Manager Administration		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	3.0	355,558	370,316	274,163	241,747
Salaries - Part-Time	0.0	14,099	12,063		
OT, Standby & Shift Differential					
Benefits & Taxes		178,638	143,855	145,248	98,148
Other: Retiree Health Savings					2,799
		\$548,295	\$526,235	\$419,411	\$342,694
Operation & Maintenance					
Professional Services					
Utilities		1,725	1,129	1,200	1,200
Repairs & Maintenance (including cleaning)		251		500	500
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		8,077	6,504	5,000	6,000
Supplies		3,920	1,694	3,000	3,000
Outside Contracts					
Other		4,411	5,241	7,450	5,600
		\$18,384	\$14,568	\$17,150	\$16,300
Capital Outlay			138,199		*
Subtotal Expenditures		\$566,679	\$679,002	\$436,561	\$358,994
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(495,842)	(473,202)	(381,992)	(162,265)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$70,837	\$205,800	\$54,569	\$196,729

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



CITY MANAGER Human Resources/Risk Management Division

MISSION STATEMENT

Attract, select and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

DESCRIPTION

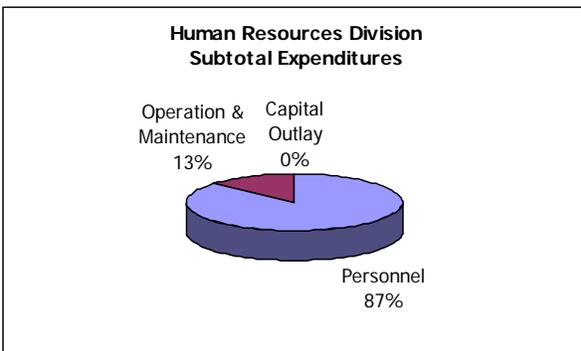
The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- The City's self-insured benefits trust.

- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

ACCOMPLISHMENTS 2009-2010

- Successfully negotiated Memorandums of Understanding with applicable labor groups.
- Successfully transferred workers compensation carriers.
- Conducted quarterly Risk Assessments.
- Conducted a Citywide Property Value Assessment.
- Conducted Citywide asset appraisals.
- Coordinated multiple safety training opportunities.





CITY MANAGER Human Resources/Risk Management Division

PERFORMANCE MEASURES

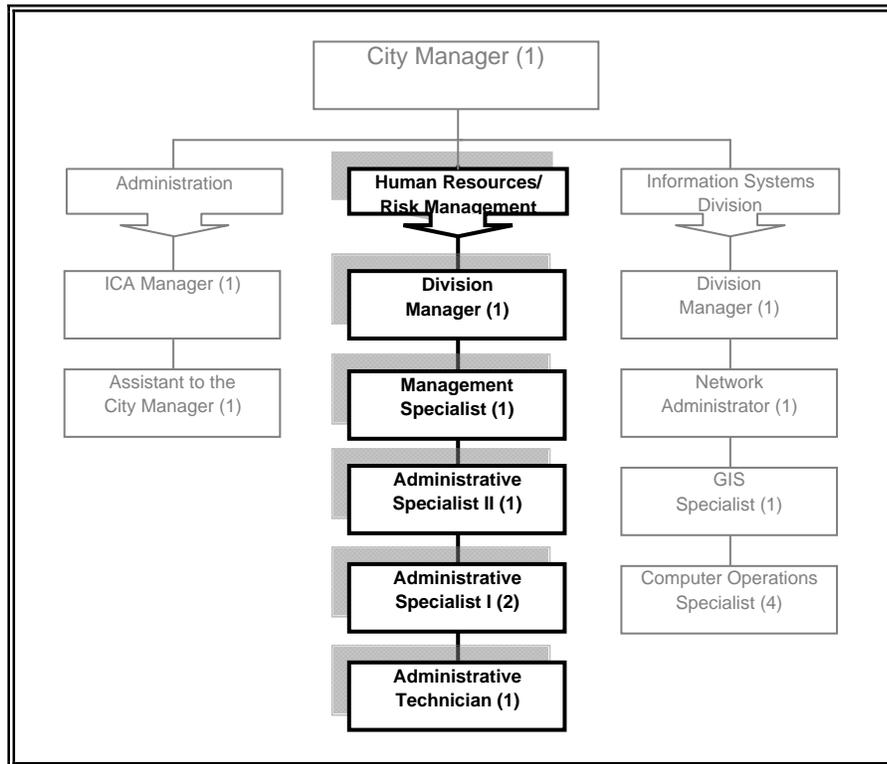
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
<ul style="list-style-type: none"> ➤ Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public <ul style="list-style-type: none"> ◇ Review and improve the recruitment process to ensure diverse pools of qualified applicants ◇ Pursue technological options to enhance recruitments, such as on-line job interest cards and integrated applicant tracking system ◇ Establish a testing/training center ◇ Continue ongoing employee training and development plans <ul style="list-style-type: none"> ✓ Number of recruitments 57 ✓ Number of applicants 1,241 ✓ Average days to fill competitive recruitments 40 ✓ Turnover 11.5% ➤ Provide a comprehensive, cost effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations <ul style="list-style-type: none"> ◇ Review and provide active case management for Workers' Compensation and Leave Administration <ul style="list-style-type: none"> ✓ Workers' Compensation - Medical Only 30 ✓ Time Lost Claims 6 ➤ Develop programs and explore options to provide the City with the most cost effective options available <ul style="list-style-type: none"> ◇ Attend regional training and claims reviews related to Safety, Liability, and Risk Management <ul style="list-style-type: none"> ✓ Training classes attended 28 ◇ Explore options for workers' compensation and liability insurance in an effort to reduce cost by 3-5%, maintain control, and keep premiums at a minimum <ul style="list-style-type: none"> ✓ Workers' compensation options explored 1 ✓ savings achieved N/A 			



CITY MANAGER Human Resources/Risk Management Division

Human Resources/Risk Mgmt. Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0	1.0	1.0
Human Resources Supervisor	1.0	1.0	1.0	
Management Specialist	1.0	1.0		1.0
Administrative Specialist II				1.0
Administrative Specialist I	3.0	3.0	4.0	2.0
Administrative Technician	3.0	3.0	2.0	1.0
TOTAL POSITIONS	9.0	9.0	8.0	6.0

POSITION CLASSIFICATION STRUCTURE





CITY MANAGER Human Resources/Risk Management Division

HR/RM Division		Actual		Budget	
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Expenditures		# of FTEs			
Personnel					
Salaries - Full-Time	6.0	428,019	396,399	377,437	267,821
Salaries - Part-Time	0.0	2,198			
OT, Standby & Shift Differential		1,862			
Benefits & Taxes		157,064	152,290	137,588	94,685
Other: Retiree Health Savings					4,244
Operation & Maintenance					
Professional Services		29,957	39,172	32,000	30,000
Utilities		570	940	876	720
Repairs & Maintenance (including cleaning)			53		400
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		23,797	5,337	6,550	5,400
Supplies		13,592	8,656	11,925	6,800
Outside Contracts					
Other		92,633	29,535	15,850	13,575
Capital Outlay					*
Subtotal Expenditures					
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(416,694)	(342,785)	(303,361)	(267,196)
Landfill Closure Reserve					
TOTAL EXPENDITURES					

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



CITY MANAGER Information Systems Division

MISSION STATEMENT

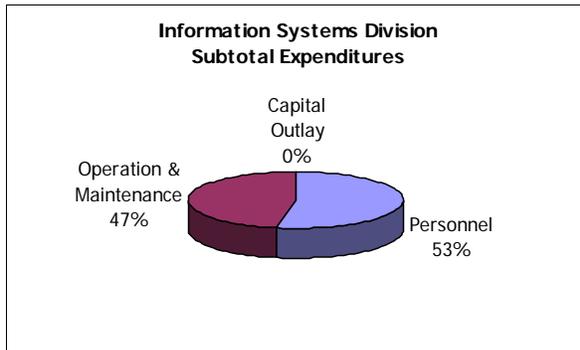
Further the development of integrated and automated systems throughout the City in order to enhance the productivity and efficiency of staff. Promote technological understanding and provide innovative solutions in a fiscally responsible manner.

DESCRIPTION

The Information Systems Division provides infrastructure, services, and support related to information technology to all City departments. Services include procurement, deployment, and management of computer systems and applications, website development, geographical information services, telephone communications, programming, and training of all City staff on systems and software. Support includes maintenance, repair, and disaster data recovery of automated systems and help desk.

ACCOMPLISHMENTS 2009-2010

- Cellular Wireless Mobility implementation - Began migration from legacy wireless infrastructure to OTS cellular services. This migration improves reliability and coverage area throughout the City and beyond.
- GIS/Mapping - Developed cost effective method of deploying GIS/mapping solutions across all departments and field personnel.
- Security Surveillance System development - Maintained and managed multiple servers and equipment for seven sites and 96 cameras.
- Technology Strategic Plan - Prepared IS/GIS strategic plans in collaboration with the Technology Committee and GIS Subcommittee for future direction of the City.
- City Website Redesign - The new site concentrates on services to the public and better functionality.
- Extend existing lifecycle of technology assets - Due to budget reductions, leveraging existing technology has become essential in order to maintain our present level of service. Deferring the standard lifecycle of the technology assets has been extended for another year.





CITY MANAGER Information Systems Division

PERFORMANCE MEASURES

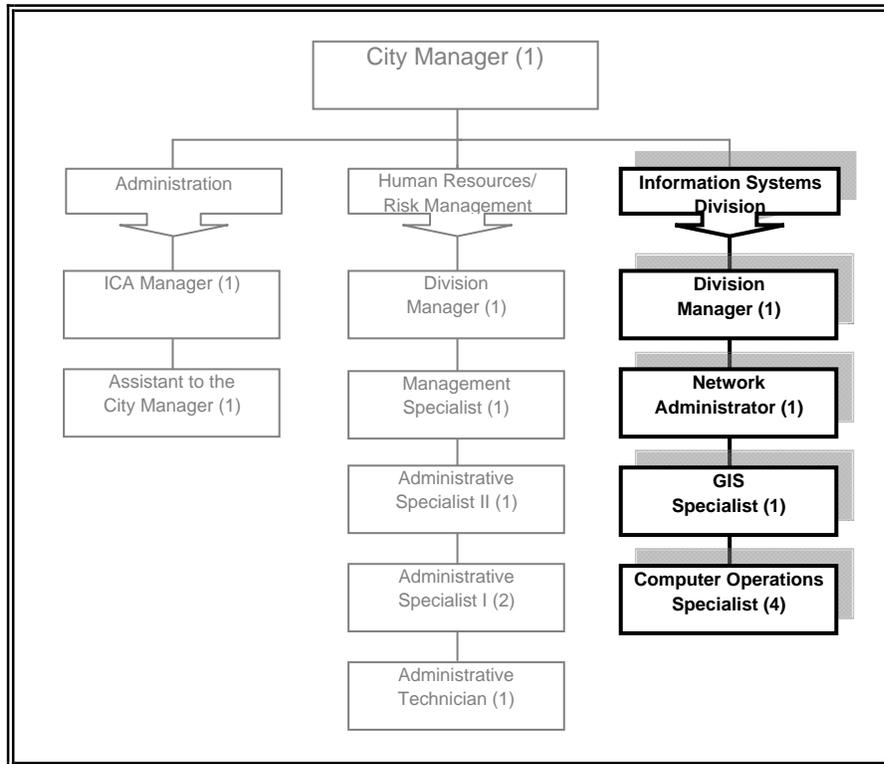
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Provide a reliable and secure network for all City departments			
◇ Minimize downtime			
✓ Full and differential backups	99.0%	99.0%	99.9%
✓ Monthly updates and patches	80.0%	90.0%	95.0%
✓ Content filtering and virus protection	48.2%	51.0%	52.0%
◇ Training and education			
✓ Monthly lecture tips	0	3	6
✓ Automated solutions center	5%	10%	10%
✓ Computer based training	3	2	3
◇ Prompt and effective service			
✓ Helpdesk service	3,972	4,229	4,000
✓ # of calls after normal work hours	22	14	15
➤ Provide technology tools and solutions to improve efficiency			
◇ Develop and deploy geospatial datasets			
✓ Monthly stake holder meetings	11	6	6
✓ Datasets built and deployed	120	166	177
✓ Standardization of data	85%	85%	90%
◇ Increase reliance on digital information and data sharing			
✓ Digital files stored	5,667,500	8,490,000	10,000,000
➤ Provide a service oriented City government website			
◇ Accurate and timely information			
✓ Updates submitted by department	696	912	800
✓ Quarterly reviews	2	2	2
◇ Web enabled services			
✓ Software as a Service (SaaS)	7	8	8
✓ Community concerns and requests	1,961	1,747	1,500
◇ Adhere to ".gov" compliance			
✓ No endorsements or advertisements	100%	100%	100%
✓ ADA standards	75%	75%	90%



CITY MANAGER Information Systems Division

Information Systems Division	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0	1.0	1.0
Network Administrator	2.0	2.0	1.0	1.0
GIS Specialist	1.0	1.0	1.0	1.0
Computer Operations Spec.	4.0	4.0	4.0	4.0
TOTAL POSITIONS	8.0	8.0	7.0	7.0

POSITION CLASSIFICATION STRUCTURE





CITY MANAGER Information Systems Division

Information Systems Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	7.0	451,027	466,205	395,789	395,654
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential		1,606		1,300	1,300
Benefits & Taxes		138,322	141,731	117,271	122,445
Other: Retiree Health Savings					2,000
		\$590,955	\$607,936	\$514,360	\$521,399
Operation & Maintenance					
Professional Services		359,774	362,823	425,764	412,359
Utilities		2,133	2,053	1,000	792
Repairs & Maintenance (including cleaning)		18,059	24,400	19,200	25,402
Vehicle/Equip. Replacement Prog: Lease		10,594	9,155	9,470	
Vehicle/Equip. Replacement Prog: Rent		7,894	1,973		
Meetings, Training & Travel		6,651	622	1,600	
Supplies		411,942	103,171	26,050	28,025
Outside Contracts					
Other		838	1,427	1,034	694
		\$817,885	\$505,625	\$484,118	\$467,272
Capital Outlay		200,178	146,399		*
Subtotal Expenditures		\$1,609,018	\$1,259,961	\$998,478	\$988,671
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(733,464)	(619,874)	(464,292)	(189,825)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$875,554	\$640,087	\$534,186	\$798,846

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0

General Government

City Attorney

Civil
Criminal

City Clerk

City Council

City Manager

Administration
Human Resources/Risk Management Division
Information Systems Division

• Finance Department •

Administration
Accounting Division
Administrative Services Division

General Services

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court





FINANCE DEPARTMENT Administration

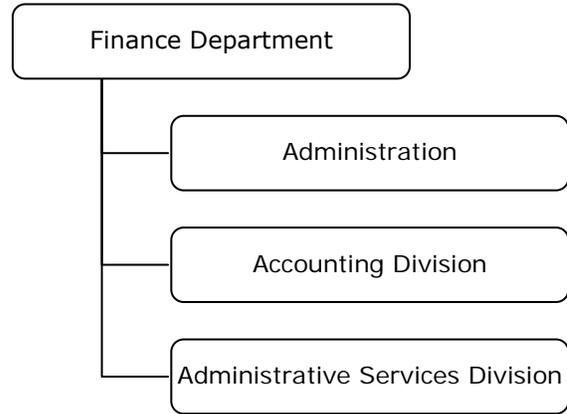
MISSION STATEMENT

Provide professional financial management and operational services responsive to the needs of the citizens, governing body, and City management of Lake Havasu City. Ensure the City's fiscal strength by following the City's adopted principles of sound financial management. Demonstrate commitment to sound policies with full and complete financial disclosure, while seeking improvements through continuous self-examination.

DESCRIPTION

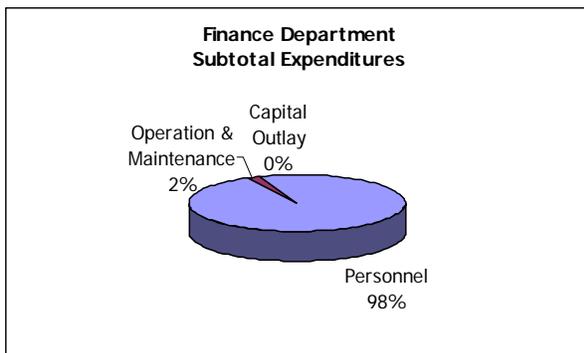
Lake Havasu City's Finance Department is responsible for managing a fiscally sound organization while adhering to legal requirements and generally accepted accounting principles. Finance Administration directly supervises all customer service activities, including processing of business licenses and all payments received Citywide, as well as oversees the operations of the Accounting and Administrative Services Divisions.

Organization Chart



ACCOMPLISHMENTS 2009-2010

- Obtained Water Infrastructure Financing Authority (WIFA) financing for Program Year 8 and 9 of the Wastewater System Expansion (WWSE) project.
- Completed work on a water rate, impact, and service fee study.
- Worked with Human Resources/Risk Management to establish a Retiree Health Savings Plan.





FINANCE DEPARTMENT Administration

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # 1 - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Provide professional, efficient, and responsive service to all customers			
◇ Provide prompt customer service			
✓ Initiate process of business license applications within 24 hours of receipt	100%	100%	100%
✓ Process new water applications same day received	100%	100%	100%
◇ Promote use of electronic methods for processing payments			
✓ Increase ratio of customer payments received electronically	22%	25%	28%



CUSTOMER SERVICE COUNTER



FINANCE DEPARTMENT Accounting Division

DESCRIPTION

The Accounting Division is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, City Council, and management; preparing external financial reports, including the Comprehensive Annual Financial Report (CAFR) and other special reports.

Accounting staff maintains the general ledger, prepares payroll for all City departments, handles payments of accounts payable Citywide, manages the City's cash and investments, collects and monitors special assessments, prepares and reports grant funding activity, prepares billings for City services and monitors accounts receivables, tracks capital asset activity and depreciation, manages debt service, prepares financial analysis, reports financial activity, coordinates the annual audit processes, and administers the financial modules in the Citywide software system.

ACCOMPLISHMENTS 2009-2010

- Awarded the Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
- Coordinated a City-wide auction in October 2009.
- Managed the investments to maximize investment income on the City's idle cash.
- Awarded new Certified Public Accountant Financial Auditing Services contract.
- Increased percentage of electronic payments from customers for all City billings by encouraging use of Surepay (auto bank drafting) and Netbill (online bill payment).



BOOTH AT HOME SHOW 2010



FINANCE DEPARTMENT Accounting Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL #1 - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Maintain the financial stability and long term financial health of the City			
◇ Provide for timely reporting of financial information to Management and City Council			
✓ Deliver quarterly financial status reports within 30 days of close of quarter	100%	100%	100%
✓ Deliver monthly reports to City departments within five days of close of month	100%	100%	100%
✓ Complete annual financial audit by October 31st	100%	100%	100%
✓ Complete Comprehensive Annual Financial Report by December 31st	100%	100%	100%
◇ Maintain financial reporting in accordance with Generally Accepted Accounting Principals (GAAP) and standards set by the Governmental Accounting Standards Board (GASB)			
✓ Compliance with GAAP and GASB	Yes	Yes	Yes
◇ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting			
✓ Clean audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes
➤ Manage the City's cash, debt, and investments according to the City's adopted policies with priorities of legality, safety of principal, liquidity, and yield			
◇ Ensure all investments comply with City investment policy			
✓ Number of quarters in compliance with fiscal policies regarding debt management	4	4	4
✓ % of unrestricted cash actively invested	92%	93%	95%
➤ Increase electronic transfers as method of payment to vendors & employees			
◇ Provide direct transfer of payments to employees' and vendors' bank accounts reducing cost of checks and postage			
✓ Percent of Direct Deposits to employees for payroll	78%	83%	85%
✓ Percent of vendor electronic transfer for payments of Accounts Payable	17%	18%	20%



FINANCE DEPARTMENT Administrative Services Division

DESCRIPTION

The Administrative Services Division provides revenue analysis and forecasting, rate modeling, expenditure analysis and monitoring, and compilation of the annual budget, Community Investment Program, and other documents and reports. Responsibilities include budget processes, tax reporting and collections, Wastewater System Expansion loan program, administration of developer agreements, purchasing, and administrative functions.

ACCOMPLISHMENTS 2009-2010

- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada.
- Coordinated the WIFA loan application process for the Wastewater System Expansion project.
- Coordinated the WIFA loan application process for Water CIP projects.
- Completed an in-depth analysis of Costs for Services for all City programs and services, and updated the fees and charges ordinance.
- Completed comprehensive revision of the City's Procurement Code.
- Facilitated the successful dissolution of Improvement District No. 1.
- Coordinated Citywide Energy Audit.
- Coordinated replacement of HVAC units at various City facilities using ARRA funding.
- Assisted City departments with in-depth analysis of interfund calculations.
- Completed in-depth training for Water Rate Modeling.



THE LONDON BRIDGE



FINANCE DEPARTMENT Administrative Services Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # 1 - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Manage the City's planned resources to ensure organizational priorities are met			
◇ Maintain a variance of at least 2% of actual revenues over actual expenditures in the General Fund			
✓ % actual revenues greater than actual expenditures	5%	9%	5%
◇ Maintain a fund balance reserve of at least 5% of General Fund			
✓ Number of days operations could be funded with reserves	103	111	99*
* Assuming contingency appropriation not spent			
➤ Provide effective information to the City Council, citizens, and the Government Finance Officers Association (GFOA)			
◇ Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide			
✓ Achievement of GFOA Award for Budget Documents	Yes	Yes	Yes
✓ Develop and adopt the City's annual budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes
➤ Provide timely responses to citizen's concerns related to the connection billing for the Wastewater System Expansion Program			
◇ Maintain an effective sewer connection billing and collection program			
✓ Percentage of one-time payments for treatment capacity fee prior to 30 days past due	98%	98%	99%
✓ Collect sewer loan payments prior to water shut off (after 60 days delinquent)	98%	96%	96%
➤ Provide informative communication to the business community to ensure tax compliance			
◇ Audit local businesses which meet audit criteria			
✓ # of sales tax audits completed	18	18	18
✓ Audit recovery revenue per dollar of audit service expenditure	\$0.90	\$1.50	\$1.20
◇ Ensure tax code is current and all updates are timely			
✓ All tax code changes promulgates within 60 days of passage by the Municipal Tax Code Commission	Yes	Yes	Yes
◇ Provide timely collection and remittance of Restaurant & Bar Tax and Transient Occupancy Tax			
✓ Remittance of Restaurant & Bar Tax and Transient Occupancy Tax to CVB/PED by 3rd Friday of each month	100%	100%	100%



FINANCE DEPARTMENT

PERFORMANCE MEASURES (CONT.)

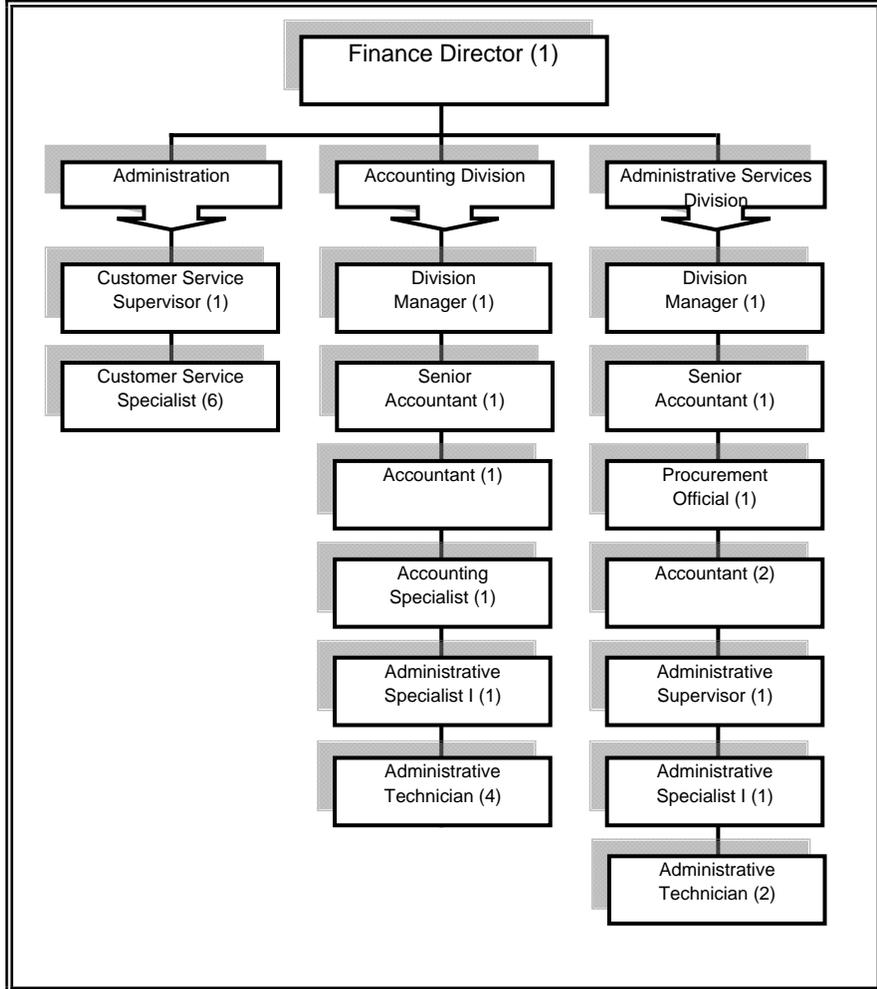
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
➤ Provide a safe secure environment for employees within the City Hall facility			
✓ Coordinate/attend 2 City Hall Safety/ Security meetings per year	2	2	2
✓ Coordinate w/Fire Department 2 fire/ evacuation drills per year	2	2	2

Finance Department Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Department Director	1.0	1.0	1.0	1.0
Division Manager	3.0	3.0	2.0	2.0
Senior Accountant	2.0	2.0	2.0	2.0
Procurement Official	1.0	1.0	1.0	1.0
Accountant	2.0	2.0	3.0	3.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Customer Service Supervisor	1.0	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	2.0
Customer Service Specialist	6.0	6.0	6.0	6.0
Administrative Technician	8.0	8.0	5.0	6.0
TOTAL POSITIONS	27.0	27.0	24.0	26.0



FINANCE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE





FINANCE DEPARTMENT

Finance Department		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	26.0	1,388,862	1,394,686	1,284,076	1,323,026
Salaries - Part-Time	0.0	19,620	15,347		
OT, Standby & Shift Differential		578	184		
Benefits & Taxes		528,588	523,280	448,348	521,402
Other: Retiree Health Savings					2,000
		\$1,937,648	\$1,933,497	\$1,732,424	\$1,846,428
Operation & Maintenance					
Professional Services		1,930	1,495	3,937	1,682
Utilities		924	935	870	635
Repairs & Maintenance (including cleaning)		1,200	3,319	2,700	2,600
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		8,249	4,945	3,950	2,225
Supplies		24,526	14,573	15,792	15,242
Outside Contracts					
Other		14,208	12,247	13,445	13,680
		\$51,037	\$37,514	\$40,694	\$36,064
Capital Outlay					*
Subtotal Expenditures		\$1,988,685	\$1,971,011	\$1,773,118	\$1,882,492
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(1,096,040)	(1,234,891)	(1,058,025)	(1,068,032)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$892,645	\$736,120	\$715,093	\$814,460

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



General Government

City Attorney

Civil
Criminal

City Clerk

City Council

City Manager

Administration
Human Resources/Risk Management Division
Information Systems Division

Finance Department

Administration
Accounting Division
Administrative Services Division

• General Services •

Outside Agency Contracts
Outside Agency Grant Funding

Municipal Court

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GENERAL SERVICES OUTSIDE AGENCY FUNDING

DESCRIPTION

This cost center is responsible for Citywide functions not related to any specific department, such as maintenance and utilities for City Hall, general liability insurance, social services contracts, animal control contract, cultural programs, and the General Fund Contingency.

OUTSIDE AGENCY CONTRACTS

HAVEN Family Resource Center, \$61,750

Funding to provide services to victims and potential/silent victims of abuse, domestic violence, and sexual assault.

Mohave County Housing Authority - Rental Assistance Program, \$39,222

Funding to help defray the costs of administering the Rental Assistance Program by providing salary and benefits for a Housing Specialist position in Lake Havasu City.

Jail Fees, \$616,500

Funding for the housing of Lake Havasu City prisoners in the county jail, through an intergovernmental agreement with the county.

Western Arizona Humane Society - Animal Control Contract, \$461,705

Provide animal control within the City limits of Lake Havasu City.

OUTSIDE AGENCY GRANT FUNDING

Havasu for Youth, \$27,000

Assist with expenses relating to administration, advocacy, and community support via prevention programming, education programming, and youth enrichment programming.

Lake Havasu City Main Street, \$51,200

Funding for salary and operating expenses to assist the association in redevelopment and revitalization of the original uptown district.

Lake Havasu City Special Olympics, \$1,500

Assistance to provide transportation for persons with developmental disabilities who wish to participate in Special Olympics events.

Lake Havasu Friends of the Library, \$1,500

Assistance for a variety of reading materials to expand the local library collection at the Lake Havasu City Branch of the Mohave County Library District.

Social Services Interagency Council of Lake Havasu City, Inc., \$119,623

Assistance for operating expenses relating to domestic violence, respite/caregiver, youth services, and healthy families programs.

Western Arizona Humane Society





GENERAL SERVICES OUTSIDE AGENCY FUNDING

General Government		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services		402,909	283,705	294,457	265,587
Utilities		95,232	104,279	100,780	103,836
Repairs & Maintenance (including cleaning)		60,913	52,672	57,850	50,881
Vehicle/Equip. Replacement Prog: Lease		9,095	255,786	4,487	5,908
Vehicle/Equip. Replacement Prog: Rent		3,458	864		
Meetings, Training & Travel					
Supplies		62,943	101,092	95,205	70,830
Outside Contracts			137,311	750,000	750,000
Other		614,247	507,203	883,417	769,819
		\$1,248,797	\$1,442,912	\$2,186,196	\$2,016,861
Capital Outlay					
Subtotal Expenditures		\$1,248,797	\$1,442,912	\$2,186,196	\$2,016,861
Community Investment Program					
Contingency		51,649	5,893	2,163,000	2,206,076
Debt Service		5,750	10,579		
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,306,196	\$1,459,384	\$4,349,196	\$4,222,937



GENERAL SERVICES OUTSIDE AGENCY FUNDING

Outside Contracts		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services					
Utilities					
Repairs & Maintenance (including cleaning)					
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies		20,000			
Outside Contracts*		964,486	998,564	1,015,927	1,179,177
Other: Community Center Rentals		120,630	102,827	125,000	25,000
Other: Grant Funding*		272,933	412,542	302,250	200,823
		\$1,378,049	\$1,513,934	\$1,443,177	\$1,405,000
Capital Outlay					
Subtotal Expenditures		\$1,378,049	\$1,513,934	\$1,443,177	\$1,405,000
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,378,049	\$1,513,934	\$1,443,177	\$1,405,000

*Detail provided on next page



GENERAL SERVICES OUTSIDE AGENCY FUNDING

Outside Agency Contracts	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Expenditures				
Animal Control Contract (WAHS)	426,072	477,489	461,705	461,705
HAVEN Family Resource Center	68,756	73,274	65,000	61,750
Mohave County Housing Authority	41,889	46,587	39,222	39,222
Jail Fees	347,770	401,214	450,000	616,500
TOTAL EXPENDITURES	\$884,487	\$998,564	\$1,015,927	\$1,179,177

Grant Funding	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Expenditures				
Allied Arts Council of Lake Havasu City, Inc.	4,800	4,000	2,500	
Convention & Visitors Bureau - Special Projects		31,844		
COYOTE Program		10,000		
Friends of the Library	8,000	7,500	4,000	1,500
Havasu for Youth	45,000	65,000	52,000	27,000
Keep Havasu Beautiful	6,133	5,777	4,250	
Lake Havasu Senior Center, Inc.	15,000	15,000	13,500	
LHC Main Street Association	80,000	74,429	64,000	51,200
Senior Programs	15,000	22,500	20,000	
Social Services Interagency Council	175,000	175,000	140,000	119,623
Special Olympics Arizona	4,000	1,492	2,000	1,500
TOTAL EXPENDITURES	\$352,933	\$412,542	\$302,250	\$200,823



GENERAL SERVICES SPECIAL EVENTS

Special Events		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0	969			
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential		49,580	1,610		
Benefits & Taxes					
Other: Retiree Health Savings					
		\$50,549	\$1,610	\$0	\$0
Operation & Maintenance					
Professional Services					
Utilities					
Repairs & Maintenance (including cleaning)				40,000	
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies					
Outside Contracts					
Other					
		\$0	\$0	\$40,000	\$0
Capital Outlay					
Subtotal Expenditures					
		\$50,549	\$1,610	\$40,000	\$0
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES					
		\$50,549	\$1,610	\$40,000	\$0



General Government

City Attorney

Civil
Criminal

City Clerk

City Council

City Manager

Administration
Human Resources/Risk Management Division
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Finance Department

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General Services

Outside Agency Contracts
Outside Agency Grant Funding

• Municipal Court •

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MUNICIPAL COURT

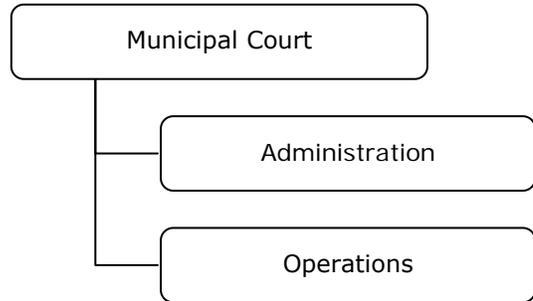
MISSION STATEMENT

To guarantee the basic due process rights of all citizens appearing before the Court, while assuring public safety through its dispositional powers.

DESCRIPTION

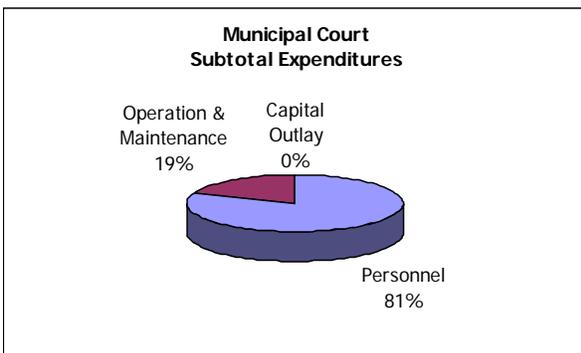
The Lake Havasu City Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The Court operates as the independent judicial branch of government established by the Constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu City Municipal Court handles cases that range from minor traffic violations to Class 1 misdemeanors carrying a maximum penalty of six months in jail and a \$2,500 fine. The Consolidated Court also adjudicates civil matters up to \$10,000 and issues protective orders against domestic violence and harassment.

Organization Chart



ACCOMPLISHMENTS 2009-2010

- Because of lack of jobs in the local area the Court stepped up efforts to collect fines/ fees thru Community Service Work hours. A total of 35,230 hours of Community Service Work were completed January 2009 thru December 2009.





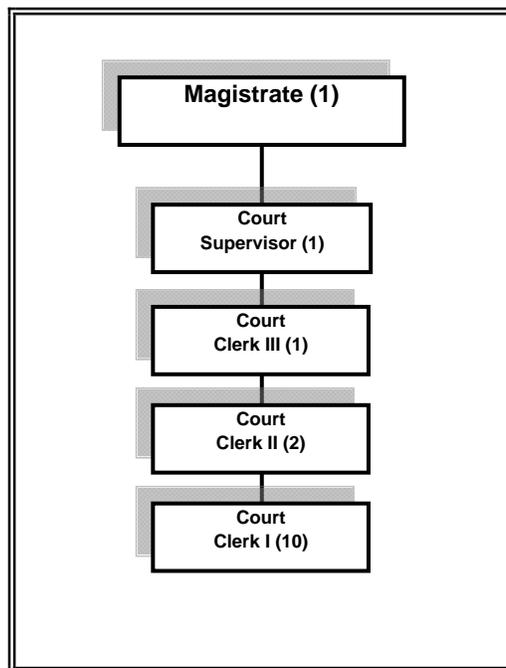
MUNICIPAL COURT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Expeditious and timeliness of case processing			
◇ Improve processing time of DUI/OUI (Driving Under the Influence/Operating watercraft Under the Influence) cases			
✓ Cases processed under 120 days	84%	88%	92%
✓ Number of Municipal cases filed	9,538	8,880	9,324
✓ Number of Justice cases filed	7,708	8,160	8,568

Municipal Court Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Magistrate	1.0	1.0	1.0	1.0
Court Supervisor	1.0	1.0	1.0	1.0
Court Clerk III	4.0	4.0	2.0	1.0
Court Clerk II	3.0	3.0	3.0	2.0
Court Clerk I	7.0	7.0	9.0	10.0
TOTAL POSITIONS	16.0	16.0	16.0	15.0

POSITION CLASSIFICATION STRUCTURE





MUNICIPAL COURT

Municipal Court		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	15.0	685,651	697,468	683,745	630,611
Salaries - Part-Time	1.9	82,217	86,827	80,020	66,743
OT, Standby & Shift Differential		3,572	2,164	5,000	5,000
Benefits & Taxes		286,830	294,680	285,364	312,241
Other: Retiree Health Savings					4,805
		\$1,058,270	\$1,081,139	\$1,054,129	\$1,019,400
Operation & Maintenance					
Professional Services		67,000	70,200	79,000	75,000
Utilities		22,664	24,234	20,000	20,000
Repairs & Maintenance (including cleaning)		8,875	7,811	11,232	7,788
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent		3,344	836		
Meetings, Training & Travel		11,004	2,099	2,400	2,400
Supplies		19,983	18,213	19,400	18,100
Outside Contracts: Court Automation		40,226	31,760	32,000	30,800
Other		98,962	84,312	97,190	87,690
		\$272,058	\$239,465	\$261,222	\$241,778
Capital Outlay *					
Subtotal Expenditures		\$1,330,328	\$1,320,603	\$1,315,351	\$1,261,178
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(43,085)	(51,609)		(249,625)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,287,243	\$1,268,994	\$1,315,351	\$1,011,553

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



Parks & Recreation

Administration

Aquatic Division

Parks Maintenance Division

Recreation Division

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PARK & RECREATION Administration

MISSION STATEMENT

To provide services and amenities that enhance the quality of life for those that live, learn, play, and work in Lake Havasu City.

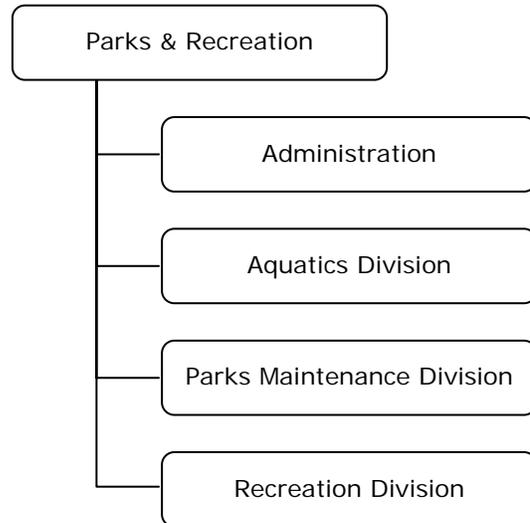
DESCRIPTION

The Parks and Recreation Department is comprised of three divisions: Aquatics, Parks Maintenance, and Recreation. The department offers a variety of diversified programs, activities, and special events that focus on family fun, recreational needs, and physical wellness of children, adults, and seniors. Parks and opens spaces enhance the quality of life of Lake Havasu residents, provide a place for families and friends to gather, and add to the amenities offered to many visitors. The department also serves as a liaison between the school district and general public in the scheduling of school facilities for public use, adding to the inventory of available accommodations for Citywide youth and adult activities.

ACCOMPLISHMENTS 2009-2010

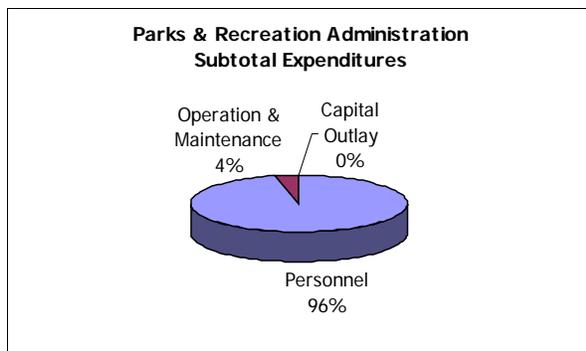
- Applied for and received a Recreation and Public Purposes Lease (R&PP) for 25 years from the Bureau of Land Management for Special Activities Recreational Area (SARA) Park.
- Entered into six different sublease agreements with organizations to allow use of SARA Park to include: Desert

Organization Chart



Hawks, Friends of the Fair, Lake Havasu Kart Club, Lake Havasu Sportsman Club, Tri State BMX, and Havasu 95 Speedway.

- Entered into an Exercise Center Service Agreement with American Specialty Health Network, Inc. to allow the Aquatic Center to serve as an Exercise Center for the Silver & Fit Basic Program.
- Developed and entered into an Agreement with PRO Therapy to allow use of the Aquatic Center to provide aquatic physical therapy at the same time adding revenue to reduce general fund obligations to the Aquatic Center.
- Coordinated the ADA Advisory Board to prioritize and oversee completion of all City facilities to meet ADA standards.
- Implemented a new fee structure in the Community and Aquatic Center as well as Park use fees.
- Reorganization of Administration Division personnel to include an accountant position.
- Development and restructure of the Volunteer process.





PARKS & RECREATION Administration

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Coordinate the use of the Community Center			
◇ Market facility rental information through a variety of publications			
✓ Percentage of publications distributed by published date	100%	100%	100%
✓ Number of marketing outlets	8	8	8
✓ Community Center uses	1,486	1,250	1,300
◇ Provide space for rental throughout the year for City programs, individual uses, and community uses			
✓ Park rentals	3,684	3,075	3,100
✓ Pool rentals	119	75	100
✓ Birthday parties	95	95	145
✓ Showmobile rental	21	22	22
✓ School uses	6,273	4,425	4,450
✓ Incoming calls answered	50,618	42,430	42,500



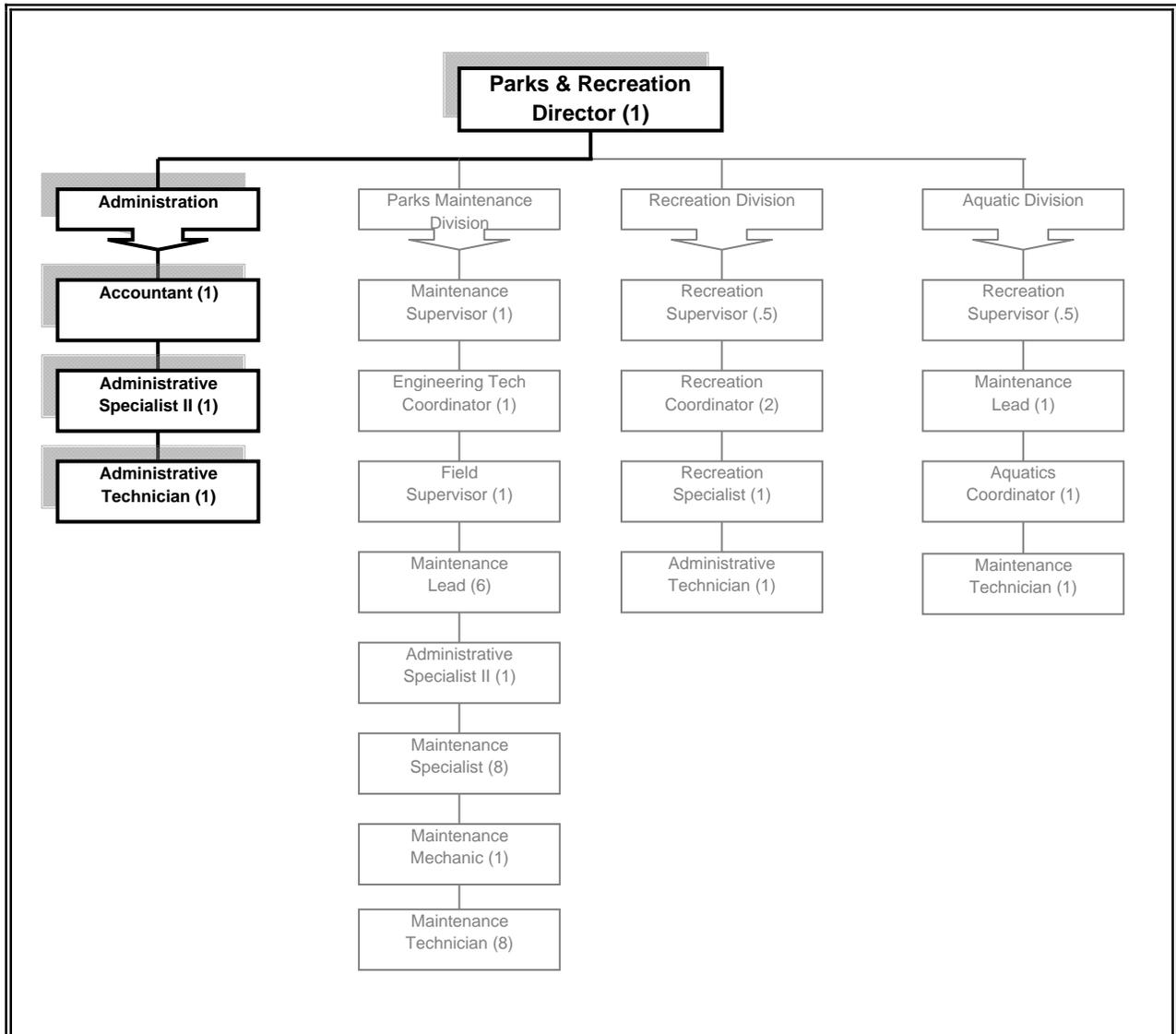
PARKS & REC - TEEN BREAK PROGRAM



PARKS & RECREATION Administration

Parks & Recreation Admin. Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Department Director	1.0	1.0	1.0	1.0
Accountant			1.0	1.0
Administrative Supervisor	1.0	1.0		
Administrative Specialist II	2.0	2.0	1.0	1.0
Administrative Technician			1.0	1.0
TOTAL POSITIONS	4.0	4.0	4.0	4.0

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Administration

Parks & Rec. Administration		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	4.0	274,040	291,974	241,682	240,625
Salaries - Part-Time	0.5	9,864	8,811	11,500	11,500
OT, Standby & Shift Differential					
Benefits & Taxes		114,469	106,838	90,959	92,681
Other: Retiree Health Savings					1,000
		\$398,373	\$407,623	\$344,141	\$345,806
Operation & Maintenance					
Professional Services					
Utilities & Cleaning		2,769	2,562	3,500	3,500
Repairs & Maintenance (including cleaning)		402	656	1,162	1,529
Vehicle/Equip. Replacement Prog: Lease					3,587
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		231	278		
Supplies		1,422	1,864	2,625	2,043
Outside Contracts					
Other		3,977	1,673	1,374	2,110
		\$8,801	\$7,033	\$8,661	\$12,769
Capital Outlay					*
Subtotal Expenditures		\$407,174	\$414,656	\$352,802	\$358,575
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		11,480	11,480	11,480	3,932
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$418,654	\$426,136	\$364,282	\$362,507

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PARKS & RECREATION Aquatics Division

MISSION STATEMENT

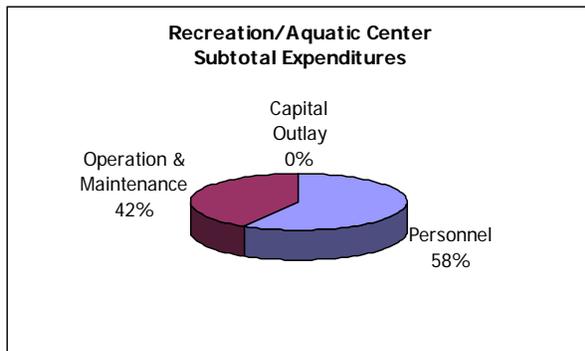
To make available Community Center amenities and aquatic programs that meet the needs of local residents and community visitors and generate revenues for the Aquatic Enterprise Fund.

DESCRIPTION

The Aquatic Center is a municipal swimming pool and Community Center operated as an enterprise fund. The facility has a pool area for swimming and classes, a wave pool, therapeutic pools, a water slide, and rooms for conferences, meetings, and recreational classes.

ACCOMPLISHMENTS 2009-2010

- Increased sponsorships for Kinderswim program funding.
- Developed a lifeguard manual to guide and provide standards for lifeguard operations.
- Developed short and long term maintenance standards and schedules for Aquatic Center operations.
- Implemented new staffing responsibilities in restructuring of department personnel.





PARKS & RECREATION Aquatics Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ To provide affordable, quality swim lessons, exercise/lap swim with certified water safety instructors			
✓ Swim lesson participants	4,768	3,280	3,300
✓ Kinderswim participants	2,331	1,963	1,960
✓ Exercise/Lap Swim participants	26,871	26,731	26,900
➤ Create a family atmosphere and recreational opportunities in a safe clean environment with trained staff at affordable fees for public open swim, special events, and senior activities			
✓ Total open swim attendance	16,022	15,833	16,500
✓ Special Events/Spring Frenzy	15,542	12,389	12,500
➤ Provide a safe and clean facility with trained staff for both USA swimming clubs and coaches for summer swim league while at the same time encouraging sportsmanship, fitness, and proper stroke techniques			
✓ Swim team hours	863	527	525



WATER EXERCISE CLASS
AQUATIC CENTER



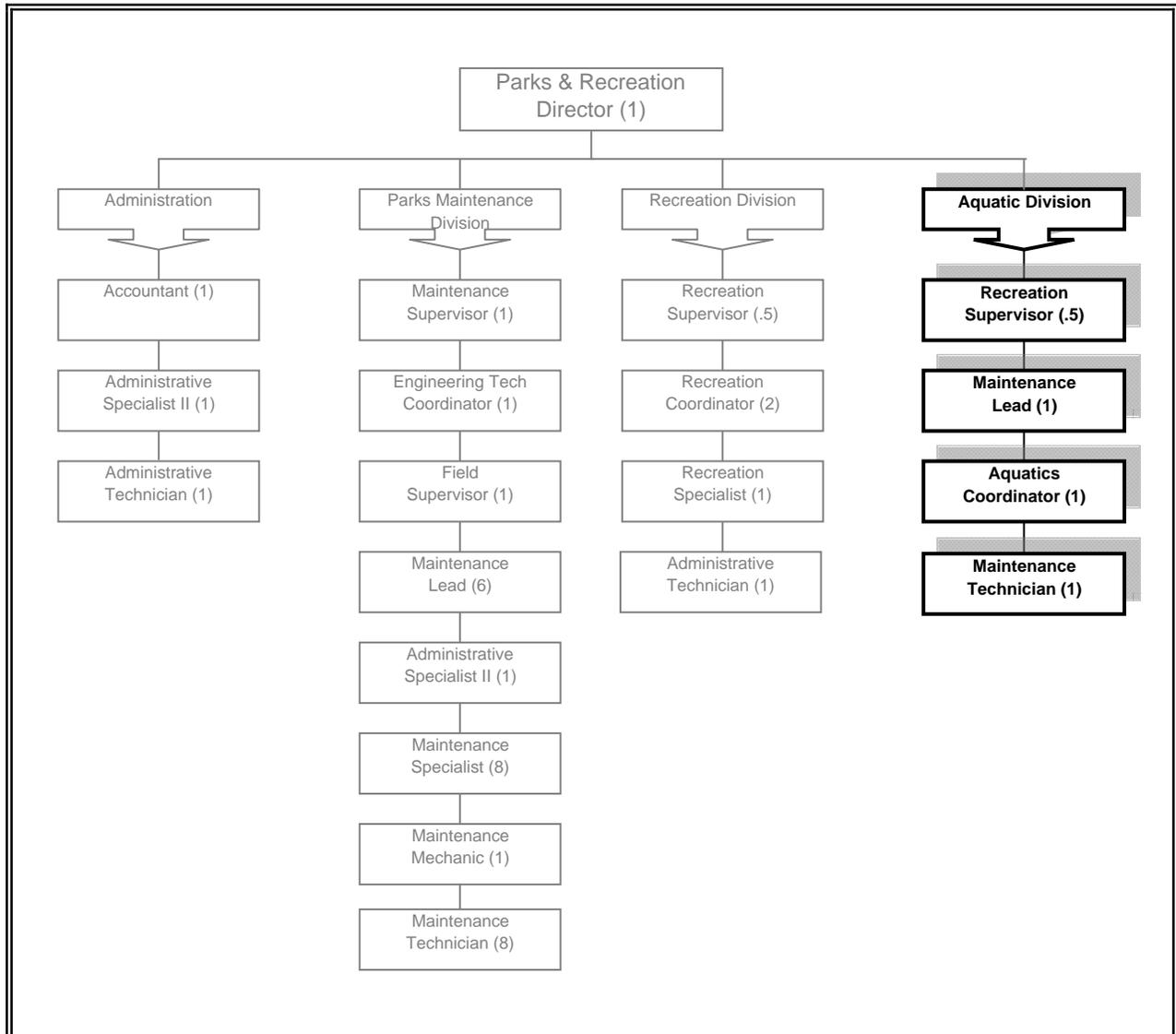
SWIMMING LESSONS
AQUATIC CENTER



PARKS & RECREATION Aquatics Division

Recreation/Aquatic Center Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Aquatics Supervisor	1.0	1.0		
Recreation Supervisor			0.5	0.5
Maintenance Lead	1.0	1.0	1.0	1.0
Aquatics Coordinator	1.0	1.0	1.0	1.0
Maintenance Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS	4.0	4.0	3.5	3.5

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Aquatics Division

Recreation/Aquatic Center		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	3.5	226,740	213,565	179,812	174,096
Salaries - Part-Time	13.6	364,328	301,430	300,344	240,500
OT, Standby & Shift Differential		9,852	892		
Benefits & Taxes		143,196	129,671	121,545	112,100
Other: Comp Absences		7,290	(6,711)	5,000	5,000
		\$751,406	\$638,847	\$606,701	\$531,696
Operation & Maintenance					
Professional Services		9,111	5,305	8,197	1,009
Utilities & Cleaning		238,855	216,807	249,600	189,700
Repairs & Maintenance (including cleaning)		14,328	16,670	18,114	13,900
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		4,210	1,719	2,000	1,500
Supplies		104,978	65,227	79,990	60,930
Outside Contracts		11,703	6,682	11,000	45,400
Other		40,564	35,358	57,555	65,540
		\$423,749	\$347,768	\$426,456	\$377,979
Capital Outlay		9,012	31,363		*
Subtotal Expenditures		\$1,184,167	\$1,017,979	\$1,033,157	\$909,675
Community Investment Program					
Contingency		(375)		10,000	10,000
Debt Service					
Depreciation		178,633	192,281	195,940	195,941
Interfund Debits/(Credits)		68,356	59,959	45,972	65,828
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,430,781	\$1,270,219	\$1,285,069	\$1,181,444

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PARKS & RECREATION Parks Maintenance Division

MISSION STATEMENT

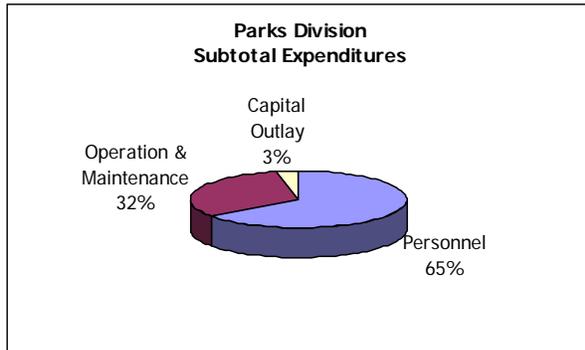
To develop and maintain open space and park facilities in a fiscally responsible and cost effective manner for present and future generations.

DESCRIPTION

The Parks Maintenance Division develops and maintains City owned parks, recreational facilities, landscapes and streetscapes; assists the Recreation Division with special events and programs; maintains City owned flags; provides equipment and operations for City sponsored events; places and removes event banners on McCulloch Boulevard; oversees the Commemorative Tree/Bench Program; and maintains athletic fields and school-related facilities as described in the intergovernmental agreement between the City and the Lake Havasu Unified School District.

ACCOMPLISHMENTS 2009-2010

- Assisted the Friends of the Fair in the construction of the SARA Park Fair Grounds.
- Worked with ADOT in the completion of the Highway 95 Landscape Project.
- Completed list of Citywide ADA improvements with renovations to the island ball field restroom.
- Partnered with the Keep Havasu Beautiful Committee on adding landscaping to the Pima Wash walkway.
- Received the Growth award and was recognized as a Tree City USA recipient for the ninth straight year.
- Partnered with the Arizona Cooperative Extension in putting on the 6th Annual Lower Colorado River Horticultural Conference.
- Completed renovations and repairs to the Site Six fishing dock.





PARKS & RECREATION Parks Maintenance Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation			
✓ Percent of system on updated Motorola controllers	81%	81%	84%
✓ Record and analyze annual water usage (per 1,000 cubic feet)	12,890	10,538	11,600
✓ Number of irrigation systems to maintain	565	583	587
➤ Provide safe, clean, and aesthetically pleasing parks, right of ways, and municipal landscapes for citizens and visitors in Lake Havasu City			
✓ Area of landscape in acres to be sprayed with herbicide	174	94	181
✓ Trees and plants maintained	10,634	10,895	10,920
✓ Acres of turf over seeded	14	0	0
➤ Utilize cost effective procedures in maintaining and repairing park facilities for safe use			
✓ Fields maintained for league play	11	11	11
✓ Man-hours to provide park cleaning services	8,669	8,872	8,850
✓ Number of light fixtures maintained	1,495	1,525	1,530
➤ Provide public benefit through the operational support of events, public programs, and partnerships			
✓ Number of Showmobile uses	21	22	22
✓ Banners displayed on McCulloch Blvd.	98	117	120
✓ Trees added to the Commemorative Tree and Bench Program	46	73	60



PARKS & RECREATION Parks Maintenance Division

Parks Maintenance Div. Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0		
Maintenance Supervisor	1.0	1.0	1.0	1.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	1.0	1.0
Maintenance Lead	4.0	5.0	6.0	6.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Maintenance Specialist	9.0	9.0	8.0	8.0
Maintenance Mechanic	1.0	1.0	1.0	1.0
Maintenance Technician	11.0	10.0	9.0	8.0
TOTAL POSITIONS	31.0	31.0	28.0	27.0

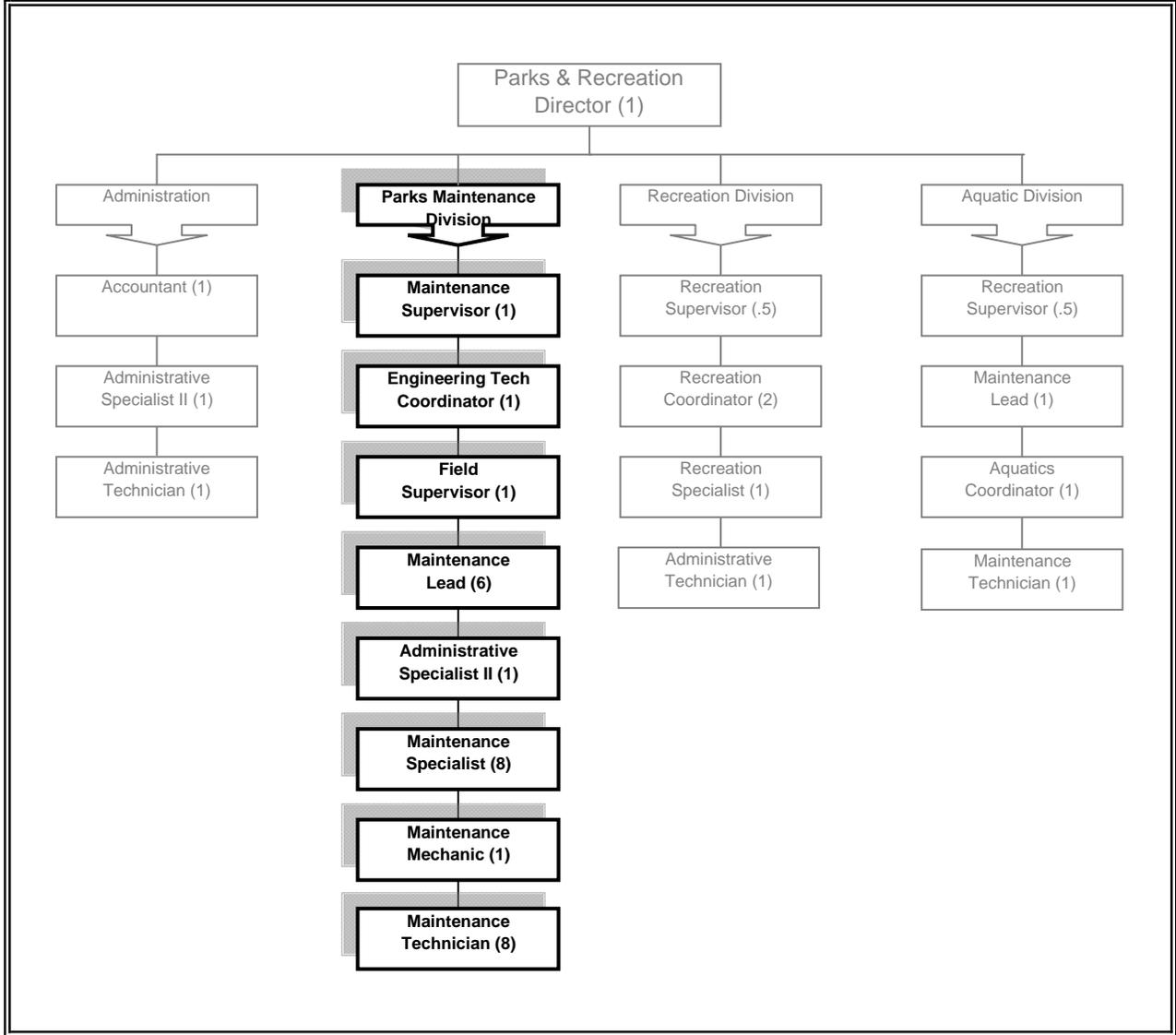


LONDON BRIDGE BEACH



PARKS & RECREATION Parks Maintenance Division

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Parks Maintenance Division

Parks Maintenance Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	27.0	1,423,306	1,404,696	1,276,777	1,235,426
Salaries - Part-Time	4.0	162,078	133,766	55,162	107,562
OT, Standby & Shift Differential		47,668	21,180	20,000	20,000
Benefits & Taxes		613,522	595,850	525,141	556,212
Other: Retiree Health Savings					8,990
		\$2,246,574	\$2,155,492	\$1,877,080	\$1,928,190
Operation & Maintenance					
Professional Services		13,040	1,325	2,000	832
Utilities & Cleaning		428,463	449,665	469,402	463,865
Repairs & Maintenance (including cleaning)		71,552	59,595	68,163	81,101
Vehicle/Equip. Replacement Prog: Lease		161,815	137,697	116,735	103,392
Vehicle/Equip. Replacement Prog: Rent		123,752	30,938		
Meetings, Training & Travel		7,758	3,714	1,500	1,300
Supplies		298,708	241,366	278,723	279,749
Outside Contracts					
Other		24,349	37,463	33,499	21,788
		\$1,129,437	\$961,763	\$970,022	\$952,027
Capital Outlay		34,149	20,261		100,000 *
Subtotal Expenditures		\$3,410,160	\$3,137,517	\$2,847,102	\$2,980,217
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(128,818)	(121,489)	(478,818)	(707,794)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$3,281,342	\$3,016,028	\$2,368,284	\$2,272,423

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
N/A			<u>0</u>	0
Replacement				
Playground Equipment at Rotary Park	1	100,000	<u>100,000</u>	100,000
*TOTAL CAPITAL OUTLAY				\$100,000



PARKS & RECREATION Recreation Division

MISSION STATEMENT

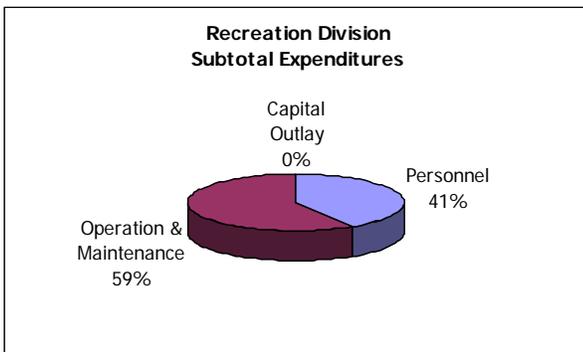
To enhance the quality of life in Lake Havasu City by providing recreational programs that meet the needs of local residents and community visitors.

DESCRIPTION

The Recreation Division offers year-round youth, adult, and senior sports activities; after school programs; seasonal camps; special events; special interest classes; and partnership programs with schools, clubs, and outside organizations.

ACCOMPLISHMENTS 2009-2010

- Implemented staffing changes in restructuring of department personnel.
- Partnered with local businesses to implement fund raisers for Youth Recreation Program Scholarships.
- Implemented new fee structures for After School Program and all summer camps.
- Coordinated the transition from City to organized clubs and group adult sports programs and special events.
- Recognized and awarded 50 summer teen volunteers that donated 7,800 hours of work to the City through youth recreation camps and programs.
- Developed and implemented new accounting policies for the After School Nutritional Snack Program.
- Developed a pilot dual status employment program for Parks and Recreation staff.
- Increased revenue in youth sports by implementing a team sponsorship program where 50% of teams were sponsored by businesses the first year.





PARKS & RECREATION Recreation Division

PERFORMANCE MEASURES

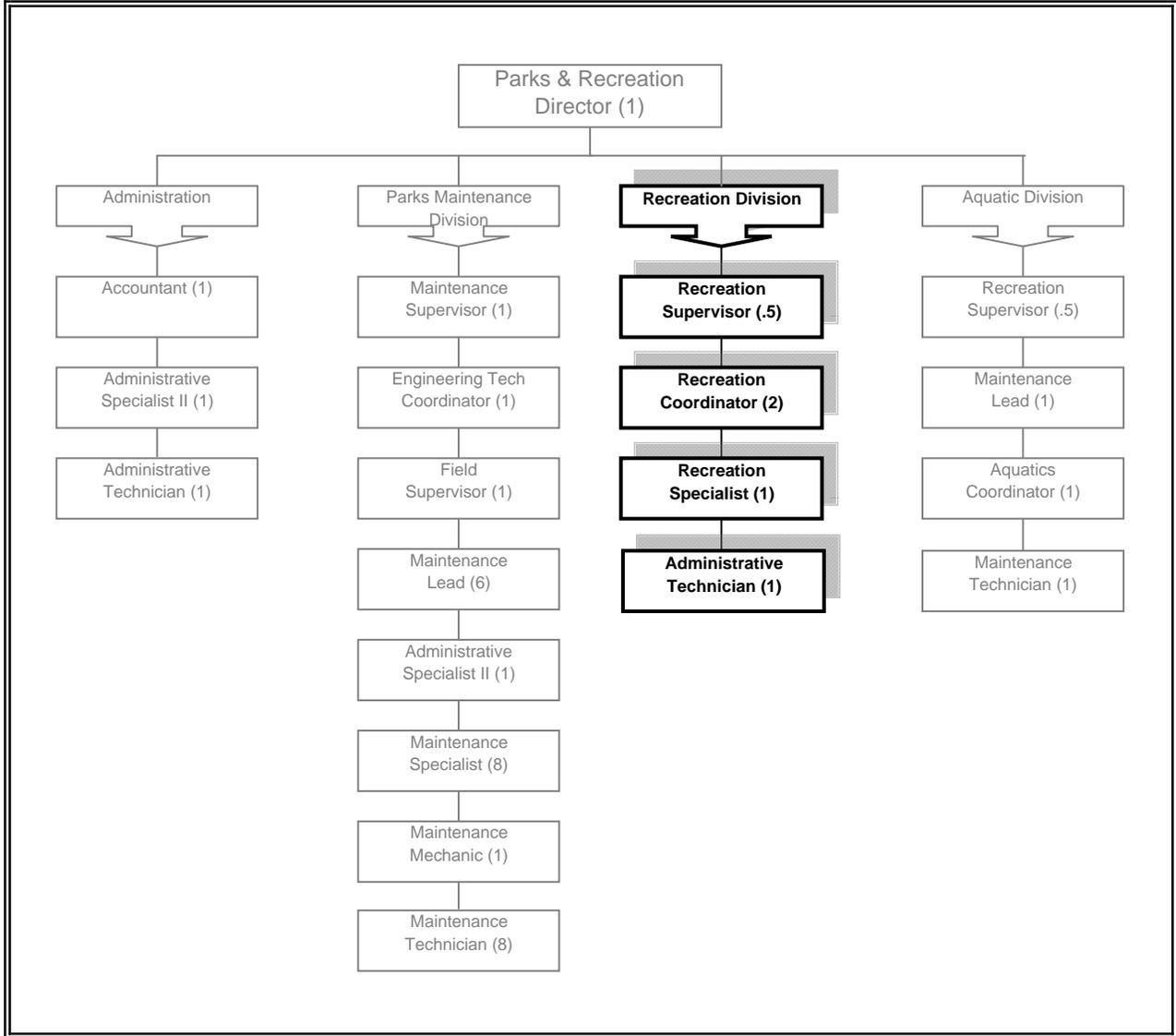
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Offer a variety of out of school programs			
✓ Average number of staff to ASP participant ratio	1:20/1:15	1:20/1:15	1:20/1:15
✓ Average number of ASP participants per session	553	425	450
✓ Average number of households in ASP per session	430	320	330
✓ Average number of households per session receiving assistance	84	76	79
✓ Number of summer volunteers and hours	53/8,342	50/7,800	53/8,300
✓ Percent of ASP participants per school populations	19%	14%	15%
➤ Provide sports programs offering recreational education and socialization			
✓ Number of volunteers trained on rules and policies	90	56	56
✓ Number of youth sport participants	577	469	575
✓ Number of assisted youth/adult sport teams	22	24	25
✓ Number of volunteer hours	3,525	2,188	2,188
➤ Provide special events that afford families, residents, and visitors an opportunity to participate in a variety of activities, promoting a healthy community lifestyle			
✓ Number of special events run by Recreation Division	9	6	6
✓ Number of special events provided with assistance from the Recreation Division	37	56	60

Recreation Division	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0		
Recreation Supervisor	1.0	1.0	0.5	0.5
Administrative Supervisor	1.0	1.0		
Recreation Coordinator	2.0	2.0	2.0	2.0
Recreation Specialist				1.0
Administrative Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS	6.0	6.0	3.5	4.5



PARKS & RECREATION Recreation Division

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Recreation Division

Recreation Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	4.5	316,285	285,724	155,688	155,688
Salaries - Part-Time	26.5	550,657	474,866	476,706	476,706
OT, Standby & Shift Differential		12,337	1,229		
Benefits & Taxes		209,443	182,075	158,116	157,754
Other: Retiree Health Savings					2,000
		\$1,088,722	\$943,894	\$790,510	\$792,148
Operation & Maintenance					
Professional Services		2,008	90	1,500	355
Utilities & Cleaning		556,845	667,080	689,659	778,200
Repairs & Maintenance (including cleaning)		7,907	36,149	5,642	6,879
Vehicle/Equip. Replacement Prog: Lease		12,745	11,686	4,151	4,304
Vehicle/Equip. Replacement Prog: Rent		11,479	2,807		
Meetings, Training & Travel		7,171	1,874	1,000	30
Supplies		104,124	64,661	73,195	93,123
Outside Contracts		126,669	109,001	106,700	222,992
Other		10,851	8,968	7,876	17,909
		\$839,799	\$902,316	\$889,723	\$1,123,792
Capital Outlay		30,043	13,866		*
Subtotal Expenditures		\$1,958,564	\$1,860,077	\$1,680,233	\$1,915,940
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
					(192,207)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,958,564	\$1,860,077	\$1,680,233	\$1,723,733

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



Public Safety

• Fire Department •

Paid-On-Call Firefighters Pension Trust Fund

Police Department





FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

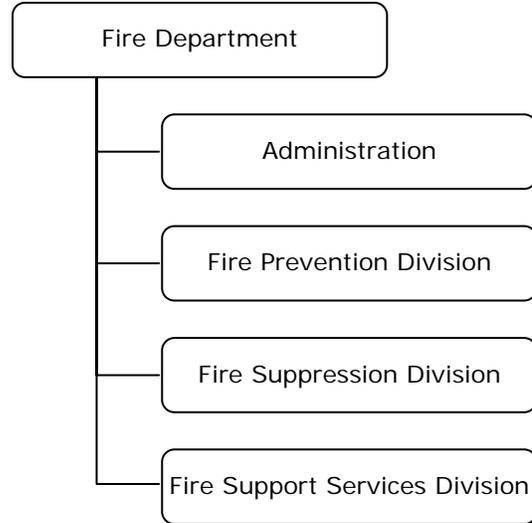
DESCRIPTION

The Lake Havasu City Fire Department is a full-service fire department providing a wide variety of service to the community.

Emergency management services include fire suppression, emergency medical, hazardous materials, and technical rescue. Emergency responses for the calendar year 2009 were 7,249, with simultaneous calls at 4,337. Medical calls account for the highest number of emergency responses, with 4,907 in 2009. Services are delivered from six fire stations, and the department has four paramedic engine companies and one paramedic ladder truck.

Fire investigation, fire inspections, plan reviews, and public education classes are provided by the Fire Prevention Division. During 2009, over 4,914 fire inspections and 393 plan reviews were conducted with 517 permits issued by the Fire Prevention Division bringing in \$27,788 in permit revenue. 540 classes were taught by the Public Education staff, and as a result, 12,305 students received training. \$4,700 was collected for CPR and first aid classes.

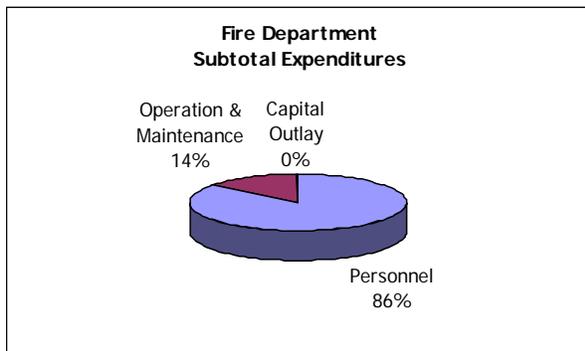
Organization Chart



There are many special events in Lake Havasu City that often involve the Fire Department. In 2009, there were 18 special events where the Fire Department provided medical and/or fire safety services.

ACCOMPLISHMENTS 2009-2010

- The City's ISO rating has remained a three for 2009.
- The 2009 customer feedback program indicated that 98% of participating citizens are satisfied with Fire Department service.
- In 2009, the Fire Department was able to save over \$35.5 million of the \$38.2 million of property value that was threatened by fire and/or hazardous incidents. Therefore, approximately 93% of property values were saved from damage and/or destruction.
- The Fire Department documented 44 true saves with an average response time of only 4:49 minutes on those calls. True saves involve patients that were brought back to life through the efforts of Fire Department paramedics and EMTs. These true saves do not account for patients that suffered from other medical conditions or emergencies.





FIRE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Provide quality emergency services to the citizens and visitors of Lake Havasu City			
◇ Preserve the City's ISO rating of three			
✓ Lake Havasu City's ISO rating	3	3	3
◇ Maintain average response times at five minutes or less 95% of the time on emergency responses within the City limits			
✓ Average response time (min:sec) on emergency responses	5:22	5:33	5:10
◇ Provide advanced life support (paramedic) on 100% of emergency medical responses			
✓ Responses with advanced life support available	99%	99%	99%
◇ Save over 90% of all property that is involved in fire or other hazardous incidents from further loss or damage			
✓ Percent of property values saved	93%	90%	90%
◇ Provide emergency services to the community in a manner that meets the department's customer service values resulting in a 95% or higher satisfaction rating through a customer feedback program			
✓ Citizens satisfied with Fire Department service	98%	99%	99%
➤ Preserve firefighter safety and well-being			
◇ Meet NFPA 1710 and NFPA 1500 staffing recommendations on emergency scenes 90% of the time			
✓ Percentage with four personnel at fire scene in four minutes or less	24%	30%	44%
✓ Percentage with 16 personnel at fire scene in eight minutes or less	9%	15%	16%



FIRE DEPARTMENT

PERFORMANCE MEASURES (CONT.)

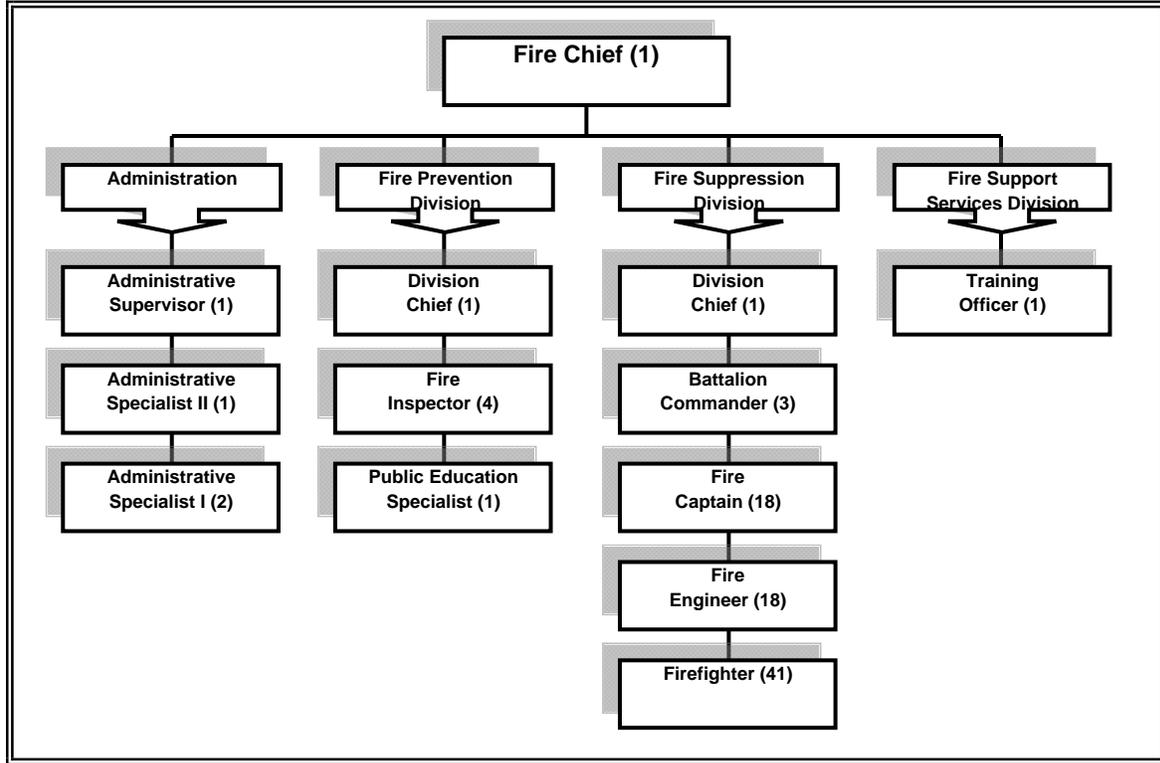
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ➤ Maintain training and certifications as required by authoritative agencies <ul style="list-style-type: none"> ◇ Ensure that required training is successfully completed by all companies <ul style="list-style-type: none"> ✓ Percent of companies successfully completing required training 70% 70% 80% ◇ Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards 100% of the time <ul style="list-style-type: none"> ✓ Percent of personnel meeting state certifications 100% 100% 100% ➤ Reduce the threat of fire and life safety responses by providing fire prevention services and public education <ul style="list-style-type: none"> ◇ Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects <ul style="list-style-type: none"> ✓ Plan review response within 14 days of submittal on commercial projects 100% 100% 100% ◇ Provide fire safety public education programs to 100% of K-6 grade classes in the public school system <ul style="list-style-type: none"> ✓ K-6 grade classes in public school system receiving fire safety classes 100% 100% 100% 			

Fire Department	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Fire Chief	1.0	1.0	1.0	1.0
Fire Division Chief	3.0	3.0	2.0	2.0
Fire Training Officer	1.0	1.0	1.0	1.0
Battalion Commander	3.0	3.0	3.0	3.0
Fire Captain	18.0	18.0	18.0	18.0
Fire Engineer	18.0	18.0	18.0	18.0
Firefighter	39.0	39.0	33.0	33.0
Firefighter (Grant Funded)				8.0
Fire Inspector	6.0	6.0	4.0	4.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Administrative Specialist I	2.0	2.0	2.0	2.0
Public Education Specialist	2.0	2.0	1.0	1.0
TOTAL POSITIONS	95.0	95.0	85.0	93.0



FIRE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE



FIRE DEPARTMENT RESCUE TRUCK & EQUIPMENT



FIRE DEPARTMENT

Fire Department		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	93.0	6,075,111	5,933,048	5,320,922	5,329,487
Salaries - Part-Time	0.9	63,138	36,209	26,580	26,580
OT, Standby & Shift Differential		802,141	321,064	528,458	319,000
Benefits & Taxes		2,469,394	2,495,292	2,136,022	2,982,369
Other: Retiree Health Savings		2,000			15,883
		\$9,411,784	\$8,785,613	\$8,011,982	\$8,673,319
Operation & Maintenance					
Professional Services		40,650	44,563	44,340	40,641
Utilities		108,774	111,478	122,005	131,997
Repairs & Maintenance (including cleaning)		197,297	130,106	202,606	241,000
Vehicle/Equip. Replacement Prog: Lease		431,235	349,817	353,729	343,736
Vehicle/Equip. Replacement Prog: Rent		160,742	40,186		
Meetings, Training & Travel		75,550	28,468	48,840	49,840
Supplies		546,752	395,176	386,511	532,206
Outside Contracts					
Other		36,973	79,555	79,755	86,302
		\$1,597,973	\$1,179,349	\$1,237,786	\$1,425,722
Capital Outlay		110,064			41,465 *
Subtotal Expenditures		\$11,119,821	\$9,964,962	\$9,249,768	\$10,140,506
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
					(519,042)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$11,119,821	\$9,964,962	\$9,249,768	\$9,621,464

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Wireless Mobility	1	41,465	<u>41,465</u>	41,465
New				
N/A			<u>0</u>	0
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$41,465



Public Safety

Fire Department

- Paid-On-Call Firefighters Pension Trust Fund •

Police Department





POC FIREFIGHTERS PENSION TRUST FUND

MISSION STATEMENT

Provide a defined contribution pension plan to cover paid-on-call firefighters (POCs) who voluntarily enrolled before December 3, 2005, and a mandatory deferred compensation plan for POCs employed after December 3, 2005.

DESCRIPTION

The Paid-On-Call Firefighters Pension Trust Fund and Deferred Compensation Plan is administered by a Board of Trustees elected from its membership. Expenses incidental to the operation of the fund may be paid by the fund or directly by the employer.

For each participant, accounts were maintained to record all allocations made for the employee's contribution, the employer's con-

tribution, and any forfeited employer contributions. The benefit to which a participant is entitled is the total benefit which can be provided from the combined amount of these participant accounts. Employee contributions to the plan are 100% vested and non-forfeitable at all times. Distribution of fund assets occurs upon participant termination from the employer, disablement, retirement, death, or plan termination.

Council authorized the termination of the POC Pension Fund on December 11, 2007. All participants' individual account balances were distributed on or before January 21, 2008.

Some of the plan investments are still in the process of liquidation. These remaining funds will be distributed to the participants in a manner voted on by the Board.

Firefighters Pension Trust Fund	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Expenditures				
POC Firefighters Pension Trust	\$258,757	\$3,674	\$16,000	\$5,000



Public Safety

Fire Department

Paid-On-Call Firefighters Pension Trust Fund

• Police Department •





POLICE DEPARTMENT

MISSION STATEMENT

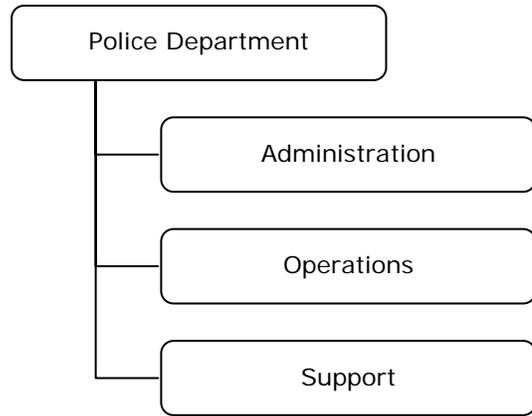
Ensure a safe and secure community with the vision to be recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

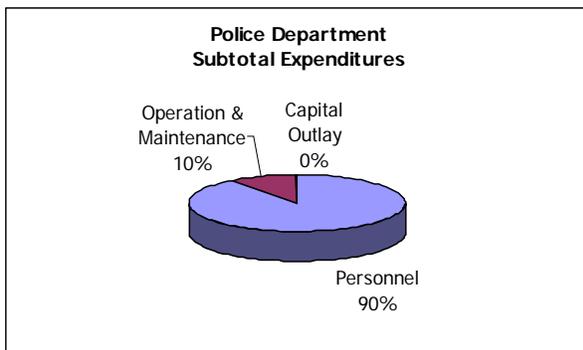
The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Web Site notifications, and Volunteer Programs.

Organization Chart



ACCOMPLISHMENTS 2009-2010

- Sponsored the fifth Citizens Police Academy during 2010. The 11 week program covers a wide variety of subjects from crime scene investigation to criminal law.
- Continued to be a leading supporter of the Western Arizona Law Enforcement Training Academy (WALETA). The fifth class graduated on December 12, 2009. The WALETA academy has trained 14 officers for our department. In all there have been 53 officers from 17 different agencies to graduate from WALETA.
- Expanded the Police Reports U.S. program to provide online reporting of minor crimes with a value under \$1,000.
- Held two nights of events for the Neighborhood Watch Program called Havasu Night Out. Approximately 15 neighborhood blocks participated in the event with approximately 310 neighbors attending.
- The department received vehicles, heavy equipment, and a boat utilizing a procurement process to receive surplus goods and equipment from the military.
- Conducted testing on the use of wireless calling cards to be used for connectivity to the patrol vehicles providing a safer environment for the officers.





POLICE DEPARTMENT

ACCOMPLISHMENTS 2009-2010 (CONT.)

- Began testing a grant funded in-car video system. The system has the ability to record video and sound from a mounted camera inside the vehicle and a body microphone worn by the officer.
- Expanded the Electronic Ticketing program with the acquisition of 14 additional hand held devices. The additional devices were purchased utilizing grant funding.
- Obtained a barcoding system that will be used for the intake, tracking, and storage of evidence. The system was purchased with an agreement to allow abandoned property and items marked for destruction to be sold by the barcode provider.
- Developed a community survey that can be accessed on the www.lhcpd.com web page.
- D.A.R.E Officers completed the 23rd year of the Drug Abuse Resistance Education curriculum taught to local 5th grade students in the public schools.
- Hosted the 3rd Annual Mohave Law Enforcement Explorer Academy. The program is a "moderate" stress academy built upon a law enforcement-based curriculum and focuses on "Team-Building". Discipline is strict and all instruction was provided by certified police officers from various Arizona agencies.



POLICE STATION



POLICE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Maintain acceptable response times to Priority I calls			
◇ Monitor the Computer Aided Dispatch response time data			
✓ Priority I, average response time (min:sec)	5:17	5:32	5:40
➤ Market continued growth and improvements for the Neighborhood Watch and Crime Mapping programs			
◇ Community programs and announcements			
✓ Number of Neighborhood Groups	45	60	70
✓ Number of members	1,085	1,350	1,500
◇ Launch of the Crime Mapping program			
✓ Number of visits to the site	3,500	9,000	15,000
➤ Provide safe streets with traffic enforcement as a means to reduce traffic accidents			
◇ Traffic information			
✓ Accident ratio per 1,000 population	15	13.6	13.2
➤ Maintain constant vigilance towards the apprehension of serious criminal offenders			
◇ Support the exchange of intelligence information, proper crime scene investigations, sound detective practices			
✓ Part I crimes clearance percentage	35.0%	33.2%	31.3%
➤ Market continued growth and improvements in the field of technology when related to efficiency and information sharing			
✓ Number of online reports submitted	N/A	125	300
✓ Number of subscribers on Nixle	N/A	240	3,000
✓ Percentage of citations filed electronically	32.1%	38.0%	45.0%
✓ Percentage of community responding to web survey	N/A	N/A	5.0%



POLICE DEPARTMENT

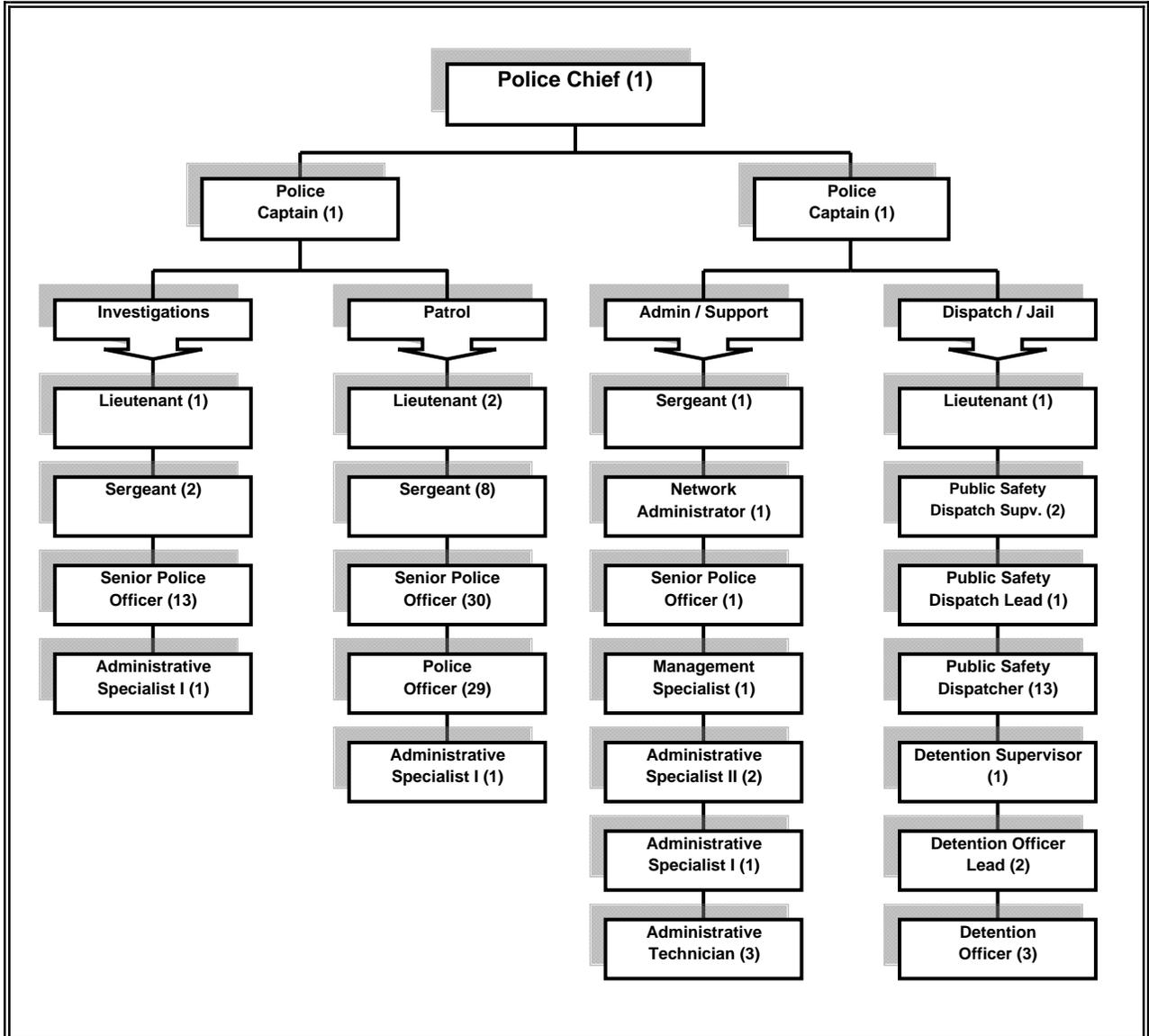
Police Department Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Police Chief	1.0	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0	2.0
Network Administrator			1.0	1.0
Management Specialist	1.0	1.0	1.0	1.0
Police Lieutenant	5.0	5.0	4.0	4.0
Police Sergeant	11.0	11.0	11.0	11.0
Police Officer, Senior	49.0	49.0	44.0	44.0
Police Officer	28.0	28.0	29.0	29.0
Detention Supervisor	1.0	1.0	1.0	1.0
Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
Records Supervisor	1.0	1.0		
Public Safety Dispatch Lead	1.0	1.0	1.0	1.0
Administrative Specialist II	2.0	2.0	2.0	2.0
Administrative Specialist I	3.0	3.0	3.0	3.0
Public Safety Dispatcher	13.0	13.0	13.0	13.0
Detention Officer Lead	1.0	1.0	2.0	2.0
Detention Officer	3.0	3.0	3.0	3.0
Administrative Technician	3.0	3.0	3.0	3.0
TOTAL POSITIONS	127.0	127.0	123.0	123.0





POLICE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE





POLICE DEPARTMENT

Police Department		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	123.0	4,719,859	5,076,237	6,848,084	6,529,859
Salaries - Part-Time	7.4	311,256	295,336	175,988	204,426
OT, Standby & Shift Differential		3,216,507	2,656,651	452,100	452,100
Benefits & Taxes		3,077,689	3,348,674	2,821,159	3,269,640
Other: Retiree Health Savings		32,906	3,833		48,111
		\$11,358,217	\$11,380,731	\$10,297,331	\$10,504,136
Operation & Maintenance					
Professional Services		40,619	19,992	9,550	21,751
Utilities		240,413	253,149	268,000	259,136
Repairs & Maintenance (including cleaning)		267,869	376,867	316,741	270,578
Vehicle/Equip. Replacement Prog: Lease		262,740	245,594	142,696	50,279
Vehicle/Equip. Replacement Prog: Rent		275,248	68,812		
Meetings, Training & Travel		80,585	28,636	39,090	40,415
Supplies		603,812	400,999	464,798	497,816
Outside Contracts					
Other		44,588	45,995	40,850	24,034
		\$1,815,874	\$1,440,044	\$1,281,725	\$1,164,009
Capital Outlay		84,644	43,261		37,490 *
Subtotal Expenditures		\$13,258,735	\$12,864,036	\$11,579,056	\$11,705,635
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(36,877)	(77,685)	(101,573)	(327,714)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$13,221,858	\$12,786,351	\$11,477,483	\$11,377,921

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Wireless Mobility	1	37,490	<u>37,490</u>	37,490
New				
N/A			<u>0</u>	0
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$37,490

Public Works

Administration/Engineering Division

Airport Division

Transit Division

Transportation Division

Street Section

Vehicle Maintenance Section

Wastewater Division

Water Division





PUBLIC WORKS DEPARTMENT Administration/Engineering

MISSION STATEMENT

It is our mission to provide safe and efficient public streets, storm drainage, sanitary sewer, high quality drinking water, public transportation, aviation services, and City fleet management services. This is accomplished through cost-effective planning, designing, construction, operating, and maintaining of physical assets.

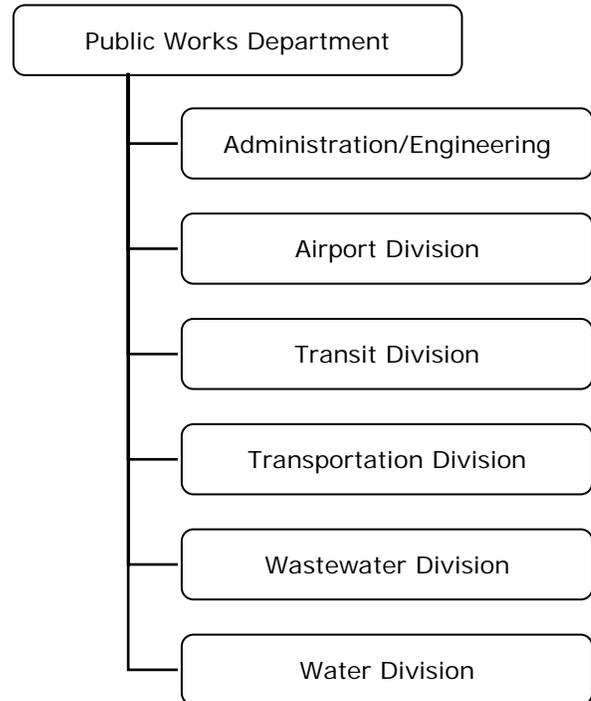
DESCRIPTION

The Public Works Administration/Engineering Division provides technical and professional services and support to Lake Havasu City's citizens and government. Primary duties include the administration of the majority of the City's extensive Community Investment Program, and regulating and permitting activities in the public right-of-way. Responsibilities also include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

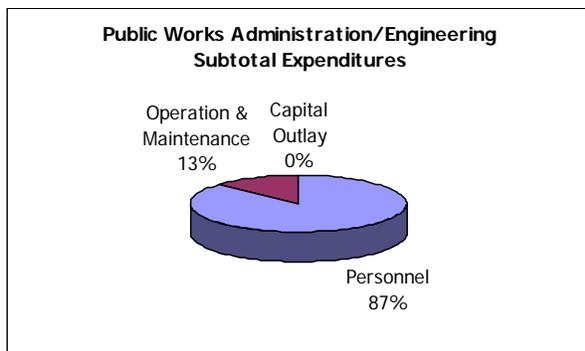
ACCOMPLISHMENTS 2009-2010

- Delivered the WWSE Accelerated Schedule by ensuring all remaining WWSE Collection projects are designed and under construction.
- Constructed the remaining portions of the Pima Wash Bike Path connecting the Main Street Area to the amenities along the shoreline. This project was 100% funded through the ARRA Program.

Organization Chart



- Utilized City staff to accelerate the design of the Water Main Improvements that were located within the sewer construction areas so that they could be constructed in conjunction with the sewer improvements. The Water Main Improvements were located in the remaining two sewer areas.
- Utilized City staff to accomplish the design of the drainage improvements included in the IGA with the Mohave County Flood Control District and commenced with the construction.
- Completed many of the recommendations of the R/UDAT Committee by administering landscaping projects along SR 95.
- Applied for and received grant funding to continue with the landscaping efforts along SR 95.
- Applied for and received 100% funding through the ARRA Program for the design and construction of a traffic signal at the intersection of Acoma Boulevard and South Palo Verde.





PUBLIC WORKS DEPARTMENT Administration/Engineering

ACCOMPLISHMENTS 2009-2010 (CONT.)

- Issued a Request for Qualifications and contracted with a consulting engineer to continue with our Water System Improvements Program by designing and constructing replacements for our aging water booster stations.
- Facilitated an ADOT inspection of the London Bridge. This was the first inspection of the bridge since 2006. Staff also issued a Request for Qualifications and contracted with a consulting engineer to develop improvement projects as recommended by this and the 2006 inspection report.
- Initiated the Channel Dredging Project by self performing a topographical survey of the channel bottom, developing the construction plans, and applying for the Army Corps of Engineers (ACOE) Permit. Staff has met with ACOE personnel in an effort to obtain a permit.
- Successfully integrated the use of our surveying equipment into daily activities. This includes performing topographical surveys for use in design efforts and providing electronic as-built information to enhance the Geographical Information System (GIS).
- Public Works Engineering/Administration Division reorganized as a response to budgetary pressures and anticipated completion of the Wastewater System Expansion Program in 2011.



CITY HALL



PUBLIC WORKS DEPARTMENT Administration/Engineering

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Maintain effective utility systems			
◇ Drainage and Flood Control Work			
✓ Design completed within six months of initiation of work	N/A	100%	100%
✓ Construction projects initiated on schedule - (five-year detailed PW CIP)	N/A	40%	60%
◇ Water Master Plan - Water Projects			
✓ Design completed within six months of initiation of work	N/A	100%	80%
✓ Construction projects initiated on schedule - (five-year detailed PW CIP)	N/A	60%	80%
✓ Design costs within budget	N/A	67%	90%
✓ Construction administration costs within budget	N/A	N/A	100%
◇ Wastewater System Expansion Program (WWSE)			
✓ Construction projects initiated on schedule - (WWSE Program schedule)	75%	13%	100%
✓ Design costs within budget	90%	86%	100%
✓ Construction administration costs within budget	90%	100%	100%
✓ Complete WWSE Program by June 20, 2011, while maintaining accelerated schedule within 30 days	90%	90%	100%



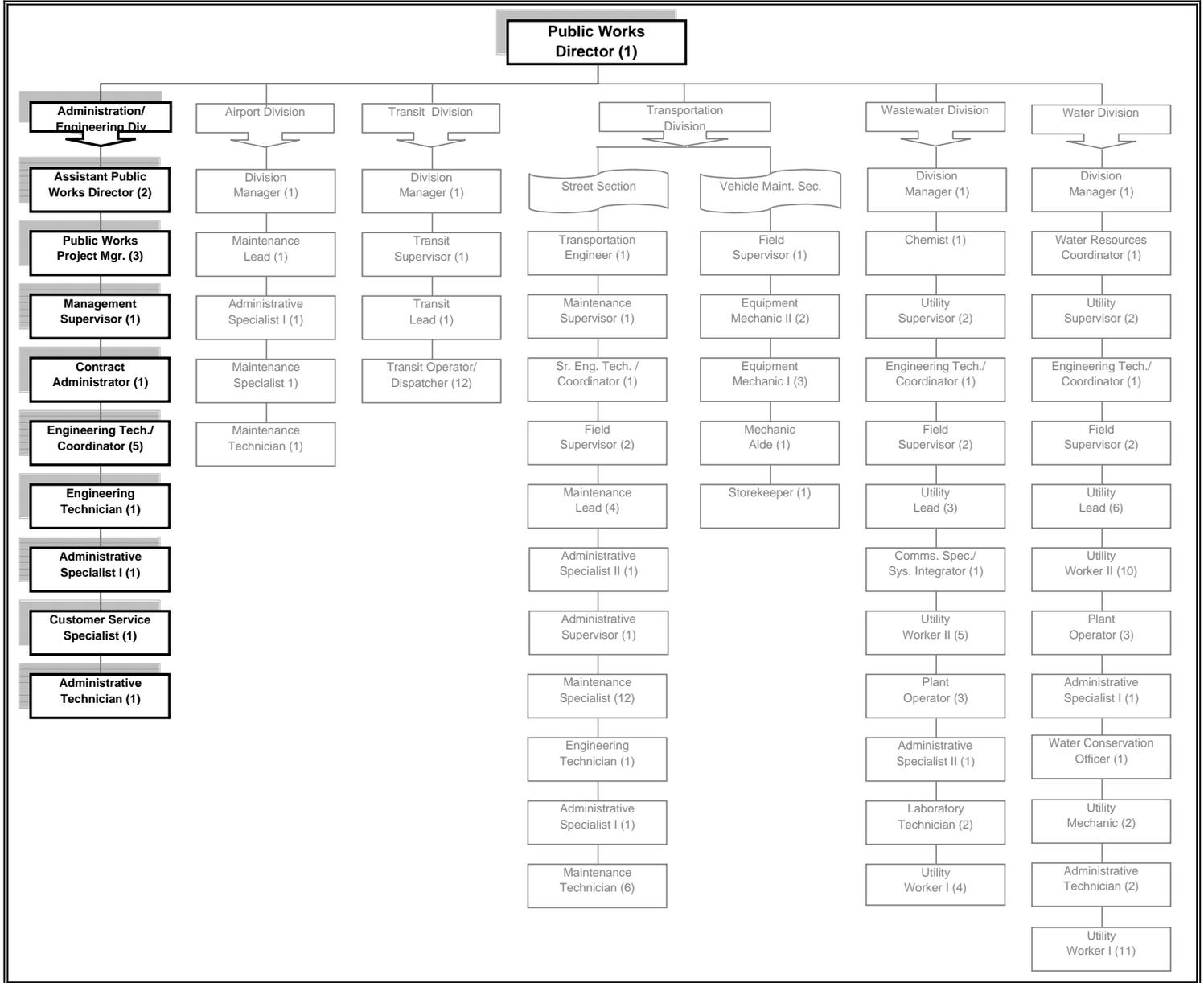
PUBLIC WORKS DEPARTMENT Administration/Engineering

Administration/Engineering Div.	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Department Director	1.0	1.0	1.0	1.0
Deputy Public Works Director	1.0	1.0		
Assistant Public Works Director	1.0	1.0	2.0	2.0
Assistant City Engineer	2.0	2.0		
Water Resources Coordinator	1.0	1.0	1.0	
Public Works Project Manager	2.0	2.0	3.0	3.0
Management Supervisor	1.0	1.0	1.0	1.0
Contract Administrator	1.0	1.0	1.0	1.0
Senior Eng. Tech./Coord.	1.0	1.0		
Engineering Tech./Coord.	5.0	5.0	5.0	5.0
Facilities Coordinator	1.0	1.0		
Administrative Supervisor	1.0	1.0	1.0	
Water Conservation Officer	1.0	1.0	1.0	
Maintenance Specialist	1.0	1.0		
Engineering Technician	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	1.0
Customer Service Specialist	1.0	1.0	1.0	1.0
Administrative Technician	3.0	3.0	3.0	1.0
TOTAL POSITIONS	26.0	26.0	22.0	17.0



PUBLIC WORKS DEPARTMENT Administration/Engineering

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Administration/Engineering

Public Works Admin./Engineering		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	17.0	1,447,763	1,489,737	1,389,250	915,577
Salaries - Part-Time	0.0	29,435	4,930		
OT, Standby & Shift Differential		46,791	15,703	1,000	1,000
Benefits & Taxes		518,241	513,052	448,286	353,610
Other: Retiree Health Savings			300		2,000
		\$2,042,230	\$2,023,722	\$1,838,536	\$1,272,187
Operation & Maintenance					
Professional Services		4,823	160		
Utilities & Cleaning		74,140	79,543	90,215	86,858
Repairs & Maintenance (including cleaning)		30,089	73,304	23,000	33,300
Vehicle/Equip. Replacement Prog: Lease		41,597	35,947	29,584	24,442
Vehicle/Equip. Replacement Prog: Rent		34,501	8,625		
Meetings, Training & Travel		15,398	1,937	2,800	1,000
Supplies		106,034	52,941	51,100	44,000
Outside Contracts					
Other		73,139	10,079	7,878	3,731
		\$379,721	\$262,536	\$204,577	\$193,331
Capital Outlay			13,866		*
Subtotal Expenditures		\$2,421,951	\$2,300,124	\$2,043,113	\$1,465,518
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(1,371,328)	(1,603,822)	(1,525,518)	(1,018,426)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,050,623	\$696,302	\$517,595	\$447,092

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT Airport Division

MISSION STATEMENT

Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires.

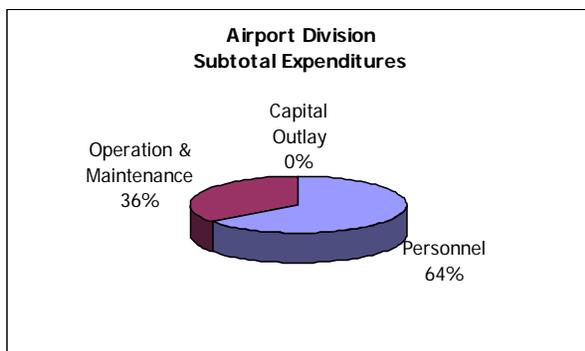
DESCRIPTION

The Airport Division is responsible for the administration, maintenance, planning, development, public outreach, and monitoring flight operations at a commercial/general aviation airfield facility with over 189 based aircraft. Two commercial freight carriers, two international rental car agencies, a medical air evacuation company, three multi-service fixed base operators, and various specialty fixed base operators are based here. The Airport is the primary gateway to the City and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year. The Airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

ACCOMPLISHMENTS 2009-2010

- Completed FAA Part 139 and FAA Runway Safety Team inspection, incorporated recommendations/suggestions into future FAA grant opportunities and at FAA request return Part 139 Certificate.

- Constructed, at minimal cost, further improvements to security gates, airfield lighting, and other items as needed.
- Submitted FAA grant application for construction of Phase II Airport Signage Improvements.
- Reduced ramp/street lighting use/cost at airport by \$13,000.
- Studied water/sewer use at airport, evaluated how meters are tracked, and shut down or reduced water use in coordination with other City divisions.
- Began study to gather information and go to bid, construct, repair, and bring up to code terminal and hangar fire alarm system.
- Addressed overflight concerns from citizens.
- Addressed special use permits (balloons, UFOs, banner tows, etc.) for aviation related items within the City.
- Assisted in the annual hangar inspection process.
- Completed landside signage improvements at tenant's cost.
- Developed Civil Air Patrol lease, utilizing FAA requirements for trailer improvement, assisted CAP through approval process, (City & State), assisted with site preparation agreement, movement of old & new trailers on and off property.
- Obtained commercial use permits with associated requirements for flying club, banner tows and other uses.
- Obtained AWOS repairs at no cost to City.
- Attended Arizona Airport Association and FAA conferences and adjusted Airport procedures to meet new guidelines.
- Analyzed failure of mountain top obstruction lights, designed solution utilizing existing hardware and power sources and installed test unit.





PUBLIC WORKS DEPARTMENT Airport Division

PERFORMANCE MEASURES

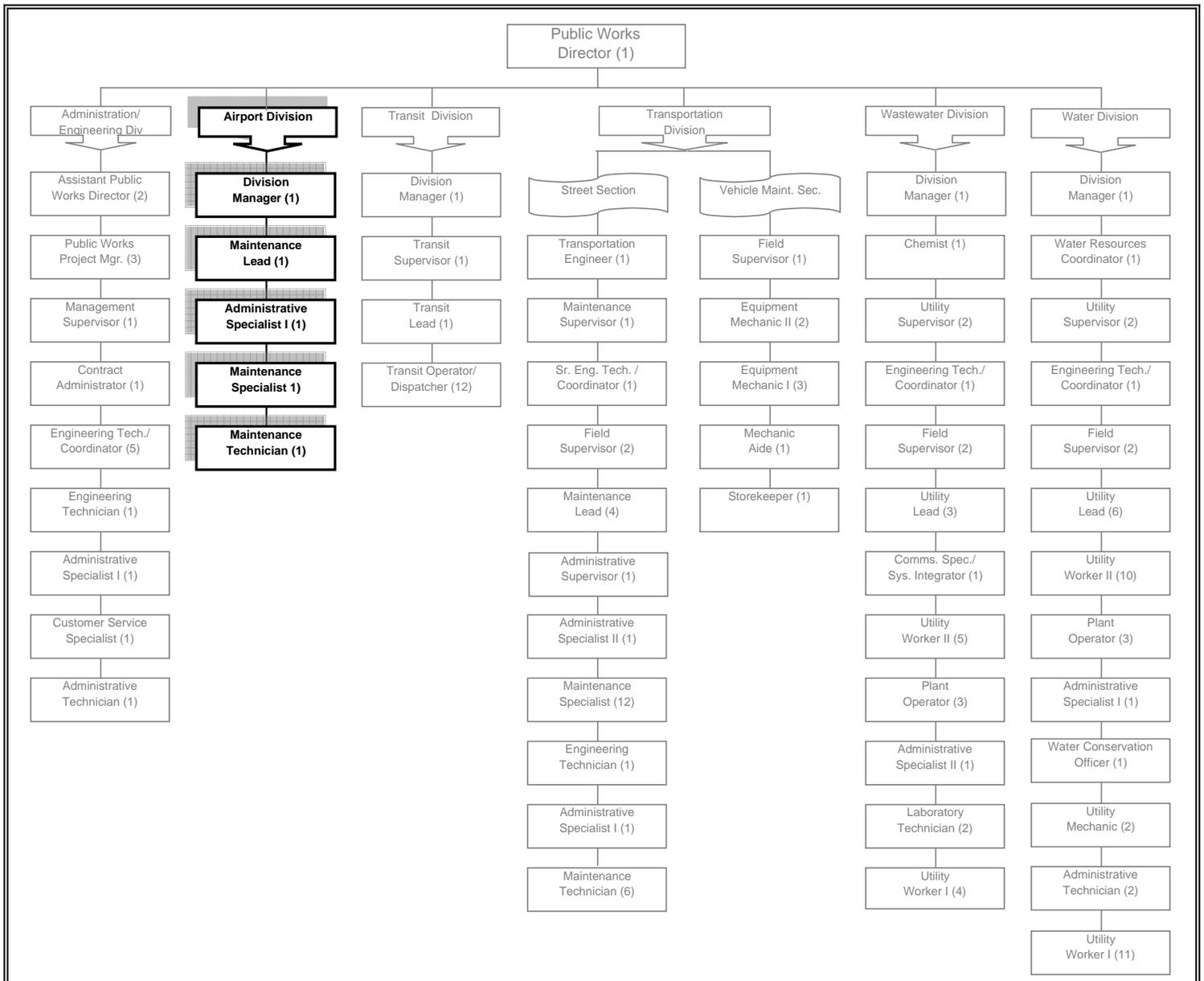
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Maintain Safety and Security of Facility			
◇ Ensure safety inspections are completed in a timely manner			
✓ Conduct airfield inspections toward Part 139 standards once daily	100%	100%	100%
✓ Conduct emergency safety repairs within 24 hours	N/A	95%	95%
✓ Maintain, replace, construct improvements within three days	N/A	55%	55%
◇ Document repairs, rehabilitations, and construction projects			
✓ Corrective action is taken for deficiencies within seven days of notification	100%	80%	80%
➤ Update Airport Operating Regulations			
◇ Ensure airport regulations are timely			
✓ Draft and submit revised regulations for approval	Yes	Yes	Yes
✓ Inform tenants of changes and adjust operations as needed	Yes	Yes	Yes
➤ Develop sound financial plan			
◇ Review and reduce operating costs			
✓ Maximize FAA/ADOT grant opportunities	100%	100%	100%
✓ Identify and bill on-site businesses for services rendered	N/A	100%	100%
✓ Shut down non-safety lighting and water to reduce costs	100%	100%	100%



PUBLIC WORKS DEPARTMENT Airport Division

Airport Division	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0	1.0	1.0
Maintenance Lead	1.0	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0	
Administrative Specialist I				1.0
Maintenance Specialist	1.0	1.0	1.0	1.0
Maintenance Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS	5.0	5.0	5.0	5.0

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Airport Division

Airport Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	5.0	273,963	275,809	274,776	261,154
Salaries - Part-Time	0.0	55,528	42,059		
OT, Standby & Shift Differential		2,623			
Benefits & Taxes		100,157	94,079	80,678	91,189
Other: Comp. Absences, Retiree Health Savings		4,815	9,228	3,000	9,000
		\$437,086	\$421,175	\$358,454	\$361,343
Operation & Maintenance					
Professional Services		2,543	911	999	2,593
Utilities		63,979	80,366	78,850	75,748
Repairs & Maintenance (including cleaning)		18,512	28,772	10,703	13,553
Vehicle/Equip. Replacement Prog: Lease		72,081	56,845	53,592	55,555
Vehicle/Equip. Replacement Prog: Rent		35,101	8,775		
Meetings, Training & Travel		3,004	682		
Supplies		54,039	27,460	15,250	13,400
Outside Contracts					
Other		37,964	60,783	68,639	38,533
		\$287,223	\$264,594	\$228,033	\$199,382
Capital Outlay		17,942	22,884		*
Subtotal Expenditures		\$742,251	\$708,653	\$586,487	\$560,725
Community Investment Program		486,467	667,892	251,000	295,000
Contingency		11,255		20,000	20,000
Debt Service					
Depreciation		693,842	805,663	754,521	794,058
Interfund Debits/(Credits)		199,162	203,909	154,321	122,436
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,132,977	\$2,386,117	\$1,766,329	\$1,792,219

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT Transit Division

MISSION STATEMENT

To provide public transportation to the community in a safe and efficient manner, to aid in the economic development; enhance the quality of life, and to ensure the mobility and independence of our citizens.

DESCRIPTION

The Transit Division operates two transportation programs, Havasu Area Transit (HAT) and Seniors on the Move. In addition, HAT is responsible for scheduling and dispatching two City fleet 10 passenger vehicles for City use.

Havasu Area Transit (HAT) provides public transportation for Lake Havasu City, Desert Hills, Desert Gardens, Horizon Six, as well as The Shops at Lake Havasu, Airport, and SARA Park. HAT is funded through fare revenues, advertising revenues, a General Fund subsidy, and Federal Transit Administration Section 5311 Grant funds.

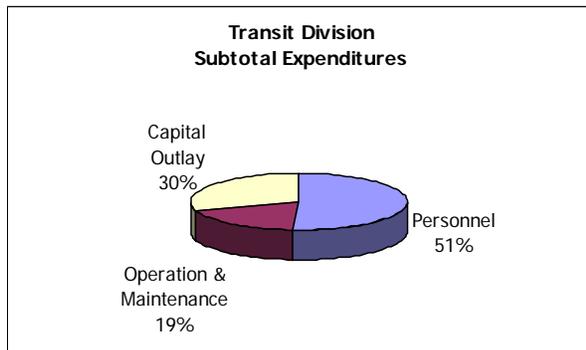
HAT operates a scheduled fixed route bus service for the general public and a curb-to-curb service for persons with disabilities and the elderly.

Seniors on the Move provides transportation

to seniors weekdays with trips to the local Senior Center to enjoy a congregate meal with fellow seniors. Additionally, Seniors on the Move provides medical and shopping rides to seniors weekdays. Volunteer drivers are used to operate this program. This program is funded by a portion of county LTAF II and the City General Fund.

ACCOMPLISHMENTS 2009-2010

- Increased annual overall ridership by 4% (4,927 riders).
- Reduced labor hours by 11.4% (5,720 hrs.) while providing service to increased ridership.
- Reduced fleet mileage by 4% (16,000 miles).
- Operated at FY98/99 staffing and fleet mileage levels while providing 37,000 more rides than FY98/99.
- Secured ARRA 100% Stimulus funding for transit administration building and mobile bus lift system (\$840,000).
- Maintained a 98% on-time service average.
- Participated in the Bowl for a Better Life Job Fair with ride support.
- Installed flashing crosswalk lights at west end of London Bridge using grant funding (\$7,500).
- Completed the Tri-City Transit Connector study.
- Completed fixed route passenger survey to identify rider uses and benefits of service.
- Replaced all bus stop signs with international bus symbol signs.
- Completed bus shelter replacement at no cost to the City.





PUBLIC WORKS DEPARTMENT Transit Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Minimize City subsidy for transit service			
✓ Increase fare revenue	\$85,761	\$93,500	\$100,000
✓ Increase ad revenue	\$10,520	\$12,000	\$18,000
➤ Decreased/Stem service costs			
✓ Minimize Division labor hours	50,220	44,500	43,750
✓ Minimize fleet mileage	420,312	406,000	401,000
✓ Increase Seniors on the Move rides	5,537	7,100	8,000
➤ Increase Ridership			
✓ Annually increase ridership above the national rural transit level of 2%	115,073 22.5%	120,000 4.1%	127,865 6.2%
✓ Maintain on-time service above national average of 95%	97%	98%	98%
➤ Operate a safe transit system			
✓ Grant compliant in safety training	100%	100%	100%



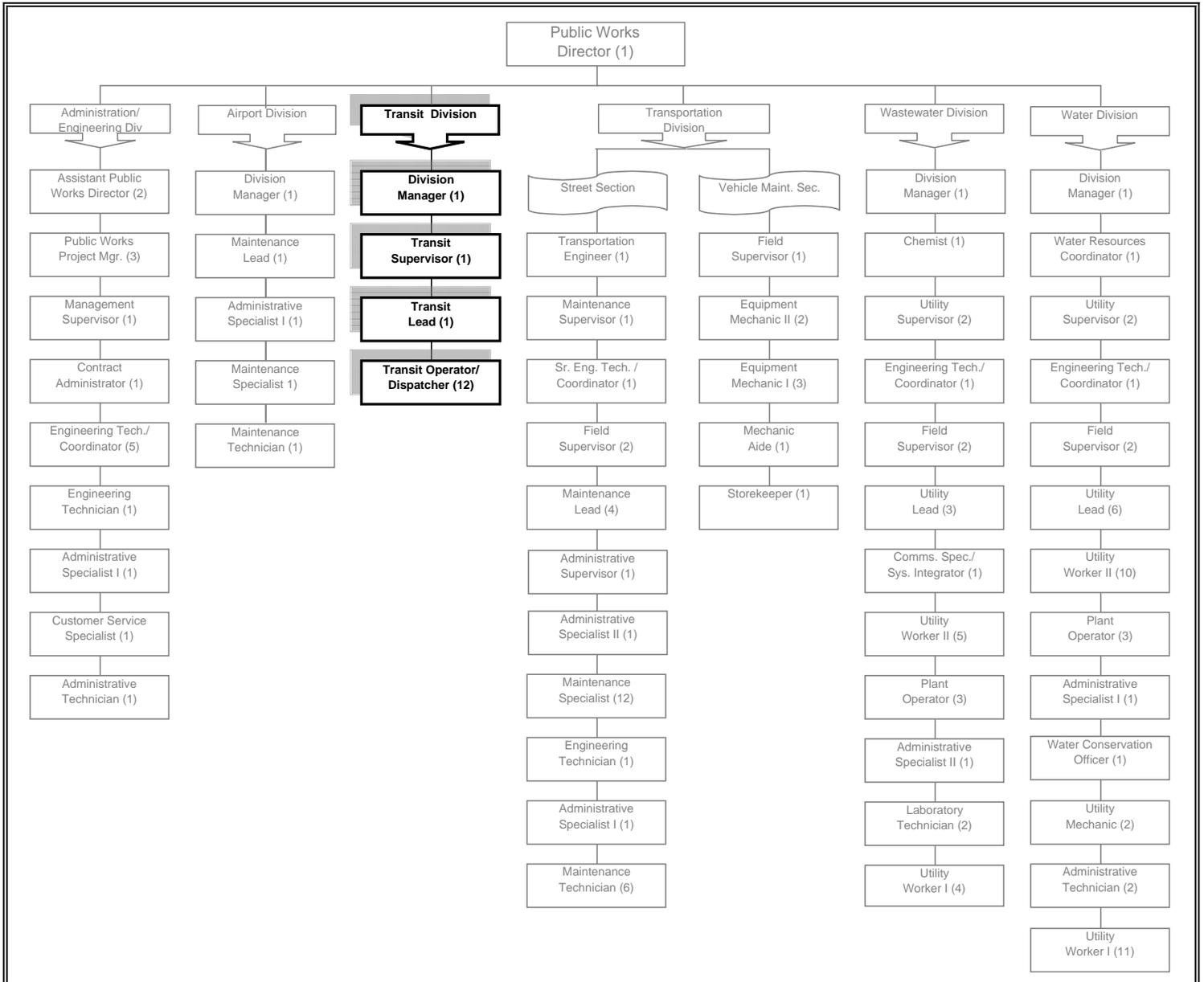
TRANSIT TRANSFER STATION



PUBLIC WORKS DEPARTMENT Transit Division

Havasu Area Transit Division	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0	1.0	1.0
Transit Supervisor	1.0	1.0	1.0	1.0
Transit Lead	1.0	1.0	1.0	1.0
Transit Operator/Dispatcher	16.0	16.0	12.0	12.0
TOTAL POSITIONS	19.0	19.0	15.0	15.0

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Transit Division

Transit Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	15.0	738,236	707,474	600,661	575,014
Salaries - Part-Time	8.8	288,538	258,385	315,350	240,000
OT, Standby & Shift Differential		3,610	3,446	4,500	4,000
Benefits & Taxes		388,310	362,183	319,226	309,478
Other: Retiree Health Savings					4,934
		\$1,418,694	\$1,331,488	\$1,239,737	\$1,133,426
Operation & Maintenance					
Professional Services		5,450	2,558	2,272	2,256
Utilities		7,487	7,555	19,560	22,100
Repairs & Maintenance (including cleaning)		49,503	69,680	134,682	94,847
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		4,709	1,250	2,700	2,800
Supplies		255,069	181,857	197,740	268,100
Outside Contracts		6,349	8,741	16,000	12,000
Other		47,967	23,070	44,169	21,350
		\$376,534	\$294,711	\$417,123	\$423,453
Capital Outlay		899,002	83,580	80,000	668,250 *
Subtotal Expenditures		\$2,694,230	\$1,709,778	\$1,736,860	\$2,225,129
Community Investment Program					
Contingency		(3,000)		20,000	20,000
Debt Service					
Depreciation					
Interfund Debits/(Credits)		260,588	209,435	170,933	222,106
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,951,818	\$1,919,213	\$1,927,793	\$2,467,235

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
Flat Panel Monitor	2	8,000	16,000	
Power Washer	1	15,000	<u>15,000</u>	
				31,000
Replacement				
Light Duty Bus	4	135,000	540,000	
Pick-up Truck	1	35,000	35,000	
Tire Balancer	1	12,000	12,000	
Tire Changer	1	24,000	24,000	
Video Surveillance	5	5,250	<u>26,250</u>	
				637,250
*TOTAL CAPITAL OUTLAY				\$668,250



PUBLIC WORKS DEPARTMENT Transportation Division - Street Section

MISSION STATEMENT

Our mission is to maintain, construct, and administer safe and effective public right-of-way facilities throughout the City.

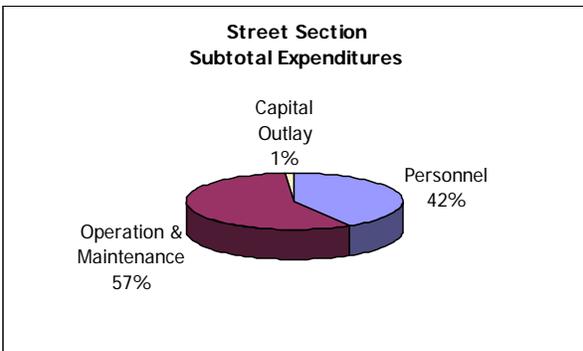
DESCRIPTION

The Street Section is responsible for the administration, maintenance, and minor construction of all related activities involving the City’s roadways and drainage facilities. Lake Havasu City has 428 miles of roadways and 71 miles of major washes and drains. The range of work includes standard street signs, drainage pipes, culverts, traffic signals, right-of-ways, washes, traffic studies, and street striping. This section also handles the signage and traffic control for many special events including the London Bridge Days parade.

ACCOMPLISHMENTS 2009-2010

Accomplishments resulted from performance that is aligned with the five-year strategic operational plan developed by the Street Section in FY08-09, and includes:

- Developed and administered the annual Chip Seal Program for \$1.52 per square yard for five miles, and the Slurry Seal Program for \$1.60 per square yard for three miles.
- Performed approximately 110 traffic counts to gather information for traffic studies in support of a developing asset management program.
- Crack filled approximately eight miles of roadway, relating directly to a safe and effective public right-of-way.
- Developed traffic control plans and secured the permits required for seasonal 2010 public events.
- Efficiency of maintenance operations was ensured by tracking all work performed; 2,421 work orders were opened and completed.
- Conducted the annual rating of 425 miles of roadway as part of the asset management efforts.
- Handled three separate storm events and maintained the standard for roadway debris removal by maintaining an adequate number of experienced operators.
- Installed approximately 8,750 square feet of commemorative bricks along the Freedom Bridge walkway.
- Installed 1,936 square feet of curb extensions as traffic calming devices at the Main Street intersection of McCulloch Boulevard and Mulberry Drive.
- Worked to ensure fiscal responsibility with continued development of an enhanced results-based budget by administering and tracking 26 multiple level programs.





PUBLIC WORKS DEPARTMENT Transportation Division - Street Section

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
<p>➤ Provide quality infrastructure resulting in a safe roadway in an effective and efficient manner</p>			
<p>◇ Maintain Lake Havasu City roadways at a cost less than \$3.37 per square yard for pavement while maintaining a PCI greater than 75 and maintaining other measures at greater than 90%</p>			
<p>✓ Square yard cost of roadway maintenance, including Chip and Slurry programs, pavement maintenance labor for crack filling, patching, and materials for same</p>	\$1.83	\$1.90	\$1.99
<p>✓ Percent of utility patches done within three days of receipt of notice from utility</p>	99%	25%	25%
<p><i>Note: The decrease in water service line leaks, due largely because of copper lines being installed throughout the sewer expansion areas, has significantly reduced the occurrence of utility patches. In efforts to ensure fiscal responsibility, it is more economical to dispatch patch crews and associated equipment and material when a full day's patch work can be scheduled.</i></p>			
<p>✓ Percent of roadways affected with storm debris removed within two weeks of event</p>	95%	100%	100%
<p>✓ Percent of lane striping completed annually</p>	33%	33%	33%
<p><i>Note: Due to economical constraints, only the most critical striping is being performed, rather than the former all inclusive annual program.</i></p>			
<p>✓ A measure of the traffic signal flow actuated rather than in recall due to loop/video failure</p>	100%	99%	100%
<p>✓ Pavement Condition Index</p>	75	78	70
<p><i>Note: Due to declining revenues, the pavement program has been reduced.</i></p>			



PUBLIC WORKS DEPARTMENT Transportation Division - Street Section

Street Section	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Authorized Positions				
Division Manager				
Transportation Engineer	1.0	1.0	1.0	1.0
Maintenance Supervisor	1.0	1.0	0.5	1.0
Senior Eng. Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	2.0
Maintenance Lead	7.0	7.0	4.0	4.0
Administrative Supervisor				1.0
Administrative Specialist II				1.0
Maintenance Specialist	14.0	14.0	13.0	12.0
Engineering Technician	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	1.0
Maintenance Technician	4.0	4.0	6.0	6.0
TOTAL POSITIONS	32.0	32.0	29.5	31.0



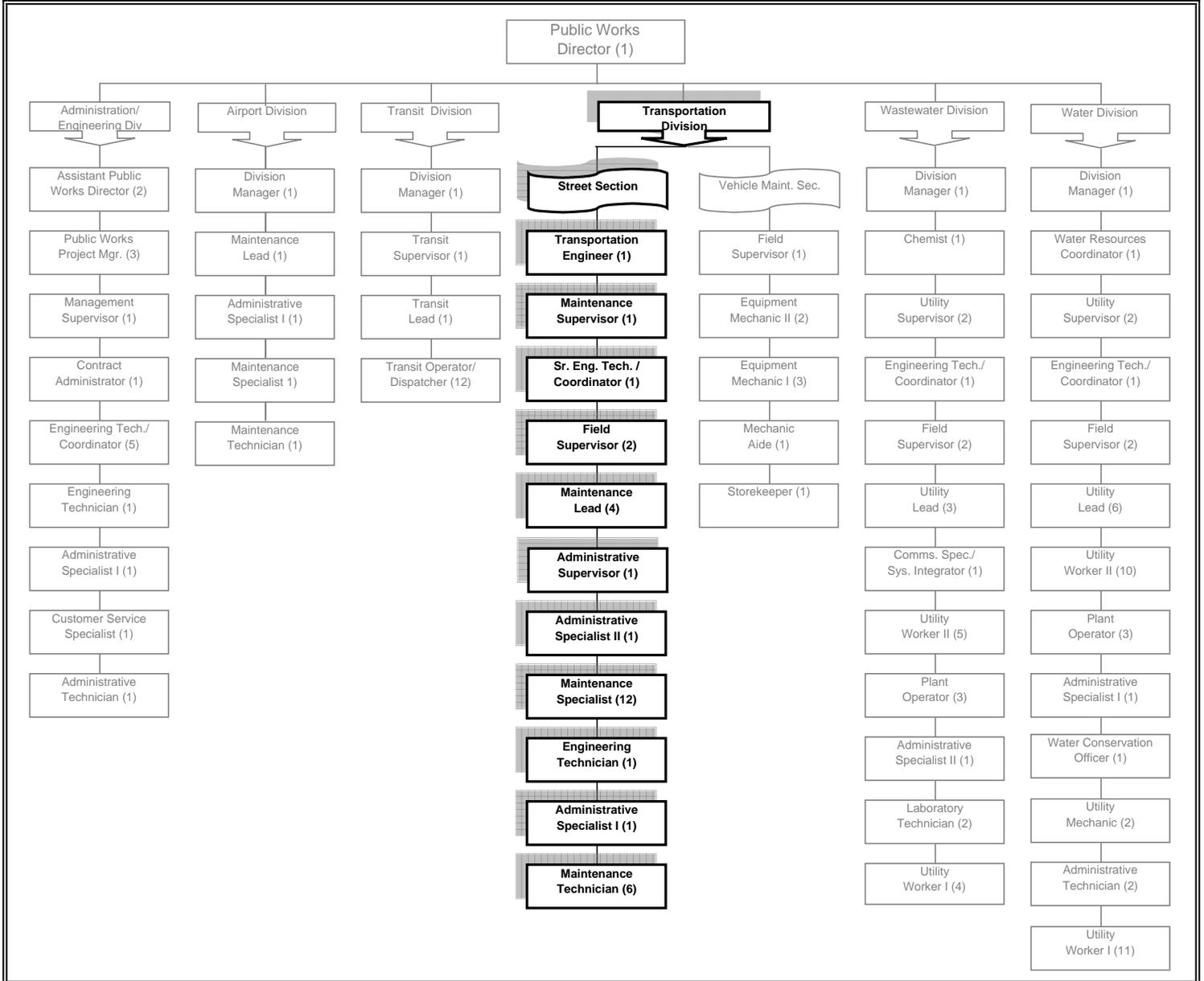
CHANGING LIGHTS ON
THE LONDON BRIDGE





PUBLIC WORKS DEPARTMENT Transportation Division - Street Section

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Transportation Division - Street Section

Street Section		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	31.0	1,528,191	1,570,283	1,411,140	1,458,512
Salaries - Part-Time	0.6	144,647	80,039	10,951	13,338
OT, Standby & Shift Differential		101,045	28,353	47,145	47,145
Benefits & Taxes		726,695	708,533	618,199	677,696
Other: Retiree Health Savings					7,626
		\$2,500,578	\$2,387,208	\$2,087,435	\$2,204,317
Operation & Maintenance					
Professional Services		11,804	3,950	12,998	11,778
Utilities & Cleaning		57,285	71,386	74,300	88,843
Repairs & Maintenance (including cleaning)		1,518,350	1,094,432	812,107	856,900
Vehicle/Equip. Replacement Prog: Lease		365,015	326,327	315,332	358,790
Vehicle/Equip. Replacement Prog: Rent		347,583	86,896		
Meetings, Training & Travel		6,171	598	2,800	2,800
Supplies		979,941	658,538	1,433,457	1,354,050
Outside Contracts					
Other		232,462	238,966	365,666	350,529
		\$3,518,611	\$2,481,093	\$3,016,660	\$3,023,690
Capital Outlay		35,260	38,047	25,000	75,000 *
Subtotal Expenditures		\$6,054,449	\$4,906,348	\$5,129,095	\$5,303,007
Community Investment Program					
Contingency		(1,475)		254,000	278,911
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(59,489)	246,827	(253,109)	(169,356)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$5,993,485	\$5,153,175	\$5,129,986	\$5,412,562

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
Work Order Software	1	60,000	60,000	
Server for New Work Order Software	1	10,000	10,000	
Technical Support for New Software	1	5,000	<u>5,000</u>	
				75,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$75,000





PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

MISSION STATEMENT

Repair and maintain the City's fleet of vehicles and equipment with safety as the number one priority.

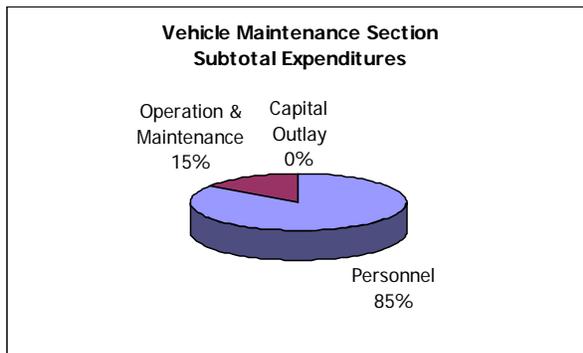
DESCRIPTION

The Vehicle Maintenance Section is responsible for providing preventive maintenance, emergency repair, and administrative services (including fleet management) for all the City's vehicles and equipment. The fleet has grown to include over 500 units ranging from fire trucks and heavy equipment to police cars, boats, all terrain vehicles, mowers, and meter reading vehicles.

ACCOMPLISHMENTS 2009-2010

Accomplishments resulted from performance that is aligned with the five-year strategic operational plan developed by the Vehicle Maintenance Section in FY08-09 and includes:

- Completed 2,953 work order requests for routine maintenance and emergency repairs in calendar year 2009 as a means of ensuring fiscal responsibility and customer satisfaction.
- Tracked 98% availability for vehicles and equipment by utilizing the RTA database for improved operational efficiency.
- Continued improving and refurbishing the parts inventory procedures for efficiency and accountability.
- Improved the work order data entry process in the RTA database for more accurate accounting of parts and labor.





PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

PERFORMANCE MEASURES

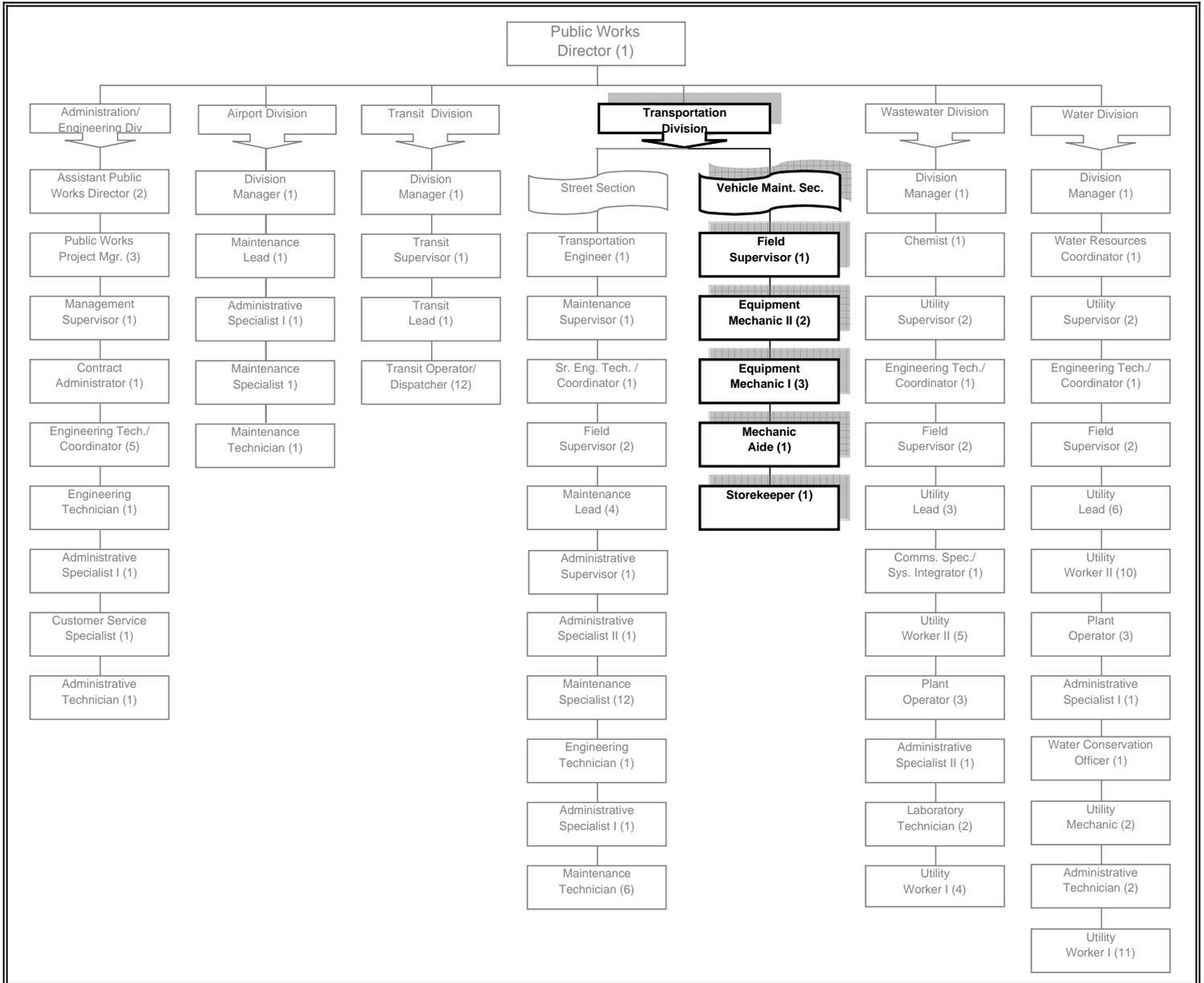
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
<ul style="list-style-type: none"> ➤ Provide Vehicle Maintenance Services and Fleet Management for Lake Havasu City in the most efficient and effective manner possible <ul style="list-style-type: none"> ◊ Provide availability at 95% and complete repairs and services 80% of the time <ul style="list-style-type: none"> ✓ Repair vehicles within five days of work order being opened 88% ✓ Preventive maintenance completed on time, within the month due 72% ✓ Vehicle and equipment available for use 98% ✓ Preventive maintenance vs. repair 39% 	88%	85%	85%
	72%	75%	78%
	98%	98%	95%
	39%	40%	40%

Vehicle Maintenance Section	Actual			Budget
Authorized Positions	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Maintenance Supervisor			0.5	
Fleet Supervisor	1.0	1.0		
Field Supervisor				1.0
Maintenance Lead	1.0	1.0	1.0	
Equipment Mechanic II	2.0	2.0	2.0	2.0
Equipment Mechanic I	5.0	5.0	3.0	3.0
Administrative Specialist I	1.0	1.0		
Mechanic Aide	1.0	1.0	1.0	1.0
Storekeeper	1.0	1.0	1.0	1.0
TOTAL POSITIONS	12.0	12.0	8.5	8.0



PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

Vehicle Maintenance Section		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	8.0	572,681	533,918	378,825	334,194
Salaries - Part-Time	0.0	28,977	25,288		
OT, Standby & Shift Differential		26,762	18,968	14,750	17,250
Benefits & Taxes		251,863	230,627	159,589	186,936
Other					
		\$880,283	\$808,801	\$553,164	\$538,380
Operation & Maintenance					
Professional Services				250	250
Utilities & Cleaning		13,988	13,969	15,800	15,800
Repairs & Maintenance (including cleaning)		20,473	7,581	16,250	16,250
Vehicle/Equip. Replacement Prog: Lease		26,679	20,077	20,823	21,597
Vehicle/Equip. Replacement Prog: Rent		18,574	4,644		
Meetings, Training & Travel		7,964	279	1,500	1,000
Supplies		43,441	36,085	41,200	36,700
Outside Contracts					
Other		3,466	4,735	6,349	5,572
		\$134,585	\$87,370	\$102,172	\$97,169
Capital Outlay		43,685			*
Subtotal Expenditures		\$1,058,553	\$896,171	\$655,336	\$635,549
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		(432,983)	(393,369)	(227,053)	(227,844)
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$625,570	\$502,802	\$428,283	\$407,705

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT Wastewater Division

MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

DESCRIPTION

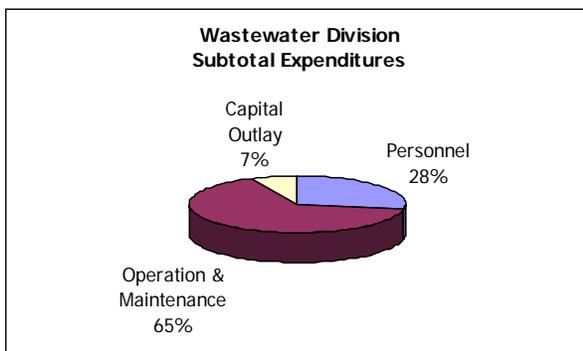
The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the expanding sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically at the wastewater treatment plants. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

ACCOMPLISHMENTS 2009-2010

- Staff is continuing to streamline and update the Asset Management Plan by continuing to inventory the old lines and manholes in the original Sanitary District boundary. Completed adding the components for the North Regional Plant and added the assets

in the Mulberry laboratory. Many of these items are nearing the 20-year life span and will require actions in the upcoming years. The Asset Management Plan has proved to be invaluable in planning asset actions in a fiscally responsible manner. Staff is working on converting this program from its Excel format to the more dynamic SQL database format to allow better communication between existing databases. This open-architecture format will enhance communication with GIS, DATASTREAM, and other compilations of information that are useful in fiscal planning.

- The remodel of the old shop building at the Island WWTP has been completed. This building was returned to its original purpose of providing a shop for mechanical work on pumps and components. A locker room and restrooms were added. The building was brought to code and is now ADA compliant.
- Staff has continued the refinement process for payroll coding all Wastewater Division activities. The cost reporting analysis program has proved invaluable for tracking expenses for labor and identifying activities that can be accomplished more efficiently. The Wastewater Division staff has proved to be enthusiastic and energetic in its effort to accurately track expenses. Our detailed records have enabled us to greatly improve our budgeting process.
- Better utilization of wastewater effluent for reuse will continue to be a focus for the operations staff. We are continuing our effort to minimize effluent percolation at the Island WWTP. Vadose well operations at the North Regional WWTP have begun in earnest. Our ultimate goal will be to recover this water that is being stored in the aquifer for use in the hot summer months to minimize our consumption of potable water for irrigation.
- Staff has been actively working out details for negotiating new effluent reuse contracts with all of the current effluent users. In cooperation with the water





PUBLIC WORKS DEPARTMENT Wastewater Division

ACCOMPLISHMENTS 2009-2010 (CONT.)

conservation strategies in place, we are placing a greater emphasis on reusing this water and establishing its commensurate value.

- Wastewater flows that were being treated at the Island WWTP were diverted to the North Regional WWTP to allow for some major maintenance activities. This year we completed the cleaning of the single aeration basin. This is the second phase of our plant operations optimization plan. The first phase was completed last fiscal year when we rehabilitated the large sedimentation basin. The third phase will

commence after the Sweetwater/Hagen Pump Station project is complete. At that time, the wastewater flows to the Mulberry WWTP will be diverted to the Island and North Plants to allow major maintenance activities at that location.

- Wastewater Division continues to refine and develop a fiscally efficient cost evaluation system to assist with management of the completed/expanded Wastewater System Expansion (WWSE) program. We will utilize this information as well as the experience of the team, to maximize replacement and maintenance strategies, to provide effective wastewater service while minimizing the impact to the rate-payer.



VADOSE INJECTION WELLS



PUBLIC WORKS DEPARTMENT Wastewater Division

PERFORMANCE MEASURES

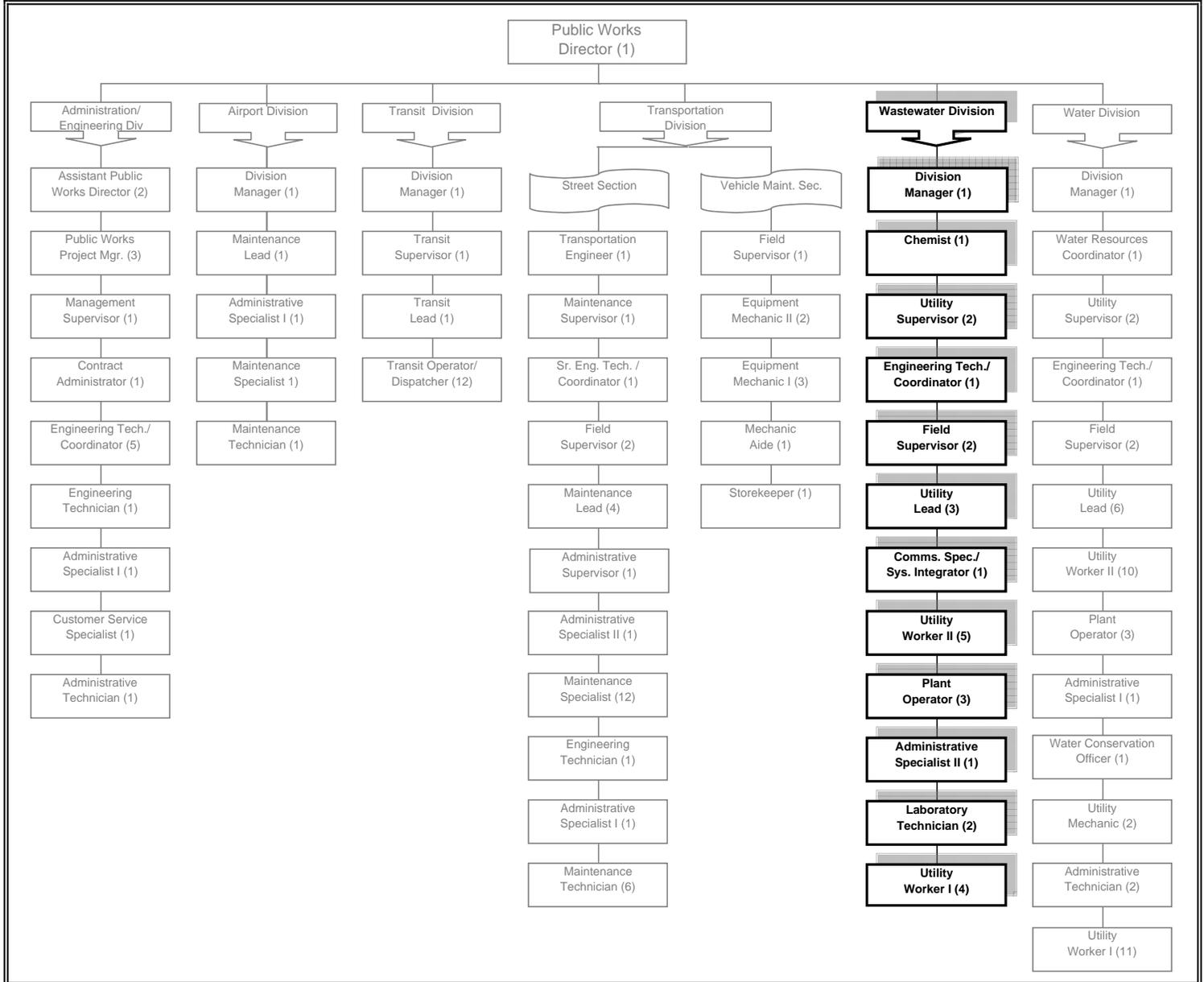
Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Minimize wastewater treatment cost while maintaining effectiveness and efficiency			
◇ Reduce operating costs each year as measured by cost per 1,000 gallons of treated sewage, cost per active account, and cost per mile of sewer			
✓ Expenditure	\$5,609,432	\$5,478,545	\$6,274,609
✓ Total treated flow, MG	1,089	1,190	1,300
✓ Cost per 1,000 gallons	\$5.15	\$4.60	\$4.83
✓ Active accounts	16,759	20,000	22,500
✓ Cost per active account	\$334.71	\$273.93	\$278.87
✓ Miles of sewer	239	283	323
✓ Cost per mile of sewer	\$23,470	\$19,359	\$19,426

Wastewater Division Authorized Positions	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Division Manager	1.0	1.0	1.0	1.0
Chemist	1.0	1.0	1.0	1.0
Utility Supervisor	2.0	2.0	2.0	2.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	2.0
Utility Lead	4.0	4.0	3.0	3.0
Comms Spec/Sys Integrator	0.5	1.0	1.0	1.0
Utility Worker II	5.0	5.0	5.0	5.0
Plant Operator	3.0	3.0	3.0	3.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Laboratory Technician	2.0	2.0	2.0	2.0
Utility Mechanic	1.0	1.0		
Utility Worker I	2.0	2.0	4.0	4.0
TOTAL POSITIONS	25.5	26.0	26.0	26.0



PUBLIC WORKS DEPARTMENT Wastewater Division

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Wastewater Division

Wastewater Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	26.0	1,322,522	1,406,916	1,369,142	1,368,872
Salaries - Part-Time	0.8	28,356	16,643	23,750	18,387
OT, Standby & Shift Differential		81,838	42,844	51,000	51,000
Benefits & Taxes		557,046	580,880	548,459	580,094
Other: Comp Absences, Retiree Health Savings		13,749	68,627	15,000	38,345
		\$2,003,511	\$2,115,910	\$2,007,351	\$2,056,698
Operation & Maintenance					
Professional Services		145,862	172,363	193,631	182,665
Utilities & Cleaning		1,016,883	1,294,312	1,334,500	1,434,200
Repairs & Maintenance (including cleaning)		194,748	231,373	308,826	450,711
Vehicle/Equip. Replacement Prog: Lease		128,029	108,236	105,969	90,411
Vehicle/Equip. Replacement Prog: Rent		156,729	39,182		
Meetings, Training & Travel		12,715	8,005	8,600	7,600
Supplies		1,381,280	1,372,458	1,470,125	1,671,393
Outside Contracts					
Other		241,340	230,143	292,669	373,336
New System O & M				500,000	548,000
		\$3,277,586	\$3,456,072	\$4,214,320	\$4,758,316
Capital Outlay		302,452	365,848	217,500	510,000 *
Subtotal Expenditures		\$5,583,549	\$5,937,830	\$6,439,171	\$7,325,014
Community Investment Program		47,293,180	27,457,594	116,100,449	55,357,606
Contingency		(3,750)		767,000	885,101
Debt Service		7,795,058	10,405,755	17,666,376	19,110,012
Depreciation		5,014,888	7,250,228	10,350,961	11,286,564
Interfund Debits/(Credits)		2,208,889	2,219,038	2,327,163	1,662,085
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$67,891,814	\$53,270,445	\$153,651,120	\$95,626,382

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Beachcomber Pump Station Materials	1	150,000	<u>150,000</u>	150,000
New				
Butterfly Valve for Effluent Reuse System	1	26,000	26,000	
Security Cardlock Front Gate Island TP	1	10,000	10,000	
Security Cardlock Front Gate Mulberry TP	1	10,000	<u>10,000</u>	46,000
Replacement				
Digester Blowers for Island TP	2	40,000	80,000	
Influent Flow Meter for Mulberry TP	1	16,000	16,000	
Influent Auto Bar Screen for Mulberry TP	1	52,000	52,000	
Manhole Replacements	2	15,000	30,000	
North Pointe Booster Pump Replacement	2	15,000	30,000	
Port Drive Pump Replacement	1	26,000	26,000	
Refuge Pump Replacement	4	20,000	<u>80,000</u>	314,000
*TOTAL CAPITAL OUTLAY				\$510,000



PUBLIC WORKS DEPARTMENT Water Division

MISSION STATEMENT

Provide clean, safe water in ample supplies while complying with federal and state drinking water standards.

DESCRIPTION

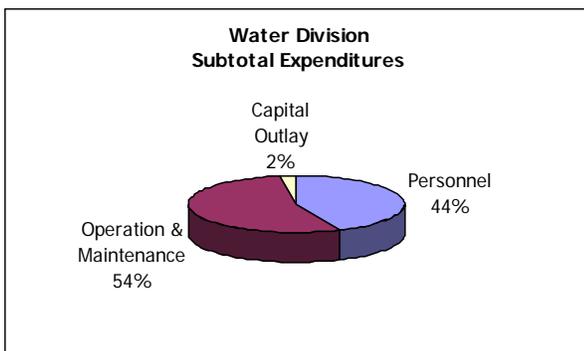
The Water Division provides potable water to the City's residents; operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmissions, and distribution lines; and provides and installs service connections and meters to every residence and business in the City.

ACCOMPLISHMENTS 2009-2010

- Installed an average of 23 meters per month; repaired an average of 33 service line leaks and 3 main breaks per month; and located an average of 396 Blue Stake underground utility requests per month.
- Continued turning and exercising valves. During the fiscal year, crews replaced 44 main line valves; turned or exercised approximately 405 valves; and performed maintenance, repaired, or replaced 158 fire hydrants. Many other tasks were

completed such as meter readings and weekly/monthly/annual water sampling.

- As part of the Water Division strategic plan (Increase Efficiency of Water Revenues), meter downsizing for water registration accuracy along with replacing meters that are 20 years and older were put as a top priority task. Over the past twelve months, 75 commercial water meters were reduced in size and another 100 meters were replaced due to age. The total water accountability derived from billing data is estimated at approximately 7 million gallons annually.
- As part of the Water Division's strategic plan (Reduce Energy/Utility and Fuel Costs), an estimated annual savings of approximately \$500,000 was achieved due to various procedural and system operational changes. System procedural and operation changes include, but are not limited to, placing all facilities on interruptible power rates, manipulating water tank levels with pump sequencing, computer program changes, eliminating simultaneous motor and pump operations, and lowering electrical demand charges.
- Replaced approximately 1,100 feet of failed water mains utilizing Water Division crews on Ann Court, Freemont Drive, Freemont Place, and South Palo Verde Boulevard at Acoma Boulevard.
- Formalized a plan to respond to Colorado River shortages, which utilizes various strategies to cope with direct water supply reductions. Measures include extensive education for voluntary conservation, implementing mandatory restrictions such as activating a no water waste ordinance, using alternative water supplies, financing acquisition of those supplies, and developing a water rationing program.





PUBLIC WORKS DEPARTMENT Water Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11																												
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM																															
<ul style="list-style-type: none"> ➤ Prompt repairs of minor service line breaks <ul style="list-style-type: none"> ◇ Respond to broken service lines within ten days <ul style="list-style-type: none"> ✓ Percent of repairs made within ten days (390 leaks were recorded for a 12 month period averaging 32.5 per month, of the 390, 79 were emergency leaks that directly impacted scheduled repairs) <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">82%</td> <td style="width: 15%; text-align: center;">99%</td> <td style="width: 10%; text-align: center;">95%</td> </tr> </table> <p style="margin-left: 40px;"><i>Note: Scheduled service line repairs often are delayed due to the number of emergency service and main line breaks.</i></p> ➤ Urgent response - service and main lines <ul style="list-style-type: none"> ◇ Respond to broken emergency service lines <ul style="list-style-type: none"> ✓ Percent of emergencies handled within 2 hours <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 10%; text-align: center;">100%</td> </tr> </table> <p style="margin-left: 40px;"><i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three-tier cell phone and pager system.</i></p> ➤ Prompt service installations - new water meters <ul style="list-style-type: none"> ◇ Install new water meters within 14 days of application <ul style="list-style-type: none"> ✓ Percent of meters installed within 14 days <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">81%</td> <td style="width: 15%; text-align: center;">86%</td> <td style="width: 10%; text-align: center;">90%</td> </tr> </table> <p style="margin-left: 40px;"><i>Note: Scheduled meter installations often are delayed due to the number of emergency service and main line breaks.</i></p> ➤ Comply with all federal and state regulations for water quality <ul style="list-style-type: none"> ◇ Take required samples within regulated timeframes <ul style="list-style-type: none"> ✓ Percent of samples taken within time frame <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 10%; text-align: center;">100%</td> </tr> </table> ◇ Zero bacteriological compliance violations <ul style="list-style-type: none"> ✓ Number of compliance violations <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">0</td> <td style="width: 15%; text-align: center;">0</td> <td style="width: 10%; text-align: center;">0</td> </tr> </table> ◇ Comply with parameters for maximum arsenic <ul style="list-style-type: none"> ✓ Percent of parameters met <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 10%; text-align: center;">100%</td> </tr> </table> ◇ Meet goal of total removal of manganese <ul style="list-style-type: none"> ✓ Amount of manganese removed <table style="width: 100%; border: none;"> <tr> <td style="width: 60%;"></td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 15%; text-align: center;">100%</td> <td style="width: 10%; text-align: center;">100%</td> </tr> </table> 					82%	99%	95%		100%	100%	100%		81%	86%	90%		100%	100%	100%		0	0	0		100%	100%	100%		100%	100%	100%
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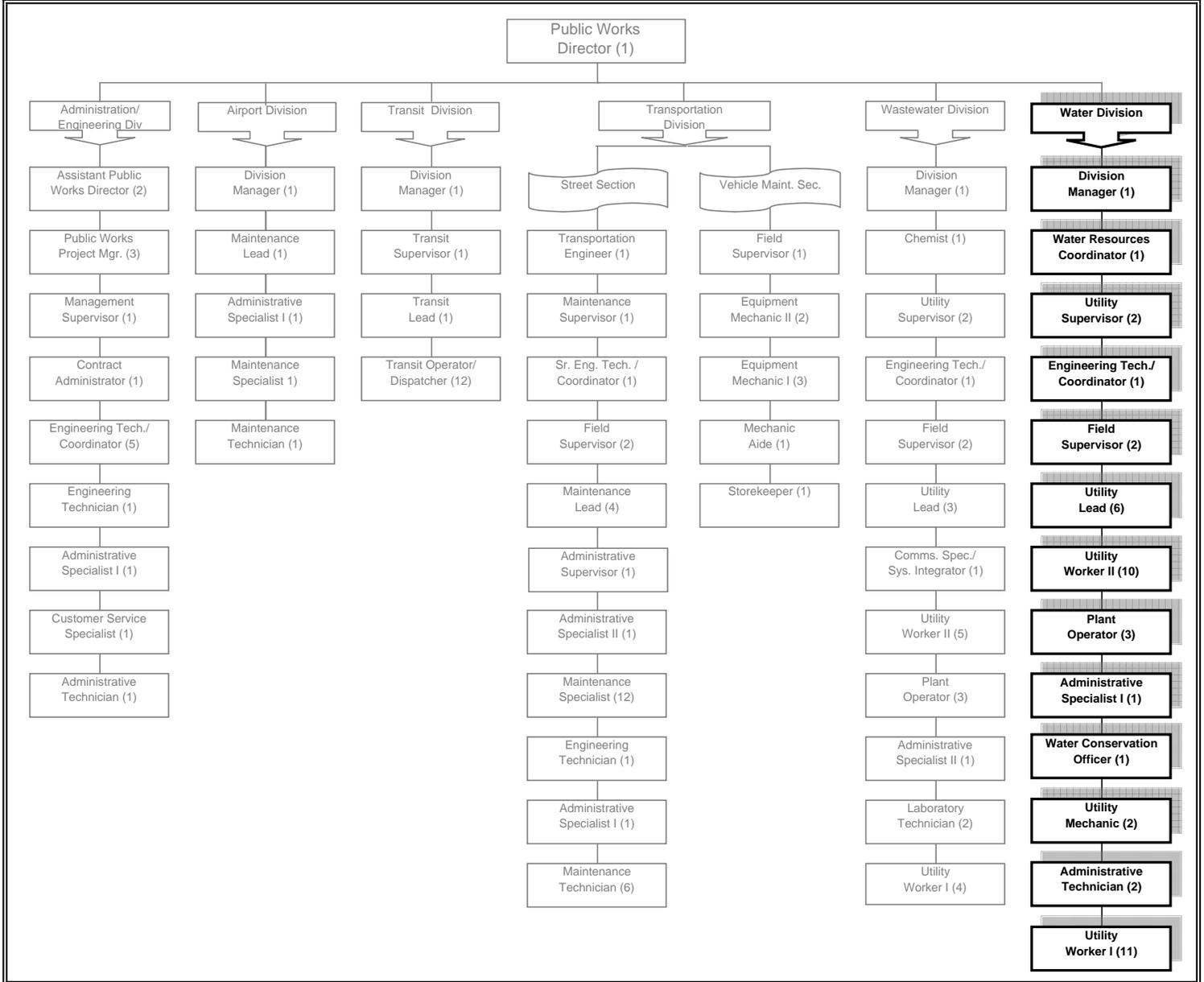
PUBLIC WORKS DEPARTMENT Water Division

Water Division	Actual			Budget
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Authorized Positions				
Division Manager	1.0	1.0	1.0	1.0
Water Resources Coordinator				1.0
Utility Supervisor	2.0	2.0	2.0	2.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	2.0
Utility Lead	7.0	7.0	6.0	6.0
Comms Spec/Sys Integrator	0.5			
Utility Worker II	11.0	11.0	10.0	10.0
Plant Operator	3.0	3.0	3.0	3.0
Administrative Specialist I	1.0	1.0	1.0	1.0
Water Conservation Officer				1.0
Utility Mechanic	2.0	2.0	2.0	2.0
Administrative Technician				2.0
Utility Worker I	10.0	10.0	11.0	11.0
TOTAL POSITIONS	40.5	40.0	39.0	43.0



PUBLIC WORKS DEPARTMENT Water Division

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Water Division

Water Division		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	43.0	1,863,379	1,934,444	1,910,594	2,073,898
Salaries - Part-Time	5.6	178,795	176,891	156,276	156,276
OT, Standby & Shift Differential		312,340	208,850	205,500	184,000
Benefits & Taxes		895,244	871,253	835,767	935,853
Other: Comp Absences, Retiree Health Savings		34,555	116,612	26,000	60,076
		\$3,284,313	\$3,308,050	\$3,134,137	\$3,410,103
Operation & Maintenance					
Professional Services		147,375	177,215	108,196	95,420
Utilities & Cleaning		2,003,468	2,062,534	2,298,000	1,978,726
Repairs & Maintenance (including cleaning)		265,234	252,186	284,700	336,480
Vehicle/Equip. Replacement Prog: Lease		219,916	189,824	185,574	136,948
Vehicle/Equip. Replacement Prog: Rent		183,332	45,833		
Meetings, Training & Travel		19,845	8,677	10,400	10,700
Supplies		1,227,042	978,330	1,008,450	903,450
Outside Contracts		4,392	5,982	6,200	6,200
Other		504,069	518,812	558,675	748,008
		\$4,574,673	\$4,239,393	\$4,460,195	\$4,215,932
Capital Outlay		34,029		19,000	188,000 *
Subtotal Expenditures		\$7,893,015	\$7,547,443	\$7,613,332	\$7,814,035
Community Investment Program		3,833,664	2,754,600	6,722,661	14,211,332
Contingency		(6,000)		715,000	725,691
Debt Service		83,119	343,503	414,037	812,500
Depreciation		1,963,409	2,078,245	2,318,189	2,539,154
Interfund Debits/(Credits)		2,393,831	2,299,388	1,810,622	1,349,273
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$16,161,038	\$15,023,179	\$19,593,841	\$27,451,985

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
450HP Motor	1	50,000	<u>50,000</u>	50,000
Replacement				
Power Vac Unit	1	48,000	48,000	
Variable Frequency Drive Unit	1	90,000	<u>90,000</u>	138,000
*TOTAL CAPITAL OUTLAY				\$188,000

Other

Debt Service Fund

Employee Benefit Trust Fund

Improvement District Funds

Local Transportation Assistance Fund

Miscellaneous Grant Funds

Refuse Enterprise Fund

Vehicle/Equipment Replacement Fund





DEBT SERVICE FUND

MISSION STATEMENT

Provide and maintain capital to fund obligations of various bonds issued throughout the years.

DESCRIPTION

The Debt Service Fund is used to provide the debt service requirements for two obligations, the 2001 McCulloch Boulevard Streetscape Improvement Project, and the 2008 GADA Revenue Bonds.

The 2001 obligations were issued to provide \$891,000 for streetscape improvements on McCulloch Boulevard in the City's prime commercial downtown area (e.g., new curbs, sidewalks, street lighting). The funding for the 2001 obligations comes from collections of special assessments on properties located within the boundaries of the district of all lots, pieces, and parcels with front footage along McCulloch Boulevard from Smoketree Avenue to Acoma Boulevard.

The 2008 obligations were issued to provide \$2,615,000 to purchase a perpetual easement from the Arizona State Land Department for a second bridge to the Island. The funding for the debt service payments comes from the 2% City sales tax.

ACCOMPLISHMENTS 2009-2010

- Successfully funded the debt service obligations for the Community Investment Program.
- Collected 100% of the Improvement District No. 7 assessments.

OBJECTIVES 2010-2011

- Continue to provide adequate capital to pay debt service for all governmental fund City projects that require financing.
- Continue to collect 100% of the Improvement District No. 7 assessments.

Debt Service Fund	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Expenditures				
Principal & Interest	\$3,797,875	\$366,647	\$406,225	\$369,819



EMPLOYEE BENEFIT TRUST

MISSION STATEMENT

Provide a competitive, affordable benefits program for Lake Havasu City employees and their dependents, focusing on prevention and wellness, in order to attract and retain a quality workforce.

DESCRIPTION

The Lake Havasu City Employee Benefit Trust (LHCEBT) is a partially self-insured insurance program that provides benefits including medical, dental, and wellness to eligible employees and their dependents.

ACCOMPLISHMENTS 2009-2010

- Successfully evaluated the effectiveness of the wellness program making adjustments to ensure that it meets the needs of the Trust to improve the quality of life for the participants.
- Successfully transitioned to a 4-tier premium structure.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY08-09	Estimated FY09-10	Projected FY10-11
CITY COUNCIL GOAL #IV - ENHANCED QUALITY OF LIFE			
➤ Evaluate the effectiveness of wellness programs to ensure it meets the needs of the Trust to quantify wellness efforts and improve quality of life for participants			
✓ Total lives covered	1,352	1,300	1,280
✓ Wellness programs offered	15	15	15
➤ Identify ways to increase total participation by 10% in the Wellness Program through continued education			
✓ Wellness participation	13%	10%	20%

LHC Employee Benefit Trust	Actual		Budget	
	FY 07-08	FY 08-09	FY 09-109	FY 10-11
Expenditures				
Employee Benefit Trust	\$5,802,396	\$6,653,516	\$7,524,084	\$6,634,458



IMPROVEMENT DISTRICTS

MISSION STATEMENT

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

DESCRIPTION

#1 Golf Course. Operate approximately 315 gas lights in the golf course area tracts. This district was dissolved as of April 13, 2010. The gas lights will remain operational until the current funds have been depleted.

#2 London Bridge Plaza. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza; construct capital improvements for betterment and beautification of the plaza.

#3 Lakeview Mobile Home Park. Maintain the billing for the improvement district. This district was dissolved as of January 8, 2008.

#4 McCulloch Median. Maintain Wheeler Park and the median landscaping on McCulloch

Boulevard from Smoketree to Lake Havasu Avenues, together with seven gas lights on Civic Center Boulevard; provide water and electric service.

ACCOMPLISHMENTS 2009-2010

- Monitored monthly water consumption for London Bridge Plaza.
- Performed inventory and coordinated repair of gas lamps for District #1 and #4.

OBJECTIVES 2010-2011

- Continue to monitor the operations of each district.
- Continue to perform annual inventory of gas lights (in applicable improvement districts).
- Continue to act as liaison between the districts and the gas and electric company to resolve disputes.

LHC Improvement Districts	Actual		Budget	
	FY 07-08	FY 08-09	FY09-10	FY 10-11
Expenditures				
#1 Golf Course	118,304	143,573	152,270	21,636
#2 London Bridge Plaza	14,360	13,149	23,855	22,508
#3 Lakeview Mobile Home Park	17,094			
#4 McCulloch Median	58,246	59,995	62,823	76,805
TOTAL EXPENDITURES	\$208,004	\$216,717	\$238,948	\$120,949



LOCAL TRANSPORTATION ASSISTANCE FUND (Lottery)

DESCRIPTION

LTAf specifically accounts for state-shared revenues generated by the state lottery. Distribution of funds from the state to the cities is based on population. A minimum total distribution is guaranteed to cities and towns in the amount of \$20.5 million each year. This minimum was established as a guaranteed appropriation from the state general fund. Eligible expenditures of these funds include street and highway projects and transit programs.

A maximum distribution of \$23 million will be distributed to cities and towns if this amount is generated by the lottery. If the fund does reach the \$23 million amount, then 10% of the

lottery monies received by each community may be used for cultural, educational, historical, recreational, or scientific facilities or programs. However, before this percentage may be spent, an equal match must be obtained from non-public monies in cash.

Due to funding reductions at the state level, LTAf distributions were discontinued during FY09/10. It is unknown if or when the City will receive future distributions of lottery funds.

ACCOMPLISHMENTS 2009-2010

- Allocated LTAf funding to streets, transit operations, and airport operations.





LOCAL TRANSPORTATION ASSISTANCE FUND (Lottery)

LTAF (Lottery)		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services		31	33	29	
Utilities					
Repairs & Maintenance (including cleaning)					
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies					
Outside Contracts					
Other					
		\$31	\$33	\$29	\$0
Capital Outlay					
*					
Subtotal Expenditures		\$31	\$33	\$29	\$0
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)		57,842	50,457	57,715	
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$57,873	\$50,490	\$57,744	\$0

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



MISCELLANEOUS GRANT FUNDS BY FUND*

OFFICE OF THE CITY ATTORNEY

Victims of Crime Act (VOCA), \$15,862.

Provide criminal justice support and court advocacy to include prosecution investigation support, explanation of criminal justice procedures, court related support (i.e., court orientation, court escort, filing orders of protection, case status and disposition information), assistance with restitution and filing compensation claims, follow-up contact, and agency referrals.

COMMUNITY SERVICES DEPARTMENT

Community Development Block Grant (CDBG), \$864,417.

These are federal funds that allow for both project specific costs and administration costs. These funds can be used for social services, infrastructure, sewer connections, housing rehabilitation, emergency repairs, and community services. This grant requires a public hearing to allow citizens to identify potential projects for the funding. The projects, if fundable, are then brought forward to the City Council and they have the final decision on what will be funded.

HOME Funds/Housing Trust Funds, \$660,000.

HOME Funds is a federal funded program that is project specific. This is the only grant that mixes both federal and state dollars. The state funds are used for administration and the federal funds are for the actual costs of the project. These funds are for major housing rehabilitation. Housing Trust Funds is a state-funded grant that is used for administrative costs and emergency repairs for single family, owner occupied, income qualified residences.

State Special Projects, \$600,000.

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened annually to entities for competitive

grants. These funds can be used for anything that CDBG funds can be used for.

Weatherization, \$500,000.

This is a grant with a maximum of \$6,500 for each residence that will allow for windows, air conditioning replacement, or energy efficiency testing.

FIRE DEPARTMENT

SAFER Grant, \$519,042.

- Provide wages and benefits for eight fire-fighters \$519,042.

POLICE DEPARTMENT

AZ Department of Public Safety, \$62,247.

- 75% of salary and benefits for Gang & Immigration Intelligence Team Enforcement Mission (GIITEM) Task Force officer \$62,247.

AZ Game and Fish, \$245,420.

- Reimbursement of overtime for boat patrol \$245,420.

AZPOST, \$33,373.

- Training \$25,000.
- Range Enhancement \$8,373 (Carry Forward).

Department of Homeland Security, \$302,000.

- Bomb Squad Training & Equipment \$52,000 (Carry Forward).
- Telephone Replacement System \$250,000.

Governor's Office of Highway Safety, \$101,480.

- Alco Sensor III PBT's \$2,741.
- Crash re-construction course \$6,330.

*Excludes grants budgeted in the General Fund



MISCELLANEOUS GRANT FUNDS

POLICE DEPARTMENT (CONT.)

- E-Ticket fingerprint attachments \$22,000.
- Handheld radar units \$17,618.
- Reimbursement of overtime \$17,791.
- Traffic survey equipment \$35,000.

Non-Specific Grants, \$135,000.

- Terrorism Liaison Officer Level A Package (includes vehicle, computer, and specialized equipment) \$85,000.
- Terrorism Liaison Officer Level B Package (includes computer and specialized equip-



LONDON BRIDGE BEACH



REFUSE ENTERPRISE FUND

MISSION STATEMENT

Provide the most economical, safe, efficient, and satisfactory solid waste disposal possible.

DESCRIPTION

Lake Havasu City has contracted with Allied Waste Services to provide the citizens with refuse collection service and landfill disposal operations. Lake Havasu City provides street sweeping and hazardous waste disposal.

ACCOMPLISHMENTS 2009-2010

- Performed the billing and collection of all single family residential accounts and non-binned multi-family residential units while Allied Waste Services billed and collected directly from the commercial and multi-family residential units with bins.

- Provided weekly curbside refuse and recycling pickup service.

OBJECTIVES 2010-2011

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.





REFUSE ENTERPRISE FUND

Refuse Enterprise Fund		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services		64,185	72,042	86,735	71,260
Utilities		60,247	27,693	62,000	50,000
Repairs & Maintenance (including cleaning)		29,037	23,496	45,000	
Vehicle/Equip. Replacement Prog: Lease		87,164	74,832	77,395	
Vehicle/Equip. Replacement Prog: Rent		61,956	15,489		
Meetings, Training & Travel					
Supplies	4			15,000	5,000
Outside Contracts					
Other		44,499	59,450	59,325	59,533
		\$347,092	\$273,004	\$345,455	\$185,793
Capital Outlay					
*					
Subtotal Expenditures		\$347,092	\$273,004	\$345,455	\$185,793
Community Investment Program					
Contingency					
				30,000	30,000
Debt Service					
Depreciation					
		72,183	77,685	74,049	1,185
Interfund Debits/(Credits)					
		344,240	399,732	711,251	917,368
Landfill Closure Reserve					
		108,058	112,737	118,160	123,310
TOTAL EXPENDITURES		\$871,573	\$863,158	\$1,278,915	\$1,257,656

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



VEHICLE/EQUIPMENT REPLACEMENT FUND

MISSION STATEMENT

Provide for an orderly system of funding, procuring, and replacement of vehicles Citywide.

DESCRIPTION

The Lake Havasu City Vehicle/Equipment Replacement Fund is used to accumulate capital to provide funds for the systematic replacement of the City's fleet. Rents are charged to the City departments for use of vehicles and equipment. The purchase of new vehicles and equipment is based on a predetermined life cycle derived from accepted industry methods and standards. The fleet condition is evaluated annually in preparation for the budget cycle. The Vehicle Maintenance Section works with the Procurement Official to evaluate the Citywide needs and prepare the annual replacement report.

Due to fiscal constraints, rents are not being charged to the City departments and only vehicles and equipment identified in critical condition are being replaced.

ACCOMPLISHMENTS 2009-2010

- Refined and improved standard processes for the intake and outtake of units from the fleet.
- Expanded the pool of vehicles to be used among City departments.
- Procured units that were identified to be of critical need to the City using Vehicle Replacement funding.
- Maintained the vehicle database that is used to calculate the annual per unit rent amount by department.



VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle / Equipment Replacement Fund		Actual		Budget	
Expenditures	# of FTEs	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services				17	71
Utilities					
Repairs & Maintenance (including cleaning)					
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies					
Outside Contracts					
Other: Advertising					400
		\$0	\$0	\$17	\$471
Capital Outlay		442,760	729,468	870,299	499,135 *
Subtotal Expenditures		\$442,760	\$729,468	\$870,316	\$499,606
Community Investment Program					
Contingency				200,000	200,000
Debt Service					
Depreciation		32,117	172,772	237,143	351,921
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$474,877	\$902,240	\$1,307,459	\$1,051,527

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
N/A			<u>0</u>	0
Replacement				
Copiers (Various Departments/Divisions)	4	17,500	70,000	
Polaris Rangers (Water Division)	6	15,500	93,000	
Vactor Truck (Wastewater Division)	1	336,135	<u>336,135</u>	
				499,135
*TOTAL CAPITAL OUTLAY				\$499,135



The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program

Ten-Year CIP - Project Detail Sheets





THE CAPITAL BUDGET

The capital budget for Lake Havasu City for Fiscal Year 2011 totals \$96,931,822. This total represents \$94,315,109 for the Community Investment Program (CIP) and \$2,616,713 for capital outlay (items that have a value greater than \$5,000 and a useful life of more than one year).

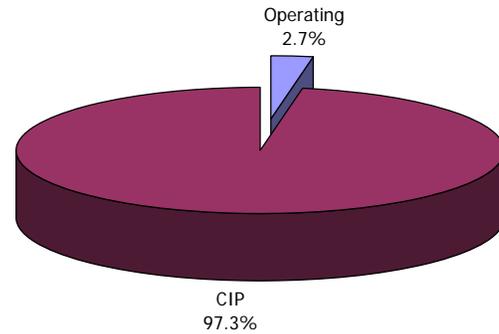
Included in the total CIP is an interfund transfer of \$109,369 that will be used to assist in funding Parks and Recreation operations, as well as \$6,749,564 for projects utilizing Federal Stimulus funding through the American Recovery and Reinvestment Act (ARRA) which may or may not materialize.

THE RELATIONSHIP BETWEEN OPERATING AND CAPITAL BUDGETS

The Community Investment Program (CIP) is a ten-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The Fiscal Year 2011 CIP budget represents the first year of the Ten-Year Community Investment Program.

Lake Havasu City prepares a capital budget separate from the operating budget, however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, maintenance costs, supplies, and operating capital items. These ongoing costs are adjusted annually to cover inflation or improving services or cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Capital Budget



The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and some current revenues.

FUTURE COMMUNITY INVESTMENT PROJECTS

In January 1997, the citizens of Lake Havasu City passed Proposition 200: Lake Havasu City Tax Limitation Initiative. This proposition states that no new tax or increase in existing property, sales, or any other tax can be imposed, and no sale of or commitment of revenue to repay Municipal Property Corporation bonds can occur without approval by more than a two-thirds vote at a special election called for that purpose.



THE CAPITAL BUDGET

THE CAPITAL BUDGET PROCESS

Lake Havasu City expanded the CIP budget from a five-year plan to a ten-year plan in Fiscal Year 2009, as a part of the Fiscal Sustainability Policy that was adopted by City Council. The CIP process begins with a review of the previous CIP plan, in which estimates for the current year's projects are updated by each department. CIP requests are entered into a database that is used to produce draft reports. These reports are distributed to the CIP Review Committee, made up of the City Manager and Department Directors, for review. Changes are made based on a pre-established rating criteria and available funding. After revising the CIP, City Council Work Sessions are held. By City Code, the City Council must adopt the CIP prior to the adoption of the final budget.

CIP projects are categorized by the programs listed in Table A. Each CIP project includes a description and justification, cost estimates, funding sources, and operating and maintenance impacts, if applicable. All projects included in the ten-year plan are reviewed and updated on an annual basis. Unfunded projects may be included in future years of the ten-year plan as a placeholder while departments continue to seek funding. Those projects that remain unfunded will be shifted to a future year or removed from the plan.

Table A

CATEGORIES OF PROGRAMS	
PROGRAM	SUB-PROGRAM
Community / Development Services	Development Services
General Government	Non-Departmental
Parks & Recreation	Parks & Recreation
Public Safety	Fire Police
Public Works	Public Works Admin Airport Streets Transit Wastewater Water



TOTAL CAPITAL BUDGET BY PROGRAM

Capital Budget by Program	Capital Budgets		Total FY 2010-11
	Operating	CIP	
General Government Non-Departmental CIP (4 projects) Vehicle / Equipment Replacement	499,135	10,562,650	11,061,785
Parks & Recreation Parks & Recreation CIP (2 projects) Parks Maintenance	100,000	110,000	210,000
Public Safety Fire Fire CIP (1 project) Police Police (grant funded)	41,465 59,490 475,373	 3,000,000 	 3,576,328
Public Works Public Works Administration CIP (2 projects) Airport CIP (2 projects) Streets & Drainage CIP (11 projects) Streets Transit CIP (4 projects) Transit Wastewater CIP (15 projects) Wastewater Division Water CIP (14 projects) Water Division	 75,000 668,250 510,000 188,000	 608,000 295,000 8,121,038 1,940,114 55,357,606 14,211,332	 81,974,340
Sub-Total	\$2,616,713	\$94,205,740	\$96,822,453
Interfund Transfer from CIP Fund to P&R Operating Budget		109,369	109,369
TOTAL FISCAL YEAR 2010-11 CAPITAL PROGRAM	\$2,616,713	\$94,315,109	\$96,931,822



CAPITAL OUTLAY SUMMARY BY FUND

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Budget FY 10-11
GENERAL FUND				
Fire				
Wireless Mobility	Carry Forward	1	41,465	<u>41,465</u> 41,465
<hr/>				
Parks & Recreation - Parks Maintenance				
Playground Equipment-Rotary Park	Replacement	1	100,000	<u>100,000</u> 100,000
<hr/>				
Police				
Wireless Mobility	Carry Forward	1	37,490	<u>37,490</u> 37,490
TOTAL GENERAL FUND				\$178,955



CAPITAL OUTLAY SUMMARY BY FUND

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Budget FY 10-11
OTHER FUNDS				
Irrigation & Drainage District Fund (Water Division)				
450HP Motor	New	1	50,000	50,000
Power Vac Unit	Replacement	1	48,000	48,000
Variable Frequency Drive Unit	Replacement	1	90,000	<u>90,000</u>
				188,000
Highway User Revenue Fund				
Work Order Software	New	1	60,000	60,000
Server for Work Order Software	New	1	10,000	10,000
Technical Support for Work Order Software	New	1	5,000	<u>5,000</u>
				75,000
Transit Grant Fund (Havasu Area Transit)				
Flat Panel Monitor	New	2	8,000	16,000
Light Duty Bus	Replacement	4	135,000	540,000
Pick-Up Truck	Replacement	1	35,000	35,000
Power Washer	New	1	15,000	15,000
Tire Balancer	Replacement	1	12,000	12,000
Tire Changer	Replacement	1	24,000	24,000
Video Surveillance	Replacement	5	5,250	<u>26,250</u>
				668,250
Vehicle / Equipment Replacement Fund				
Machinery & Equipment (Copiers)	Replacement	4	17,500	70,000
Vactor Truck (Wastewater)	Carry Forward	1	336,135	336,135
Vehicles (Polaris Rangers - Water)	Replacement	6	15,500	<u>93,000</u>
				499,135
WALETA Police Academy				
Academy Remodel	New	1	22,000	22,000
Wastewater Utility Fund (Wastewater Division)				
Beachcomber Pump Station Materials	Carry Forward	1	150,000	150,000
Butterfly Valve for Effluent Reuse System	New	1	26,000	26,000
Digester Blowers for Island TP	Replacement	2	40,000	80,000
Influent Flow Meter for Mulberry TP	Replacement	1	16,000	16,000
Influent Auto Bar Screen for Mulberry TP	Replacement	1	52,000	52,000
Manhole Replacements	Replacement	2	15,000	30,000
North Pointe Booster Pump Replacement	Replacement	2	15,000	30,000
Port Drive Pump Replacement	Replacement	1	26,000	26,000
Refuge Pump Replacement	Replacement	4	20,000	80,000
Security Cardlock Front Gate Island TP	New	1	10,000	10,000
Security Cardlock Front Gate Mulberry TP	New	1	10,000	<u>10,000</u>
				510,000
TOTAL OTHER FUNDS				\$1,962,385



CAPITAL OUTLAY SUMMARY BY FUND

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Budget FY 10-11
GRANT FUNDS				
Governor's Office of Highway Safety				
E-Ticket Fingerprint Attachments (Police)	New	1	35,000	35,000
Sokia Traffic Survey Equipment	New	1	22,000	<u>22,000</u>
				57,000
AZPOST				
Range Enhancement (Police)	Carry Forward	1	8,373	8,373
Non-Specific Grants				
TLO Level A Package (Police)	New	1	85,000	85,000
TLO Level B Package (Police)	New	1	50,000	<u>50,000</u>
				135,000
U. S. Department of Justice, Homeland Security				
Cisco Unified Comm Mgr - Phone System (PD)	New	1	250,000	250,000
Digital X-Ray Equipment	Carry Forward	1	25,000	<u>25,000</u>
				275,000
TOTAL GRANT FUNDING				\$475,373
TOTAL FISCAL YEAR 2010-11 CAPITAL OUTLAY PROGRAM				\$2,616,713



COMMUNITY INVESTMENT PROGRAM TEN-YEAR PLAN

Projects by Sub-Program

Sub-Program	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	TOTAL
Airport	295,000	335,000	209,000	85,000	150,000	1,599,500	2,673,500
Development Services	0	0	0	104,610	1,278,400	17,578,800	18,961,810
Fire	3,000,000	0	0	0	2,718,000	9,529,000	15,247,000
Non-Departmental	10,562,650	0	0	0	0	0	10,562,650
Parks & Recreation	110,000	2,385,000	7,920,152	8,125,000	15,920,000	21,065,000	55,525,152
Police	0	0	0	6,199,000	425,000	367,500	6,991,500
Public Works Admin	608,000	250,000	75,000	0	0	8,350,000	9,283,000
Streets	8,121,038	5,974,783	5,288,000	4,813,000	4,988,000	43,865,000	73,049,821
Transit	1,940,114	0	0	0	0	0	1,940,114
Wastewater	55,357,606	2,089,506	4,473,888	28,621	0	11,164,220	73,113,841
Water	14,211,332	4,275,000	7,394,000	9,532,000	8,975,000	26,125,000	70,512,332
GRAND TOTAL	94,205,740	15,309,289	25,360,040	28,887,231	34,454,400	139,644,020	337,860,720

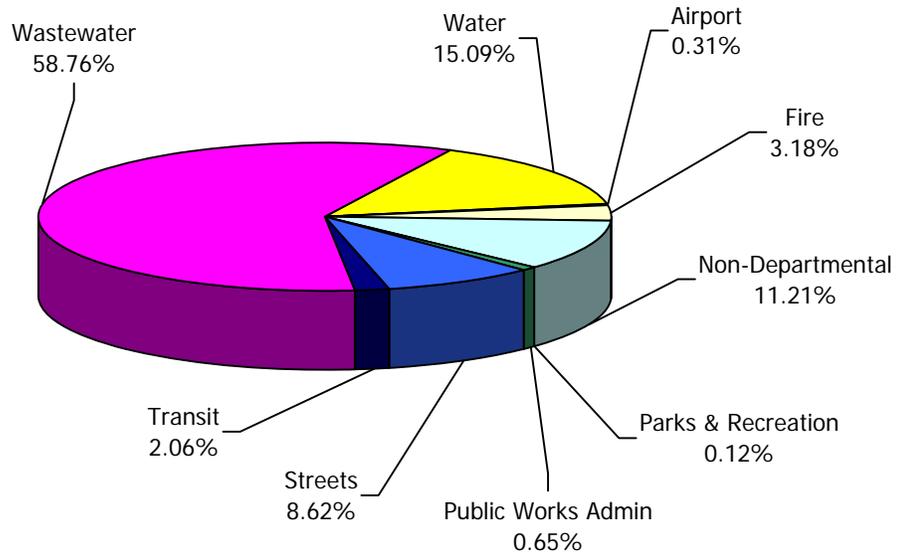
Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	TOTAL
Capital Lease	4,725,000	0	0	0	0	0	4,725,000
CIP Fund	157,499	0	0	0	0	20,000	177,499
Community Donations	0	500,000	0	0	0	0	500,000
Debt Service: Other	8,377,660	3,050,000	0	104,610	1,098,400	9,829,650	22,460,320
Debt Service: Wastewater	55,157,606	1,739,506	4,273,888	28,621	0	11,164,220	72,363,841
Flood Control Funding	4,238,000	2,238,000	1,738,000	1,738,000	1,738,000	8,690,000	20,380,000
General Fund	0	491,750	894,950	339,250	662,500	9,438,476	11,826,926
Grant: FAA 95.0%	256,501	318,250	198,550	80,750	142,500	1,519,524	2,516,075
Grant: Heritage Fund	0	630,000	250,000	1,450,000	90,000	2,695,000	5,115,000
Grant: SLIF	0	550,000	1,645,652	0	0	3,144,000	5,339,652
Grant: TEA-21	0	460,922	0	0	0	0	460,922
Grant: WACOG	3,632,298	0	0	0	0	0	3,632,298
Highway User Revenue Fund	250,740	0	300,000	0	0	500,000	1,050,740
Impact Fees - Fire	0	0	0	0	2,313,000	7,266,000	9,579,000
Impact Fees - Parks	0	455,000	5,390,000	6,415,000	15,920,000	18,192,000	46,372,000
Impact Fees - Police	0	0	0	6,199,000	425,000	0	6,624,000
Impact Fees - Transportation	0	3,000,000	3,000,000	3,000,000	3,000,000	33,650,000	45,650,000
Irrigation and Drainage District	5,833,672	1,225,000	7,394,000	9,532,000	8,975,000	26,125,000	59,084,672
Property Acquisition Fund	0	0	0	0	0	525,150	525,150
Rebate	19,200	0	0	0	0	0	19,200
Refuse Enterprise Fund	608,000	300,861	75,000	0	0	0	983,861
Sale of City Property	4,000,000	0	0	0	0	0	4,000,000
Stimulus Revenue	6,749,564	0	0	0	0	0	6,749,564
Unfunded	0	0	0	0	90,000	6,885,000	6,975,000
Wastewater Utility Fund	200,000	350,000	200,000	0	0	0	750,000
GRAND TOTAL	94,205,740	15,309,289	25,360,040	28,887,231	34,454,400	139,644,020	337,860,720

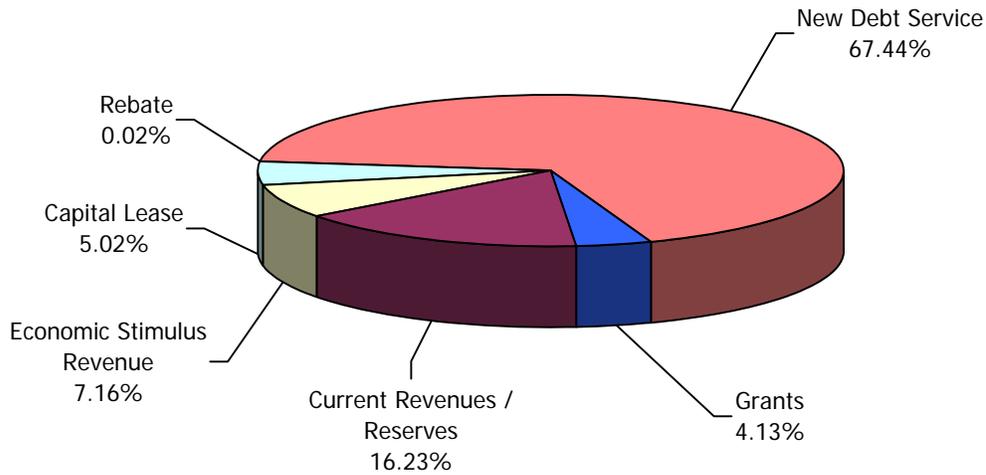


COMMUNITY INVESTMENT PROGRAM FISCAL YEAR 10-11

Total Program
\$94,205,740



Source of Funds





COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

COMMUNITY/DEVELOPMENT SERVICES

Development Services

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Body Beach	\$0	\$0	\$0	\$0	\$0	\$5,400,000	\$5,400,000
Bridgewater Channel River Walk Pedestrian Walkway	\$0	\$0	\$0	\$0	\$180,000	\$1,890,000	\$2,070,000
Campbell Cove	\$0	\$0	\$0	\$0	\$0	\$5,340,000	\$5,340,000
London Bridge Beach Parking Structure	\$0	\$0	\$0	\$0	\$0	\$2,437,600	\$2,437,600
McCulloch Blvd. Parking Structure	\$0	\$0	\$0	\$104,610	\$1,098,400	\$0	\$1,203,010
Rotary Park Parking Structure	\$0	\$0	\$0	\$0	\$0	\$2,511,200	\$2,511,200
<i>Total - Development Services</i>	\$0	\$0	\$0	\$104,610	\$1,278,400	\$17,578,800	\$18,961,810

Development Services							
<i>Summary of Funding Sources</i>							
Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
CIP Fund	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Debt Service: Other	\$0	\$0	\$0	\$104,610	\$1,098,400	\$9,529,650	\$10,732,660
Grant: Heritage Fund	\$0	\$0	\$0	\$0	\$90,000	\$945,000	\$1,035,000
Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$294,000	\$294,000
Property Acquisition Fund	\$0	\$0	\$0	\$0	\$0	\$525,150	\$525,150
Unfunded	\$0	\$0	\$0	\$0	\$90,000	\$6,265,000	\$6,355,000
Total	\$0	\$0	\$0	\$104,610	\$1,278,400	\$17,578,800	\$18,961,810



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

GENERAL GOVERNMENT

Non-Departmental

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
City Facilities Energy Conservation Project	\$4,725,000	\$0	\$0	\$0	\$0	\$0	\$4,725,000
Contingency	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$4,000,000
HVAC Replacement Program	\$287,650	\$0	\$0	\$0	\$0	\$0	\$287,650
Non-Specific Stimulus Projects - ARRA 2	\$1,550,000	\$0	\$0	\$0	\$0	\$0	\$1,550,000
<i>Total - Non-Departmental</i>	\$10,562,650	\$0	\$0	\$0	\$0	\$0	\$10,562,650

Non-Departmental

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Capital Lease	\$4,725,000	\$0	\$0	\$0	\$0	\$0	\$4,725,000
Rebate	\$19,200	\$0	\$0	\$0	\$0	\$0	\$19,200
Sale of City Property	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Stimulus Revenue	\$1,818,450	\$0	\$0	\$0	\$0	\$0	\$1,818,450
Total	\$10,562,650	\$0	\$0	\$0	\$0	\$0	\$10,562,650



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PARKS & RECREATION

Parks & Recreation

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Acoma Parks Yard Storage	\$0	\$0	\$0	\$220,000	\$0	\$0	\$220,000
City Hall Landscaping	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Citywide Trail System	\$0	\$75,000	\$0	\$0	\$0	\$150,000	\$225,000
Dick Samp Memorial Park	\$0	\$0	\$270,000	\$1,815,000	\$0	\$1,452,000	\$3,537,000
Grand Island Park	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Havasu 280 - Golf Course	\$0	\$0	\$0	\$1,000,000	\$15,400,000	\$0	\$16,400,000
Havasu 280 - Preliminary Studies	\$50,000	\$200,000	\$0	\$0	\$0	\$0	\$250,000
Highway 95 Trail	\$0	\$60,000	\$0	\$100,000	\$0	\$200,000	\$360,000
Kiowa Yard Storage	\$0	\$0	\$0	\$0	\$0	\$143,000	\$143,000
Mainland Launch Ramp	\$0	\$0	\$1,205,652	\$0	\$0	\$0	\$1,205,652
MCC Site Development	\$0	\$0	\$40,000	\$0	\$0	\$6,800,000	\$6,840,000
Neighborhood Parks	\$0	\$50,000	\$500,000	\$0	\$0	\$550,000	\$1,100,000
Recreation Center	\$0	\$0	\$0	\$0	\$520,000	\$6,760,000	\$7,280,000
Rotary Community Park Expansion	\$0	\$350,000	\$3,850,000	\$0	\$0	\$0	\$4,200,000
SARA Park Multisports Complex	\$0	\$0	\$900,000	\$4,950,000	\$0	\$4,950,000	\$10,800,000
SARA Park Raceway	\$0	\$0	\$0	\$40,000	\$0	\$60,000	\$100,000
SARA Park Radio Controlled Airfield	\$0	\$0	\$330,000	\$0	\$0	\$0	\$330,000
Tinnell Skate Park	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000
Walnut Yard Storage	\$0	\$0	\$214,500	\$0	\$0	\$0	\$214,500
Windsor Beach Special Event Area	\$0	\$550,000	\$550,000	\$0	\$0	\$0	\$1,100,000
<u>Total - Parks & Recreation</u>	\$110,000	\$2,385,000	\$7,920,152	\$8,125,000	\$15,920,000	\$21,065,000	\$55,525,152



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PARKS & RECREATION

Parks & Recreation

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
CIP Fund	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Community Donations	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
General Fund	\$0	\$250,000	\$634,500	\$260,000	\$0	\$503,000	\$1,647,500
Grant: Heritage Fund	\$0	\$630,000	\$250,000	\$1,450,000	\$0	\$1,750,000	\$4,080,000
Grant: SLIF	\$0	\$550,000	\$1,645,652	\$0	\$0	\$0	\$2,195,652
Impact Fees - Parks	\$0	\$455,000	\$5,390,000	\$6,415,000	\$15,920,000	\$18,192,000	\$46,372,000
Unfunded	\$0	\$0	\$0	\$0	\$0	\$620,000	\$620,000
Total	\$110,000	\$2,385,000	\$7,920,152	\$8,125,000	\$15,920,000	\$21,065,000	\$55,525,152



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC SAFETY

Fire

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
2,500 Square Foot Storage Building	\$0	\$0	\$0	\$0	\$405,000	\$0	\$405,000
4,000 Square Foot Classroom Facility	\$0	\$0	\$0	\$0	\$0	\$1,163,000	\$1,163,000
Fire Department Administrative Building	\$0	\$0	\$0	\$0	\$2,313,000	\$0	\$2,313,000
Fire Station #10	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Fire Station #7 - Sloop & McCulloch	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Fire Station #8	\$0	\$0	\$0	\$0	\$0	\$3,633,000	\$3,633,000
Fire Station #9 & Police/Ambulance Sub-Station	\$0	\$0	\$0	\$0	\$0	\$4,233,000	\$4,233,000
<u>Total - Fire</u>	\$3,000,000	\$0	\$0	\$0	\$2,718,000	\$9,529,000	\$15,247,000

Fire							
<i>Summary of Funding Sources</i>							
Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
General Fund	\$0	\$0	\$0	\$0	\$405,000	\$1,163,000	\$1,568,000
Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$1,100,000	\$1,100,000
Impact Fees - Fire	\$0	\$0	\$0	\$0	\$2,313,000	\$7,266,000	\$9,579,000
Stimulus Revenue	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total	\$3,000,000	\$0	\$0	\$0	\$2,718,000	\$9,529,000	\$15,247,000



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC SAFETY

Police

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Police Evidence and Dispatch Expansion	\$0	\$0	\$0	\$6,174,000	\$0	\$0	\$6,174,000
Police Facility Parking Improvements	\$0	\$0	\$0	\$0	\$0	\$367,500	\$367,500
Police Facility Remodel	\$0	\$0	\$0	\$25,000	\$425,000	\$0	\$450,000
<u>Total - Police</u>	\$0	\$0	\$0	\$6,199,000	\$425,000	\$367,500	\$6,991,500

Police

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$367,500	\$367,500
Impact Fees - Police	\$0	\$0	\$0	\$6,199,000	\$425,000	\$0	\$6,624,000
Total	\$0	\$0	\$0	\$6,199,000	\$425,000	\$367,500	\$6,991,500



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Public Works Admin

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Air Industrial Park, Phase II	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$6,000,000
City Hall Parking Lots, Storage and Future Dev	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Dredging Project - Rotary	\$558,000	\$0	\$0	\$0	\$0	\$0	\$558,000
Emergency Generator for City Hall	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
London Bridge Beach Seawall, Phase III (Windsor)	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
London Bridge Beach Seawall, Phase IV (Island)	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
McCulloch Intersections	\$50,000	\$50,000	\$75,000	\$0	\$0	\$0	\$175,000
R/UDAT Projects	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
<i>Total - Public Works Admin</i>	\$608,000	\$250,000	\$75,000	\$0	\$0	\$8,350,000	\$9,283,000

Public Works Admin

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Debt Service: Other	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
General Fund	\$0	\$0	\$0	\$0	\$0	\$6,300,000	\$6,300,000
Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$1,750,000	\$1,750,000
Refuse Enterprise Fund	\$608,000	\$250,000	\$75,000	\$0	\$0	\$0	\$933,000
Total	\$608,000	\$250,000	\$75,000	\$0	\$0	\$8,350,000	\$9,283,000



**COMMUNITY INVESTMENT PROGRAM
PROJECTS & FUNDING SOURCES BY PROGRAM
PUBLIC WORKS**

Airport

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Airport Lighting Structure	\$0	\$0	\$209,000	\$85,000	\$0	\$0	\$294,000
Airport Pavement Preservation	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Airport Signage, Electric, & Pavement Improvements	\$270,000	\$0	\$0	\$0	\$0	\$0	\$270,000
Airport Utilities Improvements	\$0	\$335,000	\$0	\$0	\$0	\$0	\$335,000
Corporate Aircraft Parking	\$0	\$0	\$0	\$0	\$0	\$218,000	\$218,000
Helicopter Take-Off, Landing, and Parking Area	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Non-Aero Land Assessment	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
North Apron Parking	\$0	\$0	\$0	\$0	\$0	\$493,500	\$493,500
North Ramp Taxiways	\$0	\$0	\$0	\$0	\$0	\$488,000	\$488,000
Remove Whelan Road Water Tank	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000
<u>Total - Airport</u>	\$295,000	\$335,000	\$209,000	\$85,000	\$150,000	\$1,599,500	\$2,673,500

Airport							
<i>Summary of Funding Sources</i>							
Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
CIP Fund	\$38,499	\$0	\$0	\$0	\$0	\$0	\$38,499
General Fund	\$0	\$16,750	\$10,450	\$4,250	\$7,500	\$79,976	\$118,926
Grant: FAA 95.0%	\$256,501	\$318,250	\$198,550	\$80,750	\$142,500	\$1,519,524	\$2,516,075
Total	\$295,000	\$335,000	\$209,000	\$85,000	\$150,000	\$1,599,500	\$2,673,500



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Streets

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
City Owned Planter Strips Along SR 95	\$0	\$511,783	\$0	\$0	\$0	\$0	\$511,783
Drainage Improvements Program	\$1,288,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$6,190,000	\$12,430,000
El Dorado Wash (Lake Havasu High School)	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Freedom Bridge and Park	\$0	\$0	\$0	\$0	\$0	\$17,300,000	\$17,300,000
Kiowa Drain	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000
Lake Havasu City Streets Resurfacing	\$1,759,658	\$0	\$0	\$0	\$0	\$0	\$1,759,658
London Bridge Crosswalk Lighting	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
London Bridge Maintenance	\$100,000	\$0	\$300,000	\$0	\$0	\$500,000	\$900,000
London Bridge Road Right-of-Way Acquisition	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Mockingbird Wash	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
N Palo Verde Blvd Widening (SR 95 to LB Road)	\$0	\$0	\$0	\$0	\$0	\$1,050,000	\$1,050,000
Pima Wash Culvert	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Residential Roadway Widening Program	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,000,000	\$27,000,000
Sidewalk Program	\$0	\$75,000	\$0	\$75,000	\$0	\$225,000	\$375,000
SR 95/Mulberry/LH Ave Traffic Signal Improvements	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Swanson Avenue Widening to Four Lanes	\$460,400	\$0	\$0	\$0	\$0	\$0	\$460,400
Swanson Avenue Widening-Lower	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Swanson Box Culvert	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
Traffic Signals	\$364,687	\$0	\$250,000	\$0	\$250,000	\$500,000	\$1,364,687
Wash Bank Stabilization Program	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Widen Lake Havasu Ave, Phase I & II	\$1,198,293	\$0	\$0	\$0	\$0	\$0	\$1,198,293
<u>Total - Streets</u>	\$8,121,038	\$5,974,783	\$5,288,000	\$4,813,000	\$4,988,000	\$43,865,000	\$73,049,821



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Streets

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Flood Control Funding	\$4,238,000	\$2,238,000	\$1,738,000	\$1,738,000	\$1,738,000	\$8,690,000	\$20,380,000
General Fund	\$0	\$225,000	\$250,000	\$75,000	\$250,000	\$1,025,000	\$1,825,000
Grant: TEA-21	\$0	\$460,922	\$0	\$0	\$0	\$0	\$460,922
Grant: WACOG	\$3,632,298	\$0	\$0	\$0	\$0	\$0	\$3,632,298
HURF	\$250,740	\$0	\$300,000	\$0	\$0	\$500,000	\$1,050,740
Impact Fees - Transportation	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$33,650,000	\$45,650,000
Refuse Enterprise Fund	\$0	\$50,861	\$0	\$0	\$0	\$0	\$50,861
Total	\$8,121,038	\$5,974,783	\$5,288,000	\$4,813,000	\$4,988,000	\$43,865,000	\$73,049,821



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Transit

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Transit Administration Building Solar	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Transit Center Modular	\$744,000	\$0	\$0	\$0	\$0	\$0	\$744,000
Transit Facility	\$754,114	\$0	\$0	\$0	\$0	\$0	\$754,114
Transit Parking Lot	\$242,000	\$0	\$0	\$0	\$0	\$0	\$242,000
<u>Total - Transit</u>	\$1,940,114	\$0	\$0	\$0	\$0	\$0	\$1,940,114

Transit							
<i>Summary of Funding Sources</i>							
Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
CIP Fund	\$9,000	\$0	\$0	\$0	\$0	\$0	\$9,000
Stimulus Revenue	\$1,931,114	\$0	\$0	\$0	\$0	\$0	\$1,931,114
Total	\$1,940,114	\$0	\$0	\$0	\$0	\$0	\$1,940,114



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Wastewater

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
ADEQ Required Recharge Activities	\$0	\$0	\$0	\$0	\$0	\$51,861	\$51,861
Chemehuevi Area Sewer Expansion	\$10,148,664	\$0	\$0	\$0	\$0	\$0	\$10,148,664
Cisco Area Sewer Expansion	\$10,282,767	\$0	\$0	\$0	\$0	\$0	\$10,282,767
Connection to Ball Fields, Fire & Police, & SR 95	\$0	\$185,861	\$0	\$0	\$0	\$0	\$185,861
Connection to Jack Hardie Park	\$0	\$185,861	\$0	\$0	\$0	\$0	\$185,861
Connection to Rotary Park	\$0	\$185,861	\$0	\$0	\$0	\$0	\$185,861
Connection to SR 95 Irrigation	\$0	\$185,861	\$0	\$0	\$0	\$0	\$185,861
Developer Agreement Reimbursements	\$62,605	\$0	\$0	\$0	\$0	\$0	\$62,605
Eagle Golf Course Lines Rehabilitation	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Existing Sanitary District Improvements	\$0	\$0	\$0	\$0	\$0	\$1,843,833	\$1,843,833
Expansion of Existing Treatment Capacity	\$0	\$0	\$0	\$0	\$0	\$4,004,946	\$4,004,946
Mockingbird Area Sewer Expansion	\$10,500,000	\$0	\$0	\$0	\$0	\$0	\$10,500,000
Mulberry Effluent Basin Expansion	\$0	\$0	\$1,334,432	\$0	\$0	\$0	\$1,334,432
Mulberry Treatment Plant Improvements	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000
NRWWTP Membrane Basin Crane	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Regional Pump Station No. 1	\$0	\$0	\$0	\$0	\$0	\$524,000	\$524,000
Review of Fiber Optic Infrastructure	\$0	\$34,770	\$0	\$0	\$0	\$0	\$34,770
SARA Park 12" Reuse Line	\$0	\$0	\$0	\$0	\$0	\$4,739,580	\$4,739,580
SCADA Controls for Effluent Reuse	\$0	\$961,292	\$0	\$0	\$0	\$0	\$961,292
Sewer Valve Retrofits	\$550,000	\$0	\$0	\$0	\$0	\$0	\$550,000



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Wastewater

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Sweetwater-Hagen Pump Station and Force Main	\$2,265,879	\$0	\$0	\$0	\$0	\$0	\$2,265,879
System Modeling	\$95,776	\$0	\$0	\$28,621	\$0	\$0	\$124,397
Tarpon Area Sewer Expansion	\$5,202,011	\$0	\$0	\$0	\$0	\$0	\$5,202,011
Trotwood Area Sewer Expansion	\$11,668,113	\$0	\$0	\$0	\$0	\$0	\$11,668,113
Vadose Injection Wells 7-16	\$0	\$0	\$2,939,456	\$0	\$0	\$0	\$2,939,456
VZ Wells 5 & 6 and Assoc Monitoring Wells	\$587,891	\$0	\$0	\$0	\$0	\$0	\$587,891
WW Facility, Security, & Storage Upgrades	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
WWSE - Engineering Oversight	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
WWSE Administration	\$2,982,039	\$0	\$0	\$0	\$0	\$0	\$2,982,039
WWSE Finance Administration	\$411,861	\$0	\$0	\$0	\$0	\$0	\$411,861
<u>Total - Wastewater</u>	\$55,357,606	\$2,089,506	\$4,473,888	\$28,621	\$0	\$11,164,220	\$73,113,841

Wastewater

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Debt Service: Wastewater	\$55,157,606	\$1,739,506	\$4,273,888	\$28,621	\$0	\$11,164,220	\$72,363,841
Wastewater Utility Fund	\$200,000	\$350,000	\$200,000	\$0	\$0	\$0	\$750,000
Total	\$55,357,606	\$2,089,506	\$4,473,888	\$28,621	\$0	\$11,164,220	\$73,113,841



**COMMUNITY INVESTMENT PROGRAM
PROJECTS & FUNDING SOURCES BY PROGRAM
PUBLIC WORKS
Water**

Name	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Booster Station 1B Replacement	\$0	\$0	\$3,119,000	\$0	\$0	\$0	\$3,119,000
Booster Station 2A Replacement	\$0	\$0	\$0	\$2,557,000	\$0	\$0	\$2,557,000
Booster Station 4 Replacement & Additional Storage	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000
Booster Station 5A Replacement & Add'l Storage	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
Booster Station No. 1	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$2,100,000
Booster Station No. 3	\$1,863,225	\$0	\$0	\$0	\$0	\$0	\$1,863,225
Booster Station Replacement Program	\$0	\$0	\$0	\$0	\$2,000,000	\$10,000,000	\$12,000,000
Mohave County Water Authority Water Allocation	\$250,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	\$925,000
North Water System Improvements	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Recharge/Recovery System	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$1,000,000
Refurbish & Re-equip Existing Wells	\$0	\$0	\$250,000	\$250,000	\$250,000	\$500,000	\$1,250,000
Water Main Replacements	\$1,679,735	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$3,929,735
Water System Improvements Evaluation & Design	\$487,000	\$300,000	\$300,000	\$0	\$0	\$0	\$1,087,000
Water Tank Rehabilitation & Maintenance Program	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,000,000
Water Treatment Plant Capacity Increase	\$250,000	\$250,000	\$3,000,000	\$6,000,000	\$6,000,000	\$12,000,000	\$27,500,000
Water Treatment Plant Improvements	\$276,580	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,076,580
Water Treatment Plant Security Enhancements	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Well Expansion Program	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
WWSE - Water Service Line Replacement	\$2,754,792	\$0	\$0	\$0	\$0	\$0	\$2,754,792
<u>Total - Water</u>	\$14,211,332	\$4,275,000	\$7,394,000	\$9,532,000	\$8,975,000	\$26,125,000	\$70,512,332



**COMMUNITY INVESTMENT PROGRAM
PROJECTS & FUNDING SOURCES BY PROGRAM
PUBLIC WORKS**

Water

Summary of Funding Sources

Funding Source	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
Debt Service: Other	\$8,377,660	\$3,050,000	\$0	\$0	\$0	\$0	\$11,427,660
Irrigation & Drainage District	\$5,833,672	\$1,225,000	\$7,394,000	\$9,532,000	\$8,975,000	\$26,125,000	\$59,084,672
Total	\$14,211,332	\$4,275,000	\$7,394,000	\$9,532,000	\$8,975,000	\$26,125,000	\$70,512,332



Ten-Year CIP - Project Detail Sheets

- **Community/Development Services** •
Development Services

General Government
Non-Departmental

Parks & Recreation

Public Safety
Fire
Police

Public Works
Public Works Administration
Airport
Streets
Transit
Wastewater
Water

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Bridgewater Channel River Walk Pedestrian Walkway



Project Number: DS1000 **Project Location:** South portion of the Bridgewater Channel

Description:

Construction of an ADA accessible pedestrian walkway and observation/viewing area across the south portion of the Bridgewater Channel.

Justification:

Ensure public access in the Bridgewater Channel Redevelopment area. Provide a pedestrian connection from the proposed parking structures at Rotary Beach and London Bridge Beach. Allows connection of the Island walking paths to the Mainland walking facilities and the Pima Wash Bike Path. Implements policy of the Lake Havasu City General Plan and the Bridgewater Channel Redevelopment Plan. This supports Shoreline Access Committee recommendations.

Total Project Cost including prior years: \$2,070,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: Heritage Fund	\$0	\$0	\$0	\$0	\$90,000	\$945,000	\$0	\$0	\$0	\$0	\$1,035,000
	Unfunded	\$0	\$0	\$0	\$0	\$90,000	\$945,000	\$0	\$0	\$0	\$0	\$1,035,000
Total Cost		\$0	\$0	\$0	\$0	\$180,000	\$1,890,000	\$0	\$0	\$0	\$0	\$2,070,000





Development Services

FY 2011-2020 Community Investment Program

McCulloch Blvd. Parking Structure



Project Number: DS1020 **Project Location:** McCulloch Blvd. Tract 161, Block 2, Lot 21

Description:

Two level, 186 space public parking structure at City owned parking lot on McCulloch Blvd. Tract 161, Block 2, Lot 21.

Justification:

Implements General Plan goals and policies for the redevelopment of the uptown McCulloch area and implements suggestions of the R/UDAT report. The Uptown Area via the new UMS zoning district will be redeveloped as a mixed use area. The long term goal is to substantially reduce parking on McCulloch Blvd. The creation of a public parking structure will allow public parking on McCulloch Blvd. to exist in a manner that will not detract from the mixed use/pedestrian atmosphere that is envisioned.

Total Project Cost including prior years: \$1,203,010

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Other	\$0	\$0	\$0	\$104,610	\$1,098,400	\$0	\$0	\$0	\$0	\$0	\$1,203,010
	Total Cost	\$0	\$0	\$0	\$104,610	\$1,098,400	\$0	\$0	\$0	\$0	\$0	\$1,203,010

Operating Impacts

Non-Pers OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
	\$0	\$0	\$0	\$0	\$99,986	\$99,986	\$99,986	\$99,986	\$99,986	\$99,986
Total Impacts:	\$0	\$0	\$0	\$0	\$99,986	\$99,986	\$99,986	\$99,986	\$99,986	\$99,986



Development Services

FY 2011-2020 Community Investment Program

Rotary Park Parking Structure



Project Number: DS1030 **Project Location:** Rotary Park

Description:

Two level, 400 space public parking structure at Rotary Park.

Justification:

Implementation of the re-development plans for the Bridgewater Channel. These plans will encourage mixed-use development, open space and pedestrian oriented development. Public parking will become the component that will ensure a sustainable public realm. The parking would integrate directly with the expected pedestrian bridge at the south end of the channel. The structure would be able to better meet both Rotary Park and Bridgewater Channel parking needs.

Total Project Cost including prior years: \$2,511,200

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$218,000	\$2,293,200	\$0	\$2,511,200
	Total Cost	\$0	\$218,000	\$2,293,200	\$0	\$2,511,200						

Operating Impacts

Non-Pers OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$208,588	\$208,588



FY 2011-2020 Community Investment Program

Development Services

Campbell Cove



Project Number: DSD100 **Project Location:** North of State Parks Windsor Beach facilities

Description:

Acquire 26.6 acres for free shoreline access and public use. Land is located north of State Parks Windsor Beach facilities along London Bridge Road.

Justification:

Ensure public shoreline access to residents and visitors. Possible location for recreational jet skiers once the Body Beach area is developed, which will allow Lake Havasu City to continue to accommodate international jet skiers and events. The purchase conforms to the recommendations of the Shoreline Access Committee, which listed this as the number two priority in the purchase of shoreline access.

Total Project Cost including prior years: \$5,340,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Land Acq	CIP Fund	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Land Acq	Unfunded	\$0	\$0	\$0	\$0	\$0	\$0	\$5,320,000	\$0	\$0	\$0	\$5,320,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$20,000	\$5,320,000	\$0	\$0	\$0	\$5,340,000

Body Beach



Project Number: PR1060 **Project Location:** Adjacent to southern-most portion of Rotary Park

Description:

Acquire 16.6 acres adjacent to the southern-most portion of Rotary Community Park. Although the purchase is for 16.6 acres, there is only approximately 9 acres of buildable land. The estimated cost is \$600,000 per acre for the portion that can be built upon.

Justification:

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park. Amenities proposed in the adopted master plan will enhance the value of Rotary Park to the public. The parking area proposed in the master plan will provide the community maximum flexibility in accommodating larger events in Rotary Park. This purchase conforms to the recommendations of the Shoreline Access Committee, which listed this as the number one priority for purchase of shoreline.

Total Project Cost including prior years: \$5,400,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Land Acq	Debt Service: Other	\$0	\$0	\$0	\$0	\$0	\$4,580,850	\$0	\$0	\$0	\$0	\$4,580,850
Land Acq	Grant: SLJF	\$0	\$0	\$0	\$0	\$0	\$294,000	\$0	\$0	\$0	\$0	\$294,000
Land Acq	Property Acquisition Fund	\$0	\$0	\$0	\$0	\$0	\$525,150	\$0	\$0	\$0	\$0	\$525,150
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$5,400,000	\$0	\$0	\$0	\$0	\$5,400,000

Operating Impacts
Non-Pers OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
	\$0	\$0	\$0	\$0	\$0	\$0	\$380,499	\$380,499	\$380,499	\$380,499
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$0	\$380,499	\$380,499	\$380,499	\$380,499

Ten-Year CIP - Project Detail Sheets

Community/Development Services Development Services

- **General Government** •
Non-Departmental

Parks & Recreation

Public Safety Fire Police

Public Works Public Works Administration Airport Streets Transit Wastewater Water





FY 2011-2020 Community Investment Program

Non-Departmental

HVAC Replacement Program



Project Number: *ESP100* **Project Location:** *Citywide*

Description:

Project proposes to replace an estimated 77 HVAC heat pumps and office lighting controls on various City owned facilities. Updating of this equipment will provide the City with the most practical energy efficient return for dollars invested possible. Funding is provided by the Department of Energy and the American Recovery Reinvestment Act of 2009.

Total Project Cost including prior years: \$556,100

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Stimulus Revenue	\$268,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$268,450
	Rebate	\$19,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,200
Total Cost		\$287,650	\$0	\$287,650								



Non-Departmental

FY 2011-2020 Community Investment Program

Non-Specific Stimulus Projects - ARRA 2



Project Number: *ESPGEN* **Project Location:** *Various*

Description:

This is an appropriation for possible second round funding from the American Recovery and Reinvestment Act of 2009 (ARRA 2). Specific projects will be created as funding is approved and received.

Total Project Cost including prior years: \$1,550,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Stimulus Revenue	\$1,550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550,000
	Total Cost	\$1,550,000	\$0	\$1,550,000								



FY 2011-2020 Community Investment Program

Non-Departmental

City Facilities Energy Conservation Project



Project Number: PW1580 **Project Location:** Citywide

Description:

Projects to be undertaken may include, but are not limited to: computer power controls, interior and exterior lighting, HVAC equipment and controls, solar power generation, and building doors, windows, and roofing.

Justification:

Upon completion of an energy audit on various City owned facilities, construction projects will be initiated. Those projects selected will be updated to current energy efficient standards utilizing an Energy Audit and Performance Savings Contractor approved through the State of Arizona Cooperative Procurement Contract.

Total Project Cost including prior years: \$4,725,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Capital Lease	\$4,725,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,725,000
	Total Cost	\$4,725,000	\$0	\$4,725,000								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$32,010	(\$49,842)	(\$43,085)	(\$19,527)	(\$11,845)	(\$3,965)	\$4,119	\$12,411	\$20,916	\$29,641
Total Impacts:	\$32,010	(\$49,842)	(\$43,085)	(\$19,527)	(\$11,845)	(\$3,965)	\$4,119	\$12,411	\$20,916	\$29,641



Ten-Year CIP - Project Detail Sheets

Community/Development Services
Development Services

General Government
Non-Departmental

• **Parks & Recreation** •

Public Safety
Fire
Police

Public Works
Public Works Administration
Airport
Streets
Transit
Wastewater
Water

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FY 2011-2020 Community Investment Program

Parks & Recreation

MCC Site Development



Project Number: PR1020 **Project Location:** End of Enduro Dr & Turquoise Dr

Description:

This project would start the development of the MCC Site. Development of the park would start with the construction of trails in FY 2013.

Justification:

When the City obtains ownership of the MCC site through a patent transfer, improvements to the site would include providing access barriers, trailheads, trails and signage to control use on the site. As the demand for services increase and new recreation facilities are needed to meet community service levels, additional recreation facilities will be constructed into the MCC Site Development Plan.

Total Project Cost including prior years: \$7,105,613

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Parks	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$6,800,000	\$0	\$6,840,000
	Total Cost	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$6,800,000	\$0	\$6,840,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$11,000			\$11,000	\$11,000	\$11,000	\$11,000	\$11,000	\$11,000	\$11,000
Non-Pers OPS	\$2,000			\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Capital OPS	\$15,000			\$15,000						

Total Impacts: \$0 \$0 \$0 \$28,000 \$13,000 \$13,000 \$13,000 \$13,000 \$13,000 \$13,000



Dick Samp Memorial Park



Project Number: PR1040 **Project Location:** 1628 Avalon

Description:

This project would complete the development of the Dick Samp Memorial Park (formerly North Park Development) to the approved master plan. Planned improvements include ball fields, open space, area for dogs, walking paths, basketball courts, picnic ramadas with tables, minimal lighting, benches and barbecues, and some landscaping.

Justification:

Fulfills City Council goal. Conforms with Lake Havasu City General Plan and North Park Development Master Plan.

Total Project Cost including prior years: \$5,654,830

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Parks	\$0	\$0	\$0	\$165,000	\$0	\$0	\$132,000	\$0	\$0	\$0	\$297,000
Construction	Grant: Heritage Fund	\$0	\$0	\$0	\$700,000	\$0	\$0	\$700,000	\$0	\$0	\$0	\$1,400,000
Construction	Impact Fees - Parks	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
Construction	Unfunded	\$0	\$0	\$0	\$0	\$0	\$0	\$620,000	\$0	\$0	\$0	\$620,000
Design	Impact Fees - Parks	\$0	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
	Total Cost	\$0	\$0	\$270,000	\$1,815,000	\$0	\$0	\$1,452,000	\$0	\$0	\$0	\$3,537,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS					\$53,000	\$53,000	\$53,000	\$146,000	\$146,000	\$146,000
Non-Pers OPS					\$30,000	\$30,000	\$30,000	\$60,000	\$60,000	\$60,000
Capital OPS				\$20,000						
Total Impacts:	\$0	\$0	\$0	\$20,000	\$83,000	\$83,000	\$83,000	\$206,000	\$206,000	\$206,000



FY 2011-2020 Community Investment Program

Parks & Recreation

Citywide Trail System



Project Number: PR1110 **Project Location:** Citywide

Description:

This project would provide for trail improvements, new trails and interconnectivity of trails enhancing Lake Havasu City's trail system.

Justification:

Development of a formal trail system that would connect neighborhoods, downtown, and the lake is a popular concept among the community and essential to achieving the vision of the City General Plan and Lake Havasu City Trails Plan.

Total Project Cost including prior years: \$254,979

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Parks	\$0	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000	\$0	\$225,000
	Total Cost	\$0	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000	\$0	\$225,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000
Non-Pers OPS	\$200	\$200	\$200	\$200	\$200	\$400	\$400	\$400	\$400	\$400

Total Impacts: \$0 \$0 \$8,200 \$8,200 \$8,200 \$16,400 \$16,400 \$16,400 \$16,400 \$16,400 \$16,400



FY 2011-2020 Community Investment Program

Parks & Recreation

Grand Island Park



Project Number: *PR1180* **Project Location:** *Grand Island Estates*

Description:

This project provided a disc golf course in prior years. FY 2011 will provide a restroom at the Grand Island Park.

Justification:

Provides park amenities for this site that the developer is not providing. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$68,760

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	CIP Fund	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
	Total Cost	\$60,000	\$0	\$60,000								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS		\$2,040	\$2,040	\$2,040	\$2,040	\$2,040	\$2,040	\$2,040	\$2,040	\$2,040
Non-Pers OPS		\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250
Total Impacts:	\$0	\$2,290								



FY 2011-2020 Community Investment Program

Parks & Recreation

Rotary Community Park Expansion



Project Number: PR1190 **Project Location:** Body Beach

Description:

This project would expand the boundaries of Rotary Community Park south to the area known as Body Beach and provide additional facilities and amenities for public use. Rotary Community Park additions would include a restroom facility, parking lot, ramadas, picnic tables, benches, turf area, and trail system.

Justification:

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park to the south. Amenities would enhance that area, extend the walking path at Rotary Park, and provide additional picnic facilities and special event area. Conforms with Lake Havasu City General Plan and Rotary Community Park Expansion Master Plan.

Total Project Cost including prior years: \$4,200,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Parks	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
Construction	Impact Fees - Parks	\$0	\$0	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500,000
Design	Impact Fees - Parks	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
	Total Cost	\$0	\$350,000	\$3,850,000	\$0	\$4,200,000						

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS				\$63,000	\$63,000	\$63,000	\$63,000	\$63,000	\$63,000	\$63,000
Non-Pers OPS			\$33,000	\$82,000	\$82,000	\$82,000	\$82,000	\$82,000	\$82,000	\$82,000
Capital OPS										
Total Impacts:	\$0	\$0	\$33,000	\$145,000						



Parks & Recreation

FY 2011-2020 Community Investment Program

City Hall Landscaping



Project Number: PR2020 **Project Location:** City Hall

Description:

This project would landscape the remaining area of City Hall between McCulloch Boulevard North and the City Hall building.

Justification:

The area between the City Hall building and McCulloch Boulevard North was never completed. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$60,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
	Total Cost	\$0	\$0	\$60,000	\$0	\$60,000						

Operating Impacts

Personnel OPS

Non-Pers OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Personnel OPS				\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$11,800
Non-Pers OPS				\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$14,000
Total Impacts:	\$0	\$0	\$0	\$3,800	\$38,800						



FY 2011-2020 Community Investment Program

Parks & Recreation

SARA Park Multisports Complex



Project Number: PR2030 **Project Location:** SARA Park

Description:

Improvements to SARA Park would include the construction of ball fields and multipurpose fields that will be used for youth and adult sports programs.

Justification:

New sport fields would provide for growth of youth and adult sports programs and provide fields for tournament play, as well as other sports programs requiring the use of turf fields. Conforms with Lake Havasu City General Plan and SARA Park Master Plan.

Total Project Cost including prior years: \$10,800,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Parks	\$0	\$0	\$0	\$450,000	\$0	\$450,000	\$0	\$0	\$0	\$0	\$900,000
Construction	Grant: Heritage Fund	\$0	\$0	\$0	\$700,000	\$0	\$700,000	\$0	\$0	\$0	\$0	\$1,400,000
Construction	Impact Fees - Parks	\$0	\$0	\$0	\$3,800,000	\$0	\$3,800,000	\$0	\$0	\$0	\$0	\$7,600,000
Design	Impact Fees - Parks	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
	Total Cost	\$0	\$0	\$900,000	\$4,950,000	\$0	\$4,950,000	\$0	\$0	\$0	\$0	\$10,800,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS					\$63,000	\$63,000	\$157,000	\$157,000	\$157,000	\$157,000
Non-Pers OPS					\$180,000	\$180,000	\$380,000	\$380,000	\$380,000	\$380,000
Capital OPS			\$60,000			\$40,000				

Total Impacts: \$0 \$0 \$60,000 \$0 \$243,000 \$283,000 \$557,000 \$537,000 \$537,000 \$537,000



FY 2011-2020 Community Investment Program

Mainland Launch Ramp



Project Number: PR2050 **Project Location:** Arizona State Parks Safety Center

Description:

Lake Havasu City, in partnership with Arizona State Parks, will provide a Mainland Launch Ramp to be located in the vicinity of the present Arizona State Parks Safety Center. This has been a priority of the City for many years as a means of spreading the boating traffic along the lake and relieving traffic congestion under the London Bridge. Extend water and sewer lines to construct a lift station to serve the proposed south Mainland Launch Ramp properties and the proposed 280 acres site. The City is only eligible to apply for 20% of total available SLIF funds.

Justification:

Fulfills City Council goal. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$1,205,652

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: SLIF	\$0	\$0	\$1,095,652	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,095,652
Design	General Fund	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
	Total Cost	\$0	\$0	\$1,205,652	\$0	\$1,205,652						



FY 2011-2020 Community Investment Program

Parks & Recreation

Havasu 280 - Preliminary Studies



Project Number: PR2070 **Project Location:** Havasu 280 Site

Description:

This project would provide for the required studies for the R&PP lease. FY 2012 includes design for trails, streets, and traffic signals.

Justification:

Federal laws require the completion of an environmental assessment for the transfer and development of federal properties.

Total Project Cost including prior years: \$285,020

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Design	CIP Fund	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Design	General Fund	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Total Cost	\$50,000	\$200,000	\$0	\$250,000							



Parks & Recreation

FY 2011-2020 Community Investment Program

SARA Park Radio Controlled Airfield



Project Number: PR2080 **Project Location:** SARA Park

Description:

This project would relocate the existing SARA Park radio controlled facility to a new location within the park. The existing radio controlled airfield area is located in the area where new ball fields will be constructed.

Justification:

As the new sports fields are constructed at SARA Park, the radio controlled airfield will need to be relocated. Conforms with the SARA Park Master Plan.

Total Project Cost including prior years: \$330,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Parks	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Design	Impact Fees - Parks	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
	Total Cost	\$0	\$0	\$330,000	\$0	\$330,000						



FY 2011-2020 Community Investment Program

Parks & Recreation

Recreation Center



Project Number: PR3000 **Project Location:** SARA Park

Description:

This project would provide for the construction of a community center in SARA Park.

Justification:

As the population of Lake Havasu City increases, the need for an additional community center is needed. The standard space requirement for community centers for a community is 1.5 sq. ft./person. Lake Havasu City is currently at .3 sq. ft./person. A community center was identified in the SARA Park Master Plan.

Total Project Cost including prior years: \$7,280,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Parks	\$0	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$520,000
Construction	Impact Fees - Parks	\$0	\$0	\$0	\$0	\$0	\$6,240,000	\$0	\$0	\$0	\$0	\$6,240,000
Design	Impact Fees - Parks	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$0	\$520,000
	Total Cost	\$0	\$0	\$0	\$0	\$520,000	\$6,760,000	\$0	\$0	\$0	\$0	\$7,280,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS							\$94,000	\$94,000	\$94,000	\$94,000
Non-Pers OPS							\$250,000	\$250,000	\$250,000	\$250,000
Capital OPS							\$40,000			
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$0	\$384,000	\$344,000	\$344,000	\$344,000



FY 2011-2020 Community Investment Program

Neighborhood Parks



Project Number: PR3010 **Project Location:** Citywide

Description:

This project provides for the design and construction of two neighborhood parks between FY 2012 and FY 2017.

Justification:

The General Plan recommends neighborhood parks having a range in size of 1 to 5 acres being placed throughout the City. A neighborhood park has a 1/2 mile service radius which makes walking from surrounding homes convenient and minimizes crossing of major streets. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$1,100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$500,000
Construction	Grant: Heritage Fund	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$500,000
Design	General Fund	\$0	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$0	\$50,000	\$500,000	\$0	\$0	\$50,000	\$500,000	\$0	\$0	\$0	\$1,100,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS				\$23,000	\$23,000	\$23,000	\$23,000	\$46,000	\$46,000	\$46,000
Non-Pers OPS				\$14,000	\$14,000	\$14,000	\$14,000	\$28,000	\$28,000	\$28,000
Capital OPS			\$25,000							

Total Impacts: \$0 \$0 \$25,000 \$37,000 \$37,000 \$37,000 \$37,000 \$74,000 \$74,000 \$74,000



FY 2011-2020 Community Investment Program

Parks & Recreation

Tinnell Skate Park

Project Number: PR3020 **Project Location:** 100 Park Ave

Description:

This project includes a partnership with a nonprofit group to construct a skate park across from the Aquatic Center, utilizing donations to match a Heritage Fund Grant.

Justification:

This project is to be built to recognize Lake Havasu City's first fallen soldier in Iraq, replacing the skate park in Rotary Community Park. Conforms with Lake Havasu City General Plan and Rotary Community Park Expansion Master Plan.

Total Project Cost including prior years: \$1,100,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Community Donations	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	Grant: Heritage Fund	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
	Total Cost	\$0	\$1,100,000	\$0	\$1,100,000							

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS			\$9,396	\$9,396	\$9,396	\$9,396	\$9,396	\$9,396	\$9,396	\$9,396
Non-Pers OPS			\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Impacts:	\$0	\$0	\$14,396							



Parks & Recreation

Havasu 280 - Golf Course



Project Number: PR3030 **Project Location:** Havasu 280 Site

Description:

This project is the development and construction of an 18 hole golf course.

Justification:

This project has been a City Council goal and meets needs for a municipal golf course in Lake Havasu.

Total Project Cost including prior years: \$16,400,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Parks	\$0	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$1,400,000
Construction	Impact Fees - Parks	\$0	\$0	\$0	\$0	\$14,000,000	\$0	\$0	\$0	\$0	\$0	\$14,000,000
Design	Impact Fees - Parks	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
	Total Cost	\$0	\$0	\$0	\$1,000,000	\$15,400,000	\$0	\$0	\$0	\$0	\$0	\$16,400,000



FY 2011-2020 Community Investment Program

Parks & Recreation

Windsor Beach Special Event Area



Project Number: PR3040 **Project Location:** Lake Havasu State Park, Windsor Beach

Description:

The City has entered into an agreement with Arizona State Parks to jointly develop and operate a special event area in the Windsor Beach Unit of Lake Havasu State Park. The City would assist with the development of the special event site by applying for grant funds to develop special event facilities.

Justification:

Area for special events along the lake is limited in Lake Havasu City. The Windsor #4 area in the Windsor Beach Unit is currently being utilized for special events. With continued development of the site and operational assistance by the City, additional events can be held at this site.

Total Project Cost including prior years: \$1,100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: SJIF	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Design	Grant: SJIF	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$0	\$550,000	\$550,000	\$0	\$1,100,000						

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS			\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000
Non-Pers OPS			\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
Total Impacts:	\$0	\$0	\$23,200							



FY 2011-2020 Community Investment Program

Parks & Recreation

SARA Park Raceway



Project Number: PR3060 **Project Location:** SARA Park

Description:

This project would provide improvements to the raceway at SARA Park as City revenues from the raceway are received to fund improvements.

Justification:

The City entered into an agreement with a promoter to run the SARA Park Raceway in 2006. During the first two years of operation, the promoter has made many improvements to the raceway. Additional improvements will be needed to bring the raceway restrooms into ADA compliance and provide for added attendance by increasing the number of bleachers.

Total Project Cost including prior years: \$100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$40,000	\$0	\$60,000	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$0	\$0	\$0	\$40,000	\$0	\$60,000	\$0	\$0	\$0	\$0	\$100,000



FY 2011-2020 Community Investment Program

Parks & Recreation

Highway 95 Trail



Project Number: PR3070 **Project Location:** Highway 95

Description:

This project would add trail amenities and extend the trail north along Hwy 95. The Hwy 95 trail is listed in the Arizona Trails System and is eligible for state trail grants.

Justification:

The Lake Havasu Trails Plan and Lake Havasu General Plan support the development of the Hwy 95 Trail.

Total Project Cost including prior years: \$360,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: Heritage Fund	\$0	\$30,000	\$0	\$50,000	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$180,000
Construction	Impact Fees - Parks	\$0	\$30,000	\$0	\$50,000	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$180,000
	Total Cost	\$0	\$60,000	\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$360,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$2,000		\$2,000	\$4,000	\$4,000	\$8,000	\$8,000	\$12,000	\$12,000	\$12,000
Non-Pers OPS	\$1,500		\$1,500	\$2,000	\$2,000	\$4,000	\$4,000	\$6,000	\$6,000	\$6,000
Total Impacts:	\$0	\$0	\$3,500	\$6,000	\$6,000	\$12,000	\$12,000	\$18,000	\$18,000	\$18,000



Parks & Recreation

Walnut Yard Storage



Project Number: PR3080 **Project Location:** Walnut Parks Yard

Description:

This project would provide needed storage for Parks and Recreation program supplies and materials.

Justification:

As park facilities increase and staff is added, additional office and storage space will be required as identified in the Lake Havasu City Municipal Facilities Assessment and Master Plan. Cost is based on \$65 per sq. ft. from the 2007 BNI Cost Book.

Total Project Cost including prior years: \$214,500

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$195,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$195,000
Design	General Fund	\$0	\$0	\$19,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,500
	Total Cost	\$0	\$0	\$214,500	\$0	\$214,500						

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$0	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100
Total Impacts:	\$0	\$0	\$0	\$1,100						



FY 2011-2020 Community Investment Program

Parks & Recreation

Kiowa Yard Storage



Project Number: PR3090 **Project Location:** Kiowa Parks Yard

Description:

This project would provide additional warehouse space at the Kiowa Yard.

Justification:

As park facilities increase and staff is added, additional office and storage space will be required as identified in the Lake Havasu City Municipal Facilities Assessment and Master Plan. Cost is based on \$65 per sq. ft. from the 2007 BNI Cost Book.

Total Project Cost including prior years: \$143,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0	\$130,000
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000	\$0	\$0	\$0	\$13,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$143,000	\$0	\$0	\$0	\$143,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200	\$1,200	\$1,200
Total Impacts:	\$0	\$1,200	\$1,200	\$1,200						



Parks & Recreation

FY 2011-2020 Community Investment Program

Acoma Parks Yard Storage



Project Number: PR4000 **Project Location:** Acoma Parks Yard

Description:

This project would provide additional warehouse space and office space at the Acoma Parks Yard.

Justification:

As park facilities increase and staff is added additional office and storage space will be required as identified in the Lake Havasu City Municipal Facilities Assessment and Master Plan. Cost is based on \$65 per sq. ft. from the 2007 BNI Cost Book.

Total Project Cost including prior years: \$220,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Design	General Fund	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
	Total Cost	\$0	\$0	\$0	\$220,000	\$0	\$0	\$0	\$0	\$0	\$0	\$220,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Total Impacts:	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500

Ten-Year CIP - Project Detail Sheets

Community/Development Services
Development Services

General Government
Non-Departmental

Parks & Recreation

• **Public Safety** •
Fire
Police

Public Works
Public Works Administration
Airport
Streets
Transit
Wastewater
Water

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FY 2011-2020 Community Investment Program

Fire

Fire Station #7 - Sloop & McCulloch



Project Number: FD0702 **Project Location:** Corner of Sloop Drive and McCulloch Blvd

Description:

Construct a new fire station in the southeast section of the City ("Sloop/Cherrytree" section). This station will be built on City-owned land.

Justification:

There are parts of the southeast section of the City that have a response time greater than six minutes. A new development (Havasu Foothills Estates) will be covered by this station. This station will aid in maintaining the City's ISO rating of three. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$3,072,675

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Stimulus Revenue	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Construction	Stimulus Revenue	\$2,940,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,940,000
	Total Cost	\$3,000,000	\$0	\$3,000,000								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855	\$760,855
Non-Pers OPS	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Capital OPS	\$822,062									
Total Impacts:	\$0	\$1,588,917	\$766,855							



Fire

FY 2011-2020 Community Investment Program

Fire Department Administrative Building



Project Number: FD1030 **Project Location:** 96 Acoma Blvd. S

Description:

A two-story, 10,000 square foot Fire Department administrative building to house Fire Prevention, Public Education and Fire Administration offices. The proposed building would have a receptionist counter, public meeting rooms, offices for all fire prevention personnel including public education, training, fire suppression and administration. The building design would emulate the adjacent fire station and other City buildings within the complex.

Justification:

With additional personnel in Fire Prevention and Administration, space for personnel and records storage has far exceeded the current space allocated in City Hall. The current space is inadequate for the amount of people and their day-to-day operations. By providing a new building within the City compound, access would still be maintained for both the general public and for city officials. Currently, the Public Education Division and the Training Officer are not housed in the City administrative offices. A new administrative office building for the Fire Department would allow the main branches of the Fire Department to interact and communicate more effectively.

Total Project Cost including prior years: \$2,313,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	\$0	\$0	\$0	\$33,000
Construction	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$2,150,000	\$0	\$0	\$0	\$0	\$0	\$2,150,000
Design	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,000
	Total Cost	\$0	\$0	\$0	\$0	\$2,313,000	\$0	\$0	\$0	\$0	\$0	\$2,313,000

Operating Impacts

Non-Pers OPS	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$31,000	\$6,000	\$6,000	\$6,000	\$6,000



Fire

FY 2011-2020 Community Investment Program

2,500 Square Foot Storage Building



Project Number: FD1070 **Project Location:** Acoma Blvd between Inlet Drive & Bootleg

Description:

A 2,500 square foot masonry building with a large storage room consisting of approximately two thirds of the building at the eastern end for Fire Department storage with the remaining portion of the building divided into two smaller storage units for other City departments. The building shall be designed with a single handicap restroom and a small office for a clerk or storekeeper. The entire area, except the small office area and restroom, should be cooled with evaporative coolers while the office and restroom should be heated and cooled with a heat pump unit.

Justification:

Due to the growth of both the City and the Fire Department and no additional space provided for storage of equipment and supplies, a new storage facility needs to be constructed to meet the existing needs and requirements of the Fire Department as well as other departments within the City.

Total Project Cost including prior years: \$405,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Design	General Fund	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Other	General Fund	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
	Total Cost	\$0	\$0	\$0	\$0	\$405,000	\$0	\$0	\$0	\$0	\$0	\$405,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS						\$26,270	\$26,270	\$26,270	\$26,270	\$26,270
Non-Pers OPS						\$5,000	\$3,000	\$3,000	\$3,000	\$3,000

Total Impacts: \$0 \$0 \$0 \$0 \$0 \$31,270 \$29,270 \$29,270 \$29,270 \$29,270



Fire

FY 2011-2020 Community Investment Program

Fire Station #8



Project Number: FD1080 **Project Location:** On the Island near Site 6

Description:

A new fire station on the Island at Site 6 or as close as possible.

Justification:

The station would service the entire Island as the first response vehicle as well as provide automatic and direct access to the lake via a fully-equipped fire boat, which would be docked behind the station. With the projected growth on the Island, both commercial and residential, the station would provide quicker response times and proper staffing to this area as recommended by NFPA 1710. In addition, projections indicate the second bridge will take several years to be built and put into service, so this station would eliminate the worry about the ever-growing access problems to the Island along with the issues caused by the London Bridge's congested vehicular traffic, which has become almost continual.

Total Project Cost including prior years: \$3,633,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	\$0	\$0	\$33,000
Construction	Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000
Construction	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$2,400,000	\$0	\$0	\$0	\$0	\$2,400,000
Design	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$3,633,000	\$0	\$0	\$0	\$0	\$3,633,000

Operating Impacts

Personnel OPS

Non-Pers OPS

Capital OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS							\$760,855	\$760,855	\$760,855	\$760,855
Non-Pers OPS							\$6,000	\$6,000	\$6,000	\$6,000
Capital OPS							\$100,000			
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$0	\$866,855	\$766,855	\$766,855	\$766,855



FY 2011-2020 Community Investment Program

Fire

4,000 Square Foot Classroom Facility



Project Number: FD1090 **Project Location:** Fire Station #2 Property

Description:

A 2-story, 4,000 square foot classroom facility for the training divisions of both the Fire Department and the Police Department. The proposed structure would have classrooms both upstairs and downstairs along with restroom facilities. It would also have a covered parking area at the sub-level of the facility. In addition, a small library would be established for all the training manuals, videos, etc. to be stored and checked out by public safety personnel.

Justification:

With the amount of required training and the space needed to provide the training, a detached classroom facility would improve the classroom space that is currently available at Station #2. It would also provide classrooms designated specifically for the Police Department's academy.

Total Project Cost including prior years: \$1,163,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$33,000
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	\$130,000
	Total Cost	\$0	\$1,163,000	\$0	\$1,163,000							



Fire

FY 2011-2020 Community Investment Program

Fire Station #9 & Police/Ambulance Sub-Station



Project Number: FD2000 **Project Location:** Near the Mall/Auto Mall

Description:

A new fire station with facilities for a police and ambulance sub-station. The station should be designed to house a minimum of ten people and two apparatus. It should also house a command officer for the north portion of the City and airport operations. In addition, a separate area for the Police Department's sub-station and another one for a private ambulance company's quarters would be included.

Justification:

Due to the amount of growth projected for the northern portion of Lake Havasu City, a ninth station needs to be located in this area for protection of life and property at the mall and auto mall in addition to other future commercial and residential properties. It would also serve to support airport operations. Station #9 will allow properly equipped and manned fire department apparatus to respond to structure fires, medical assists, accidents along Hwy 95 and other emergencies in the northern areas of the City limits. In addition, this station will provide the northern area with a police sub-station that will allow police officers to remain in that area of the City without having to drive into town to conduct duties that could be handled at this facility.

Total Project Cost including prior years: \$4,233,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	\$0	\$33,000
Construction	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
Design	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$4,233,000	\$0	\$0	\$0	\$4,233,000

Operating Impacts

Personnel OPS

Non-Pers OPS

Capital OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS								\$760,855	\$760,855	\$760,855
Non-Pers OPS								\$6,000	\$6,000	\$6,000
Capital OPS								\$822,062		
Total Impacts:	\$0	\$1,588,917	\$766,855	\$766,855						



FY 2011-2020 Community Investment Program

Fire

Fire Station #10



Project Number: FD2010 **Project Location:** *Undetermined at this time*

Description:

New 8,000 sq. ft. fire station designed to house a minimum of four firefighters and a minimum of two apparatus.

Justification:

The possible growth in areas associated within the City and the projected call volume created by that growth causes this recommendation for an additional station. It will provide reduced response areas for portions of the City, decreased response times within the majority of the City, increased level of protection for the City overall, and additional personnel on structure fires and multi-alarm incidents without jeopardizing other areas of the City.

Total Project Cost including prior years: \$500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Land Acq	Impact Fees - Fire	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
	Total Cost	\$0	\$500,000	\$500,000								



FY 2011-2020 Community Investment Program

Police

Police Evidence and Dispatch Expansion



Project Number: PD1010 **Project Location:** Police Facility

Description:

Build an expansion onto the southern corner of the current Police Facility with an estimated 16,000 sq. ft. two-story addition. The ground level would be dedicated to evidence storage and the upper level would be for the relocation of the Police and Fire Dispatch Center.

Justification:

It is estimated within two years the Police Facility will not be capable of accommodating the anticipated needs for proper preservation and storage of evidence. All current facilities have been altered and enhanced for maximum use. The current allocated space being used for dispatch is not adequate. The second story expansion will facilitate the current needs and future growth of the department. Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$6,177,500

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Police	\$0	\$0	\$0	\$5,880,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,880,000
Design	Impact Fees - Police	\$0	\$0	\$0	\$294,000	\$0	\$0	\$0	\$0	\$0	\$0	\$294,000
	Total Cost	\$0	\$0	\$0	\$6,174,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,174,000

Operating Impacts

Non-Pers OPS	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Capital OPS					\$280,000					
					\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000

Total Impacts: \$0 \$0 \$0 \$0 \$283,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000



FY 2011-2020 Community Investment Program

Police

Police Facility Parking Improvements



Project Number: PD1020 **Project Location:** Police Facility

Description:

Increase the parking area to the rear of the Police facility and improve the entrance and exit gates.

Justification:

The parking to the rear of the Police Department has become inadequate due to increased numbers of the Police Departments fleet and an increase in employees. The entrance and exit gates have had numerous mechanical failures due to use and the age of the equipment. This has resulted in a lack of security to the rear of the Police facility.

Total Project Cost including prior years: \$367,500

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$357,000	\$0	\$0	\$0	\$0	\$357,000
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$10,500	\$0	\$0	\$0	\$0	\$10,500
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$367,500	\$0	\$0	\$0	\$0	\$367,500



Police

FY 2011-2020 Community Investment Program

Police Facility Remodel



Project Number: PD1030 **Project Location:** Police Facility

Description:

Remodel the Police Facility second level space that is currently occupied by the Western Arizona Regional Crime Lab (DPS).

Justification:

With the anticipated departure of the Western Arizona Regional Crime Lab from the Police facility by the year 2015 this would necessitate the remodeling of the crime lab area for Police Department personnel. The current IGA is scheduled to expire January 1, 2015.

Total Project Cost including prior years: \$450,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Police	\$0	\$0	\$0	\$0	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Design	Impact Fees - Police	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
	Total Cost	\$0	\$0	\$0	\$25,000	\$425,000	\$0	\$0	\$0	\$0	\$0	\$450,000

Operating Impacts

Capital OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Total Impacts:	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0

Ten-Year CIP - Project Detail Sheets

Community/Development Services
Development Services

General Government
Non-Departmental

Parks & Recreation

Public Safety
Fire
Police

• Public Works •
Public Works Administration
Airport
Streets
Transit
Wastewater
Water

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Public Works Admin

FY 2011-2020 Community Investment Program

Dredging Project - Rotary



Project Number: PW1480 **Project Location:** Rotary Park and Bridgewater Channel

Description:

Dredge shoreline adjacent to Rotary Park and Bridgewater Channel at locations where erosion has silted in creating navigation hazards. Includes improvements to washes and outlet structures to reduce future erosion.

Justification:

Fulfills City Council goal.

Clean up shoreline. Provide safe swimming areas. Eliminate navigation hazards. Prevent intrusion of sand into the lake.

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$565,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Refuse Enterprise Fund	\$558,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$558,000
	Total Cost	\$558,000	\$0	\$558,000								



Public Works Admin

FY 2011-2020 Community Investment Program

Emergency Generator for City Hall



Project Number: PW1500 **Project Location:** City Hall

Description:

Installation of an emergency generator at City Hall.

Justification:

Provide continuity of government operations (city computer system, minimal lighting, minimal HVAC system requirements). City Hall must have the capability to remain open during disaster situations and major power outages.

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$300,000
	Total Cost	\$0	\$300,000	\$0	\$0	\$300,000						

Operating Impacts

Non-Pers OPS

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000



FY 2011-2020 Community Investment Program

Public Works Admin

R/UDAT Projects

Project Number: PW1520 **Project Location:** Citywide

Description:

This project is for the continuation of the work started by the initial R/UDAT Project work in several of the areas identified in the R/UDAT Report. Final determination of the priority of the individual projects and their scope will be reached by consensus of the R/UDAT committees and approved by the City Council as individual projects.

Justification:

Fulfills City Council goal for an Enhanced Quality of Life through meeting the goals and objectives of the R/UDAT plan as well as fulfilling portions of the SR 95 Landscaping Master Plan.

Total Project Cost including prior years: \$519,609



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Refuse Enterprise Fund	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Total Cost	\$0	\$200,000	\$0	\$200,000							

Operating Impacts

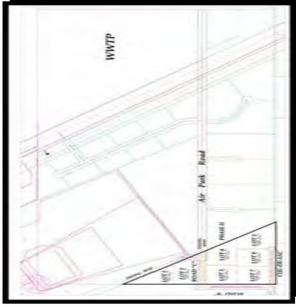
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Impacts:	\$0	\$30,000								



Public Works Admin

FY 2011-2020 Community Investment Program

Air Industrial Park, Phase II



Project Number: PW1530 **Project Location:** North Lake Havasu

Description:

A continuation of the original Air Industrial Park on 60 acres to the east of the original project. This project will need a drainage study and a jurisdictional waters determination completed prior to any expenditures.

Justification:

Fulfills City Council goal.

Conforms with the Lake Havasu City General Plan and the Letter of Intent between the Partnership for Economic Development and Lake Havasu City.

Total Project Cost including prior years: \$6,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$5,000,000
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$0	\$0	\$0	\$0	\$6,000,000



FY 2011-2020 Community Investment Program

Public Works Admin

London Bridge Beach Seawall, Phase III (Windsor)



Project Number: PW1540 **Project Location:** Bridgewater Channel

Description:

Seawall construction on the West Channel from existing seawalls on the Island and Mainland using SLIF resources. The project will be completed in two phases, with this one on the Mainland side.

Justification:

Continue installation of seawalls in the Bridgewater Channel to prevent sand from filling the channel and to provide mooring spots and pedestrian walkways.

Total Project Cost including prior years: \$1,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000



Public Works Admin

FY 2011-2020 Community Investment Program

City Hall Parking Lots, Storage and Future Dev



Project Number: PW1550 **Project Location:** Various

Description:

City parking lot enlargement and improvements, including fencing, on-site storage and master planning for the site. This would include provisions for future police station expansion, the West Wing of City Hall, an EOC facility on site for storage. Provisions for a future City Council meeting area as well as discussion of previous suggestions including a performing arts area, or other public facilities will be analyzed

Justification:

Development of the City Hall site, including the Police Department and Fire Department facilities, should be done in an organized fashion to maximize resources and land use.

Total Project Cost including prior years: \$300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000



FY 2011-2020 Community Investment Program

Public Works Admin

London Bridge Beach Seawall, Phase IV (Island)



Project Number: PW1560 **Project Location:** Bridgewater Channel

Description:

Sea wall construction on the West Channel from existing seawalls on the Island and Mainland using SLIF resources. The project will be completed in two phases, with this one on the Island side.

Justification:

Continue installation of seawalls in the Bridgewater Channel to prevent sand from filling the channel and to provide mooring spots and pedestrian walkways.

Total Project Cost including prior years: \$750,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: SLIF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
	Total Cost	\$0	\$750,000	\$750,000								



Public Works Admin

FY 2011-2020 Community Investment Program

McCulloch Intersections



Project Number: PW1570 **Project Location:** Downtown McCulloch Boulevard

Description:
 This project is for improvements to the intersections on McCulloch at Scott, Birch, and Querio/Pima Square.

Total Project Cost including prior years: \$175,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Refuse Enterprise Fund	\$50,000	\$50,000	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
	Total Cost	\$50,000	\$50,000	\$75,000	\$0	\$175,000						



FY 2011-2020 Community Investment Program

Airport

Airport Signage, Electric, & Pavement Improvements



Project Number: AP1300 **Project Location:** Airport

Description:

This project includes design and engineering of Taxiway B lighting, erosion control near North Apron and Taxiway A, utilities improvements (vault cut outs, AWOS wiring, and fire hydrant protection), review and design informational signage, design north ramp connector taxiway, and replace pavement edge of Taxiway A.

Justification:

To enhance safety. Conforms with Lake Havasu City General Plan, Airport Master Plan.

Total Project Cost including prior years: \$764,894

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Const Admin	CIP Fund	\$2,133	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,133
CF Const Admin	Grant: FAA 95.0%	\$40,537	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,537
CF Construction	CIP Fund	\$5,989	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,989
CF Construction	Grant: FAA 95.0%	\$113,796	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$113,796
Const Admin	CIP Fund	\$914	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$914
Const Admin	Grant: FAA 95.0%	\$17,369	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,369
Construction	CIP Fund	\$4,463	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,463
Construction	Grant: FAA 95.0%	\$84,799	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$84,799
Total Cost		\$270,000	\$0	\$270,000								



Airport

FY 2011-2020 Community Investment Program

Remove Whelan Road Water Tank



Project Number: AP1390 **Project Location:** Airport

Description:

Remove and deconstruct surplus Whelan Road water tank to enhance development of the vacant lot adjacent and east of Whelan Road (formerly Patton Road).

Justification:

Whelan Road Water Tank is surplus. Removal of water tank will enhance development possibilities of the adjacent vacant lot.

Total Project Cost including prior years: \$150,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$1,275	\$0	\$0	\$0	\$0	\$0	\$1,275
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$24,225	\$0	\$0	\$0	\$0	\$0	\$24,225
Construction	General Fund	\$0	\$0	\$0	\$0	\$6,225	\$0	\$0	\$0	\$0	\$0	\$6,225
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$118,275	\$0	\$0	\$0	\$0	\$0	\$118,275
Total Cost		\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000



FY 2011-2020 Community Investment Program

Airport

Airport Lighting Structure



Project Number: AP1470 **Project Location:** Airport

Description:

Enhance ramp lighting, aircraft parking, and begin airport beacon design.

Justification:

Increase safety.

Total Project Cost including prior years: \$301,500

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$1,818	\$680	\$0	\$0	\$0	\$0	\$0	\$0	\$2,498
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$34,542	\$12,920	\$0	\$0	\$0	\$0	\$0	\$0	\$47,462
Construction	General Fund	\$0	\$0	\$6,882	\$3,320	\$0	\$0	\$0	\$0	\$0	\$0	\$10,202
Construction	Grant: FAA 95.0%	\$0	\$0	\$130,758	\$63,080	\$0	\$0	\$0	\$0	\$0	\$0	\$193,838
Design	General Fund	\$0	\$0	\$1,750	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
Design	Grant: FAA 95.0%	\$0	\$0	\$33,250	\$4,750	\$0	\$0	\$0	\$0	\$0	\$0	\$38,000
	Total Cost	\$0	\$0	\$209,000	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	\$294,000



Airport

FY 2011-2020 Community Investment Program

Airport Utilities Improvements



Project Number: AP1480 **Project Location:** Airport - near Fire Station #6

Description:

Current Airport utilities require upgrade and are a health hazard. Upgrading these will enhance safety at the Airport.

Justification:

To increase the lifespan of airport electrical equipment and enhance safety by replacing existing vault. Conforms with General Plan and Airport Master Plan.

Total Project Cost including prior years: \$335,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$2,550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,550
Const Admin	Grant: FAA 95.0%	\$0	\$48,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,450
Construction	General Fund	\$0	\$12,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,450
Construction	Grant: FAA 95.0%	\$0	\$236,550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$236,550
Design	General Fund	\$0	\$1,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750
Design	Grant: FAA 95.0%	\$0	\$33,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,250
	Total Cost	\$0	\$335,000	\$0	\$335,000							

Non-Aero Land Assessment

Project Number: AP1490

Project Location: Airport - properties east of Whelan Road

Description:

Diversify airport revenue centers by conducting assessment study of select airport properties for non-aero use with FAA and BLM.

Justification:

As outlined in the Airport Master Plan, obtain federal authorization to lease select properties for non-aero purposes with the goal to reduce General Fund subsidy.

Total Project Cost including prior years: \$25,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Design	CIP Fund	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
	Total Cost	\$25,000	\$0	\$25,000								





Airport

FY 2011-2020 Community Investment Program

North Apron Parking



Project Number: AP1500 **Project Location:** Central and North Ramp - Airport

Description:

Design and construct auto/truck parking at north apron to support air cargo function and relocate air cargo, enhance safety, redevelop central ramp area near current long term auto parking. Create parking for air cargo operators and improve ground access for ground transport on north ramp.

Justification:

Current air cargo operations and parking area is space constrained. To improve safety, the air cargo area can be moved to the north ramp as outlined in the 2007 Airport Master Plan.

Total Project Cost including prior years: \$493,500

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,195	\$4,195
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$79,700	\$79,700
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,520	\$17,520
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$332,865	\$332,865
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,961	\$2,961
Design	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,259	\$56,259
Total Cost		\$0	\$493,500	\$493,500								



FY 2011-2020 Community Investment Program

Airport

North Ramp Taxiways



Project Number: AP1520 **Project Location:** North Apron Ramp near Whelan Road

Description:

This project will enhance opportunity to relocate air freight operations to North Airport ramp and re-develop part of central ramp for higher and better use.

Justification:

To enhance the opportunity to develop additional hangars at airport, build taxilanes to serve future hangars. Conforms with General Plan and Airport Master Plan.

Total Project Cost including prior years: \$488,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,148	\$0	\$4,148
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$78,812	\$0	\$78,812
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,324	\$0	\$17,324
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$329,156	\$0	\$329,156
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,928	\$0	\$2,928
Design	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,632	\$0	\$55,632
Total Cost		\$0	\$488,000	\$0	\$488,000							



Airport

FY 2011-2020 Community Investment Program

Airport Pavement Preservation



Project Number: AP1530 **Project Location:** Airport

Description:

This project will lengthen the life of portions of airport pavement.

Justification:

Preventative maintenance to ensure safe aircraft ground operations.

Total Project Cost including prior years: \$200,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700	\$0	\$0	\$0	\$1,700
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$32,300	\$0	\$0	\$0	\$32,300
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$7,700	\$0	\$0	\$0	\$7,700
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$146,300	\$0	\$0	\$0	\$146,300
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$600	\$0	\$0	\$0	\$600
Design	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$11,400	\$0	\$0	\$0	\$11,400
Total Cost		\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000



FY 2011-2020 Community Investment Program

Airport

Corporate Aircraft Parking



Project Number: AP1540 **Project Location:** Airport

Description:

This project will enhance utility of airport central ramp and allow parking of larger corporate aircraft.

Justification:

This will enhance safety to users of airport.

Total Project Cost including prior years: \$218,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$1,850	\$0	\$0	\$0	\$0	\$1,850
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$35,150	\$0	\$0	\$0	\$0	\$35,150
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$7,750	\$0	\$0	\$0	\$0	\$7,750
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$147,250	\$0	\$0	\$0	\$0	\$147,250
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$1,300	\$0	\$0	\$0	\$0	\$1,300
Design	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$24,700	\$0	\$0	\$0	\$0	\$24,700
Total Cost		\$0	\$0	\$0	\$0	\$0	\$218,000	\$0	\$0	\$0	\$0	\$218,000

Helicopter Take-Off, Landing, and Parking Area



Project Number: AP1550 **Project Location:** Airport

Description:

This project will increase safety at the airport and establish a helicopter landing, take-off, and parking area which meets FAA standards.

Justification:

Increased safety for helicopter operations.

Total Project Cost including prior years: \$200,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700	\$0	\$0	\$1,700
Const Admin	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,300	\$0	\$0	\$32,300
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,100	\$0	\$0	\$7,100
Construction	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$134,900	\$0	\$0	\$134,900
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200	\$0	\$0	\$1,200
Design	Grant: FAA 95.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,800	\$0	\$0	\$22,800
Total Cost		\$0	\$200,000	\$0	\$0	\$200,000						



Streets

FY 2011-2020 Community Investment Program

London Bridge Maintenance



Project Number: ST2620 **Project Location:** London Bridge

Description:

Repair activities for the London Bridge as identified in 2006 Bridge Inspection Report. Repairs include under-deck epoxy injection of cracks, repair of spalled concrete, safety and access improvements/repairs, bridge bearing repairs, and Pier D repairs, as well as the soffit repair of the eastern arch of the London Bridge due to fire damage. Work will be reprioritized in FY 2012-2013 as a part of the biannual Bridge Inspection report and study with ADOT.

Justification:

Fulfills City Council goal.

Total Project Cost including prior years: \$1,330,864

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	HURF	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	HURF	\$50,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$850,000
	Total Cost	\$100,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$900,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0
Total Impacts:	\$0	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0



Streets

FY 2011-2020 Community Investment Program

Traffic Signals



Project Number: ST2630 **Project Location:** Citywide

Description:

Install warranted traffic signals and minor intersection improvements at major roadway intersections throughout the community.

Justification:

Traffic volumes on major arterials will continue to grow and multi-way stops will not provide the level of service expected by the community. To maintain and improve the traffic flow, warranted traffic signals will need to be installed at locations currently controlled by stop signs.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Total Project Cost including prior years: \$1,514,053

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Grant: WACOG	\$364,687	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$364,687
Construction	General Fund	\$0	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$1,000,000
	Total Cost	\$364,687	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$1,364,687

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Impacts:	\$5,000									

FY 2011-2020 Community Investment Program

Freedom Bridge and Park



Project Number: ST2680 **Project Location:** Beachcomber Blvd/McCulloch Blvd Intersection

Description:

This project was formerly titled "Second Bridge to Island". Construct a second bridge to the island to provide four additional traffic lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the island.

Justification:

A second bridge will allow for the optimization of the island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the summer (June) 2006 Level of Service (LOS) was "C" with a 10,400 ADT for the week and the winter (January) LOS was also a "C" with an ADT of 9,900. It is anticipated that the summer 2008 LOS will continue to be LOS "C" during the weekday and LOS "D" on weekends and holidays. The average LOS will reach LOS "D" in 2012 assuming a 2% traffic growth.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Total Project Cost including prior years: \$17,300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Impact Fees - Transportati	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,450,000	\$1,450,000
Construction	Impact Fees - Transportati	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,500,000	\$14,500,000
Design	Impact Fees - Transportati	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,350,000	\$1,350,000
	Total Cost	\$0	\$17,300,000	\$17,300,000								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000

Total Impacts: \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$20,000



Streets

FY 2011-2020 Community Investment Program

Residential Roadway Widening Program



Project Number: ST2790 **Project Location:** Citywide

Description:

Widen and curb residential roadways. Continue the residential widening work for drainage that was put on hold in 2000 due to resource limitations.

Justification:

The City has 425 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer severe storm damage with normal or heavy rainfall. Storm cleanup requires the City to shift from routine maintenance to cleanup. Residential widening improves drainage, reduces storm damage and effort required for cleanup, provides a finished look to the roadway, creates opportunity for future sidewalk installation, and provides area for parking, walking, and bicycling.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study Update 2005.

Total Project Cost including prior years: \$27,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Transportation	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$27,000,000
	Total Cost	\$0	\$3,000,000	\$27,000,000								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$0	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000
Total Impacts:	\$0	\$0	\$55,000							



Streets

Kiowa Drain

Project Number: ST2820 **Project Location:** Lake Havasu Avenue/Kiowa Blvd

Description:

This culvert is located on Lake Havasu Ave just south of the Kiowa Blvd & Lake Havasu Ave intersection. This structure will allow for an all weather crossing at this location and eliminate major erosion issues in the area. This project will be constructed as part of the Widen Lake Havasu Avenue, Phase I & II, Project.

Justification:

Fulfills City Council Goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Total Project Cost including prior years: \$550,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Flood Control Funding	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000
	Total Cost	\$550,000	\$0	\$550,000								



Streets

FY 2011-2020 Community Investment Program

London Bridge Crosswalk Lighting



Project Number: ST2840 **Project Location:** London Bridge

Description:

Design and construct lighting at crosswalks on London Bridge.

Justification:

Fulfills City Council goal.

Enhance pedestrian safety.

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$0	\$100,000	\$0	\$100,000							



Streets

Swanson Box Culvert



Project Number: ST2850 **Project Location:** Swanson Ave at Pima Wash

Description:

Construct box culvert on Swanson Avenue at Pima Wash.

Justification:

Fulfills City Council goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Conforms with Lake Havasu City General Plan, Pedestrian/Bike Path Master Plan.

Total Project Cost including prior years: \$900,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Flood Control Funding	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900,000
	Total Cost	\$900,000	\$0	\$900,000								



Streets

FY 2011-2020 Community Investment Program

Swanson Avenue Widening to Four Lanes



Project Number: ST2860 **Project Location:** Swanson Ave

Description:

Widen Swanson Avenue to four lanes (unbalanced) as a pair with Mesquite Avenue to provide traffic capacity to approximately 15,000 vehicles per day, between Acoma and Lake Havasu Avenue.

Justification:

Traffic volumes have increased on Swanson Avenue to in excess of 10,000 ADT in 2006. Traffic volumes by 2009 are anticipated to be in excess of 12,000 ADT. Traffic signals may be necessary at Swanson and Smoketree, as well as Swanson and Acoma at this time.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Total Project Cost including prior years: \$460,400

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: WACOG	\$418,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$418,600
Construction	HURF	\$41,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$41,800
	Total Cost	\$460,400	\$0	\$460,400								

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Personnel OPS	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Total Impacts:	\$0	\$2,000								



Streets

FY 2011-2020 Community Investment Program

Widen Lake Havasu Ave, Phase I & II



Project Number: ST2890 **Project Location:** Lake Havasu Avenue

Description:

Widen Lake Havasu Avenue from Palo Verde Boulevard South to near Industrial Boulevard from four lanes to a five-lane section (with a continuous left-turn lane). This will require the removal and replacement of the sidewalks on both sides to widen the roadway approximately five feet on each side. Widen Lake Havasu Avenue from three lanes to at least four lanes between Acoma Boulevard West and Kiowa Boulevard. Install traffic signals (warranted) at Acoma Boulevard West and provide drainage improvements at the Kiowa Drain.

Justification:

A significant number of accidents have occurred at these intersections (Papago, Sabino, and Bahama) as well as at the driveways. This is due to the fact that the section does not have a continuous left-turn lane. The 2005 SATS report indicates that at build-out, the roadway will have an ADT of approximately 22,000 vehicles per day, requiring a five-lane section. Traffic volumes at the Kiowa and Acoma West intersections meet traffic signal warrants and require at least four lanes to provide adequate traffic flow at the intersections and along the roadway. Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Total Project Cost including prior years: \$1,198,340

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Grant: WACOG	\$549,953	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$549,953
Construction	Grant: WACOG	\$539,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$539,400
Construction	HURF	\$108,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$108,940
Total Cost		\$1,198,293	\$0	\$1,198,293								



Streets

FY 2011-2020 Community Investment Program

London Bridge Road Right-of-Way Acquisition



Project Number: ST2910 **Project Location:** London Bridge Rd - S Palo Verde and El Camino W

Description:

Acquire approximately 0.70 acres of private property across several properties for road rights-of-way or road easements on London Bridge Road between Palo Verde Boulevard South and El Camino Way. This area is the old state route into the City and was never dedicated to the City. Some property owners have dedicated their property, while others have not.

Justification:

London Bridge Road is being widened for future traffic growth in the City. These rights-of-way or easements are necessary to complete the widening of London Bridge Road from State Route 95 to Industrial Boulevard.

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Land Acq	Impact Fees - Transportati	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
	Total Cost	\$0	\$300,000	\$300,000								



Streets

FY 2011-2020 Community Investment Program

SR 95/Mulberry/LH Ave Traffic Signal Improvements



Project Number: ST2920 **Project Location:** SR 95/Mulberry/Lake Havasu Ave

Description:

Add a dedicated right-turn-only lane (southbound) on Lake Havasu Avenue at State Route 95.

Justification:

Enhance the quality of life in Lake Havasu City by reducing the cycle length of this intersection. The addition of a dedicated right-turn lane (southbound) on Lake Havasu Avenue would allow for concurrent north-south movements on State Route 95 and Lake Havasu Avenue by restricting all turn movements at the intersection.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Total Project Cost including prior years: \$300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	General Fund	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Construction	General Fund	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Design	General Fund	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Impacts:	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000



Streets

FY 2011-2020 Community Investment Program

Drainage Improvements Program



Project Number: ST2930 **Project Location:** Citywide

Description:

Construct drainage improvements (wash crossings, drop structures, etc.) in washes and drains in conjunction with the Wastewater System Expansion and projects identified in the Drainage Master Plan. This includes any funding for design services as necessary as dictated by staff workloads.

Justification:

Conforms with Lake Havasu City General Plan and will conform with the 2008 Drainage Master Plan.

Total Project Cost including prior years: \$12,430,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Flood Control Funding	\$950,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
Construction	Flood Control Funding	\$338,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$1,238,000	\$11,480,000
	Total Cost	\$1,288,000	\$1,238,000	\$12,430,000								



Streets

FY 2011-2020 Community Investment Program

Swanson Avenue Widening-Lower



Project Number: ST2990 **Project Location:** Lower Swanson Avenue

Description:
Widen portions of Swanson to complete this section of roadway.

Justification:
Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$50,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
	Total Cost	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000



Streets

FY 2011-2020 Community Investment Program

N Palo Verde Blvd Widening (SR 95 to LB Road)



Project Number: ST3000 **Project Location:** N Palo Verde Blvd

Description:

Widen North Palo Verde Boulevard from SR 95 to London Bridge Road as a part of the Traffic Improvement Program (TIP) for the Long Range Transportation Plan to be developed.

Justification:

Conforms with the 2005 Small Area Transportation Study.

Total Project Cost including prior years: \$1,050,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Impact Fees - Transportati	\$0	\$0	\$0	\$0	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$1,050,000
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$1,050,000



Streets

FY 2011-2020 Community Investment Program

Sidewalk Program



Project Number: ST3010 **Project Location:** Citywide

Description:

This program is to install pedestrian improvements on existing widened roadways to provide a multi-modal component to Lake Havasu City's transportation network. Sidewalk work is estimated at \$4.00 per square foot (including excavation and removals) or \$25.00 per linear foot.

Justification:

There are currently approximately 40 miles of sidewalks in the community. This program would develop approximately 1/2 mile per year, prioritized based on pedestrian use, traffic, proximity to schools and parks, and business connectivity. Consideration of the transit system and connectivity will also be taken into account.

Total Project Cost including prior years: \$375,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	General Fund	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000	\$375,000
	Total Cost	\$0	\$75,000	\$375,000								



Streets

FY 2011-2020 Community Investment Program

Pima Wash Culvert



Project Number: ST3040 **Project Location:** Pima Wash

Description:

Construct a culvert located on McCulloch Blvd just east of Tempest Lane. This structure will allow for an all weather crossing of the Pima Wash at this location for emergency response vehicles and other personnel needing to reach the EOC in major rain events. This includes any funding for design services as necessary as dictated by staff workloads.

Justification:

Fulfills City Council goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Total Project Cost including prior years: \$500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Flood Control Funding	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$500,000	\$0	\$500,000								



FY 2011-2020 Community Investment Program

Streets

El Dorado Wash (Lake Havasu High School)



Project Number: ST3050 **Project Location:** El Dorado Wash at LHHS

Description:

This project will repair major erosion and channelization issues that are occurring in the El Dorado Wash between the high school and the parking lot/football field. This includes any funding for design services as necessary as dictated by staff workloads.

Justification:

Fulfills City Council goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Total Project Cost including prior years: \$500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Flood Control Funding	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$500,000	\$0	\$500,000								



Streets

FY 2011-2020 Community Investment Program

Mockingbird Wash



Project Number: ST3060 **Project Location:** Mockingbird Wash at Oro Grande

Description:

This project will construct an all-weather culvert crossing on Oro Grande at the Mockingbird Wash. This includes any funding for design services as necessary as dictated by staff workloads.

Justification:

Fulfills City Council goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Total Project Cost including prior years: \$500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Flood Control Funding	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$0	\$500,000	\$0	\$500,000							



FY 2011-2020 Community Investment Program

Streets

Wash Bank Stabilization Program



Project Number: ST3070 **Project Location:** Various

Description:

This project is for the stabilization of wash banks to protect against heavy rains and erosion, thus reducing the amount of wash maintenance necessary. This includes any funding for design services as necessary as dictated by staff workloads.

Justification:

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Total Project Cost including prior years: \$5,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Flood Control Funding	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$5,000,000
	Total Cost	\$500,000	\$5,000,000									



Streets

FY 2011-2020 Community Investment Program

Lake Havasu City Streets Resurfacing



Project Number: ST3080 **Project Location:** Citywide

Description:

This project would be funded with an ARRA-2 grant through WACOG and ADOT for shovel ready pavement rehabilitation/resurfacing of major avenues and boulevards, using rubberized chip and slurry seal.

Justification:

Pavement Rehabilitation prolongs pavement chip life cycle analysis through PMS System.

Total Project Cost including prior years: \$1,759,658

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: WACOG	\$1,759,658	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,759,658
	Total Cost	\$1,759,658	\$0	\$1,759,658								



City Owned Planter Strips Along SR 95



Project Number: ST3090 **Project Location:** SR 95 and N. Palo Verde Blvd

Description:

This project will construct an irrigation system and installation of decorative landscaping rock and grading of future corridor for the expansion of the existing bike path. This corridor will also tie into future ADOT landscaping improvements for SR 95.

Total Project Cost including prior years: \$511,783

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Grant: IEA-21	\$0	\$460,922	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$460,922
Construction	Refuse Enterprise Fund	\$0	\$50,861	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,861
	Total Cost	\$0	\$511,783	\$0	\$511,783							



Transit

Transit Facility



Project Number: TR1010 **Project Location:** 900 London Bridge Road

Description:

Purchase of a 5,000 square foot (approximate) modular building to be placed on a concrete slab at the Public Works Maintenance Facility (PWMF). The modular building will house transit administration and dispatch operations for the next 20 years. This building will be a "Green" building with solar electric service and tube skylights to reduce operating costs. Security access measures will be installed as transit staff handles cash from bus fares on a daily basis. Since this building will be located at the PWMF, no additional fleet maintenance facility will need to be constructed.

Justification:

Fulfills City Council goal. Public transportation enhances the quality of life and economy of the community. This facility will relieve office and vehicle overcrowding at the Public Works Maintenance Facility where the Transit Division is currently located and operating with minimal space. This project location will provide Transit with close proximity to vehicle fleet maintenance which avoids building an additional bus maintenance building. Conforms with Lake Havasu City General Plan, page 59: "As the population base increases, the need and support for an enhanced transit system will also increase."

Total Project Cost including prior years: \$755,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	CIP Fund	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
CF Construction	Stimulus Revenue	\$749,114	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$749,114
	Total Cost	\$754,114										\$754,114

Operating Impacts

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pers OPS	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500	\$11,500
Capital OPS	\$50,000									
Total Impacts:	\$61,500	\$11,500								



Transit

FY 2011-2020 Community Investment Program

Transit Center Modular

Project Number: TR1020 **Project Location:** 83 Capri Lane

Description:

This project will provide a solar powered passenger lounge at the transfer station.

Justification:

This project will be funded 100% by ARRA FTA Stimulus funding, except for grant local match requirement for NEPA study not to exceed \$4,000. Economic Stimulus funding is time critical and funds must be spent in allotted time.

Total Project Cost including prior years: \$744,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Stimulus Revenue	\$740,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$740,000
Design	CIP Fund	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000
	Total Cost	\$744,000	\$0	\$744,000								



Transit

FY 2011-2020 Community Investment Program

Transit Parking Lot



Project Number: TR1030 **Project Location:**

Description:

This project will provide paving, curbs, solar lighting, and shade structures for Transit vans at the Public Works Maintenance Facility.

Justification:

This project will be funded 100% by ARRA FTA Stimulus funding. Economic Stimulus funding is time critical and funds must be spent in allotted time.

Total Project Cost including prior years: \$242,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Stimulus Revenue	\$242,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$242,000
	Total Cost	\$242,000	\$0	\$242,000								



Transit

FY 2011-2020 Community Investment Program

Transit Administration Building Solar



Project Number: TR1040 **Project Location:** 900 London Bridge Road

Description:

This project will provide solar electrical power to the Transit Administration Building at the Public Works Maintenance Facility.

Justification:

This project will be funded at 100% by ARRA FTA Stimulus funding. Economic Stimulus funding is time critical and funds must be spent in allotted time.

Total Project Cost including prior years: \$200,000

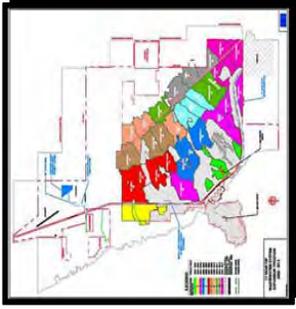
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Stimulus Revenue	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Total Cost	\$200,000	\$0	\$200,000								



Wastewater

FY 2011-2020 Community Investment Program

WWSE Finance Administration



Project Number: SSI720 **Project Location:** Citywide

Description:

This project includes administrative expenditures such as the wastewater system expansion rates and feasibility study, county recorder fees, rating agency expenditures and issuance costs related to borrowings and bond council fees.

Justification:

Services are necessary as a part of the wastewater system expansion program.

Total Project Cost including prior years: \$1,882,355

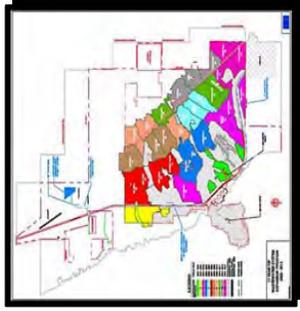
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Project Mgmt	Debt Service: Wastewater	\$411,861	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$411,861
	Total Cost	\$411,861	\$0	\$411,861								



FY 2011-2020 Community Investment Program

Wastewater

SARA Park 12" Reuse Line



Project Number: SS2000 **Project Location:** SARA Park

Description:

Provide the ability to serve SARA park irrigation demands with effluent when available.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$4,739,580

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$345,720	\$0	\$0	\$0	\$0	\$345,720
Construction	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$4,020,000	\$0	\$0	\$0	\$0	\$4,020,000
Design	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$373,860	\$0	\$0	\$0	\$0	\$373,860
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$4,739,580	\$0	\$0	\$0	\$0	\$4,739,580



Wastewater

FY 2011-2020 Community Investment Program

Sweetwater-Hagen Pump Station and Force Main



Project Number: SS2010 **Project Location:** Sweetwater Pump Station to Chip Drive

Description:

This project includes the new 3.4 MGD Hagen Drive Pump Station and the demolition of the existing Sweetwater Pump Station. Also included is 7,000 lineal feet of 15" gravity main and 9,500 lineal feet of 16" force main.

Justification:

Conforms with Lake Havasu City General Plan 2002, Wastewater Master Plan.

Total Project Cost including prior years: \$8,161,909

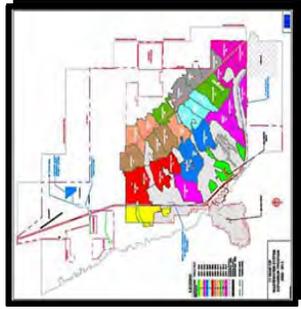
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY6 Construction	Debt Service: Wastewater	\$560,282	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$560,282
CF PY8 CA	Debt Service: Wastewater	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
CF PY8 Construction	Debt Service: Wastewater	\$1,009,818	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,009,818
Construction	Debt Service: Wastewater	\$595,779	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$595,779
	Total Cost	\$2,265,879	\$0	\$2,265,879								



FY 2011-2020 Community Investment Program

Wastewater

WWSE Administration



Project Number: SS2300 **Project Location:** Citywide

Description:

Support, reporting and administration for the WWSE from the WWSE Consultant.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$9,516,517

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 Prgm Mgmt	Debt Service: Wastewater	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Project Mgmt	Debt Service: Wastewater	\$2,482,039	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,482,039
	Total Cost	\$2,982,039	\$0	\$2,982,039								



Wastewater

FY 2011-2020 Community Investment Program

WWSE - Engineering Oversight

Project Number: SS2330 **Project Location:** Citywide

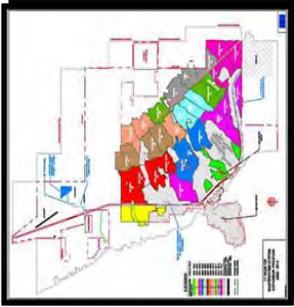
Description:

Provide oversight consultant services directly to the City Manager and City Staff. The consultant reviews technical information from City staff and the Lake Havasu City's WWSE program consultant as a part of the overall program, as well as design and project specific issues.

Justification:

As a part of a program with such far reaching environmental, operational, and fiscal effects, the City Council and City Manager determined that it was appropriate to ensure that best practices and procedures were being utilized by the City staff and the consultant administrator for the WWSE program.

Total Project Cost including prior years: \$272,250



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 Prgm Mgmt	Debt Service: Wastewater	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$100,000	\$0	\$100,000								



FY 2011-2020 Community Investment Program

Wastewater

SCADA Controls for Effluent Reuse



Project Number: SS2390 **Project Location:** Citywide

Description:

Implementation of a SCADA system for control of effluent/reuse.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$1,005,557

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Wastewater	\$0	\$961,292	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$961,292
	Total Cost	\$0	\$961,292	\$0	\$961,292							



Wastewater

FY 2011-2020 Community Investment Program

Regional Pump Station No. 1



Project Number: SS2430 **Project Location:** North Lake Havasu City

Description:

This project is part of the WWSE Program and will be built on a piece of land given to the City by Lowe's to allow for construction of the pump station. The construction of this pump station will ultimately be dependent upon development in that area.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$524,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$524,000	\$0	\$0	\$524,000
	Total Cost	\$0	\$524,000	\$0	\$0	\$524,000						



FY 2011-2020 Community Investment Program

Wastewater

System Modeling

Project Number: SS2440 **Project Location:** Citywide

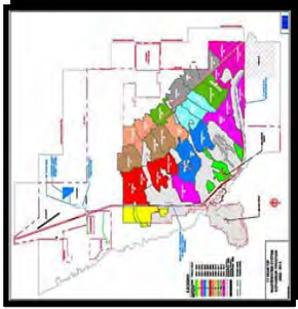
Description:

Hydraulic analysis for future infrastructure.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$221,897



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 Design	Debt Service: Wastewater	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Design	Debt Service: Wastewater	\$35,776	\$0	\$0	\$28,621	\$0	\$0	\$0	\$0	\$0	\$0	\$64,397
	Total Cost	\$95,776	\$0	\$0	\$28,621	\$0	\$0	\$0	\$0	\$0	\$0	\$124,397

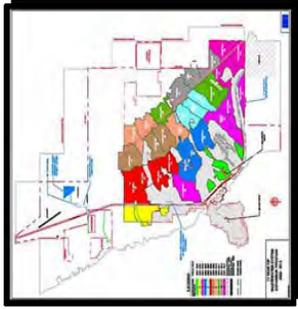
Developer Agreement Reimbursements



Project Number: SS2470 **Project Location:** *Havasu Foothills Estates*

Description:

Per the Developer Agreement with Havasu Foothills Estates, the City will reimburse the developer \$62,605 in FY 2010-2011 for sewer laterals installed in the green area.



Total Project Cost including prior years: \$586,805

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Wastewater	\$62,605	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,605
	Total Cost	\$62,605	\$0	\$62,605								

Connection to SR 95 Irrigation



Project Number: SS2490 **Project Location:** Highway 95

Description:

A detailed standard depicting how to connect irrigation to landscaping along Highway 95.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$202,495

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$12,965	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,965
Construction	Debt Service: Wastewater	\$0	\$150,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,750
Design	Debt Service: Wastewater	\$0	\$22,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,146
	Total Cost	\$0	\$185,861	\$0	\$185,861							



Wastewater

FY 2011-2020 Community Investment Program

Cisco Area Sewer Expansion

Project Number: SS2520 **Project Location:** Tan Area

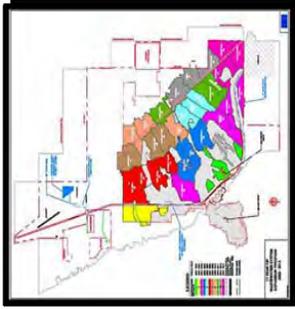
Description:

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$21,487,151



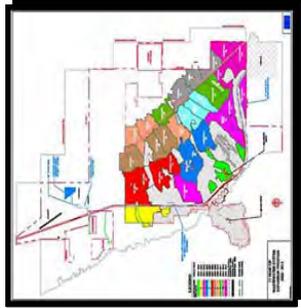
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 CA	Debt Service: Wastewater	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CF PY8 Construction	Debt Service: Wastewater	\$7,878,777	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,878,777
Construction	Debt Service: Wastewater	\$1,403,990	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,403,990
	Total Cost	\$10,282,767	\$0	\$10,282,767								



FY 2011-2020 Community Investment Program

Wastewater

Existing Sanitary District Improvements



Project Number: SS2550 **Project Location:** Various

Description:

Evaluate the existing sewer system (pre WWSE) for potential problem areas (surcharging) and design solutions.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$1,843,833

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$167,621	\$0	\$0	\$0	\$0	\$167,621
Construction	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$1,676,212	\$0	\$0	\$0	\$0	\$1,676,212
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$1,843,833	\$0	\$0	\$0	\$0	\$1,843,833



Wastewater

FY 2011-2020 Community Investment Program

Connection to Rotary Park



Project Number: SS2570 **Project Location:** Rotary Community Park

Description:

Conversion of the irrigation system at Rotary Park from potable water to treated effluent.

Justification:

In accordance with the Wastewater Master Plan. Agrees with water conservation efforts by not utilizing potable water for irrigation purposes

Total Project Cost including prior years: \$185,861

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$22,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,146
Construction	Debt Service: Wastewater	\$0	\$150,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,750
Design	Debt Service: Wastewater	\$0	\$12,965	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,965
	Total Cost	\$0	\$185,861	\$0	\$185,861							



FY 2011-2020 Community Investment Program

Wastewater

WW Facility, Security, & Storage Upgrades



Project Number: SS2580 **Project Location:** Various

Description:

This project will be used as a source for various facility upgrades including increased security and storage.

Justification:

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$200,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Design	Wastewater Utility Fund	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Total Cost	\$0	\$0	\$200,000	\$0	\$200,000						



Wastewater

FY 2011-2020 Community Investment Program

Connection to Ball Fields, Fire & Police, & SR 95



Project Number: SS2590 **Project Location:** Cypress Park

Description:

Conversion of the irrigation system at the Cypress Park ball fields from potable water to treated effluent.

Justification:

In accordance with the Wastewater Master Plan. Agrees with water conservation efforts by not utilizing potable water for irrigation.

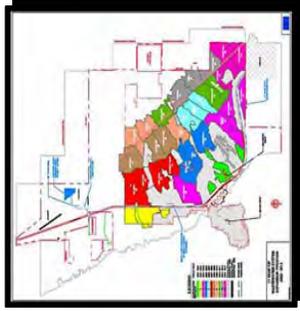
Total Project Cost including prior years: \$185,861

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$12,965	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,965
Construction	Debt Service: Wastewater	\$0	\$150,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,750
Design	Debt Service: Wastewater	\$0	\$22,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,146
	Total Cost	\$0	\$185,861	\$0	\$185,861							

FY 2011-2020 Community Investment Program

Wastewater

Expansion of Existing Treatment Capacity



Project Number: SS2600 **Project Location:** North Regional Wastewater Treatment Plant

Description:

Expansion of the existing treatment capacity will be necessary if a large development were to occur that is not included in the current WWSE Program. The developer will be responsible for the cost to design and construct new treatment capacity to accommodate the development.

Justification:

Expansion of the existing sewer system will be the most cost effective, efficient and environmentally friendly solution for future development in the area and region. Lake Havasu City will provide this expansion as paid for by development through direct pay or impact fees as a part of both future development within the City limits and possible annexation. The expansion of the treatment capacity provides for future reuse as opposed to septic treatment (no recovery) or limited recovery through package plants. This activity is not a part of the current WWSE Program and will be further defined in the WWSE Program Update as a non-program function.

Total Project Cost including prior years: \$4,004,946

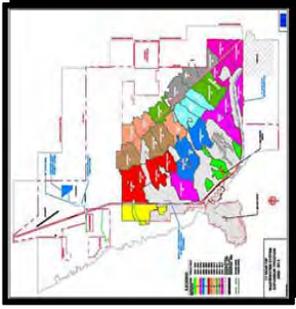
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$292,134	\$0	\$292,134
Construction	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,396,900	\$0	\$3,396,900
Design	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$315,912	\$0	\$315,912
	Total Cost	\$0	\$4,004,946	\$0	\$4,004,946							



Wastewater

FY 2011-2020 Community Investment Program

VZ Wells 5 & 6 and Assoc Monitoring Wells



Project Number: SS2610 **Project Location:** North Regional Wastewater Treatment Plant

Description:

Installation of Vadose Injection Wells at the North Regional Wastewater Treatment Plant (NRWWTP) to provide the necessary capacity for effluent disposal. The need for additional capacity is due to the continuing efforts to connect homes to the sewer system.

Justification:

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as a potable water source.

Total Project Cost including prior years: \$587,891

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$44,930	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$44,930
Construction	Debt Service: Wastewater	\$522,439	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$522,439
Design	Debt Service: Wastewater	\$20,522	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,522
	Total Cost	\$587,891	\$0	\$587,891								



FY 2011-2020 Community Investment Program

Wastewater

Connection to Jack Hardie Park



Project Number: SS2620 **Project Location:** Jack Hardie Park

Description:

Conversion of the irrigation system at Jack Hardie Park from potable water to treated effluent.

Justification:

In accordance with the Wastewater Master Plan. Agrees with water conservation efforts by not utilizing potable water for irrigation purposes

Total Project Cost including prior years: \$185,861

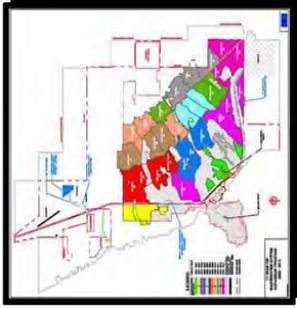
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$12,965	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,965
Construction	Debt Service: Wastewater	\$0	\$150,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,750
Design	Debt Service: Wastewater	\$0	\$22,146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,146
	Total Cost	\$0	\$185,861	\$0	\$185,861							



Wastewater

FY 2011-2020 Community Investment Program

Mulberry Effluent Basin Expansion



Project Number: SS2630 **Project Location:** Mulberry WWTP

Description:

Expand the current basin to allow for the Reuse Pump Station to pull sufficient effluent from the MWWTP to supply the reuse force main with out draining the basin, for irrigation and injection purposes.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$1,334,432

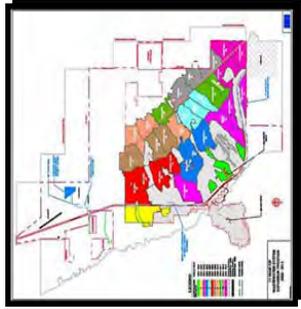
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$0	\$97,376	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$97,376
Construction	Debt Service: Wastewater	\$0	\$0	\$1,132,278	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,132,278
Design	Debt Service: Wastewater	\$0	\$0	\$104,778	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$104,778
	Total Cost	\$0	\$0	\$1,334,432	\$0	\$1,334,432						



FY 2011-2020 Community Investment Program

Wastewater

Review of Fiber Optic Infrastructure



Project Number: SS2640 **Project Location:** Various

Description:

Review the current Fiber Optic system, and assessing the required effort necessary to complete the system, making it functional.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$34,770

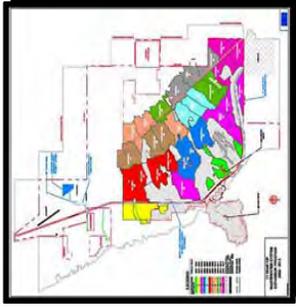
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Design	Debt Service: Wastewater	\$0	\$34,770	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,770
	Total Cost	\$0	\$34,770	\$0	\$34,770							



Wastewater

FY 2011-2020 Community Investment Program

Tarpon Area Sewer Expansion



Project Number: SS2670 **Project Location:** Tan Area

Description:

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$15,222,737

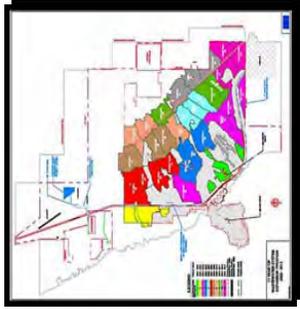
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 CA	Debt Service: Wastewater	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
CF PY8 Construction	Debt Service: Wastewater	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Construction	Debt Service: Wastewater	\$802,011	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$802,011
	Total Cost	\$5,202,011	\$0	\$5,202,011								



FY 2011-2020 Community Investment Program

Wastewater

Chemehuevi Area Sewer Expansion



Project Number: SS2680 **Project Location:** Green

Description:

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$12,410,493

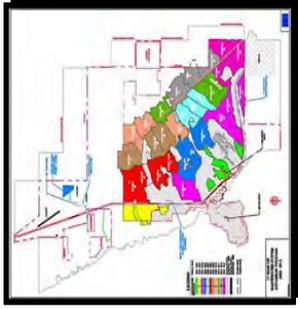
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 CA	Debt Service: Wastewater	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CF PY8 Construction	Debt Service: Wastewater	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000
Construction	Debt Service: Wastewater	\$1,648,664	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,648,664
	Total Cost	\$10,148,664	\$0	\$10,148,664								



Wastewater

FY 2011-2020 Community Investment Program

Mockingbird Area Sewer Expansion



Project Number: SS2690 **Project Location:** Green Area

Description:

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$12,255,909

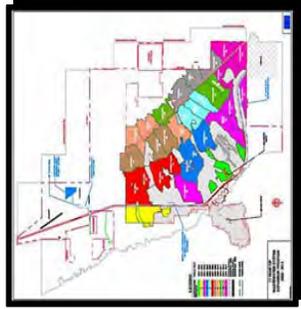
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 CA	Debt Service: Wastewater	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CF PY8 Construction	Debt Service: Wastewater	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Construction	Debt Service: Wastewater	\$4,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500,000
	Total Cost	\$10,500,000	\$0	\$10,500,000								



FY 2011-2020 Community Investment Program

Wastewater

Trotwood Area Sewer Expansion



Project Number: SS2700 **Project Location:** Grey Area Sewers

Description:

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$13,402,775

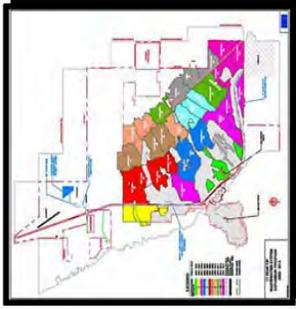
Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF PY8 CA	Debt Service: Wastewater	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CF PY8 Construction	Debt Service: Wastewater	\$2,796,341	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,796,341
Construction	Debt Service: Wastewater	\$7,871,772	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,871,772
	Total Cost	\$11,668,113	\$0	\$11,668,113								



Wastewater

FY 2011-2020 Community Investment Program

ADEQ Required Recharge Activities



Project Number: SS2710 **Project Location:** NRWWTP

Description:

Required permit testing and ADEQ coordination efforts specific to effluent reuse and recharge.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$51,861

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Design	Debt Service: Wastewater	\$0	\$0	\$0	\$0	\$0	\$51,861	\$0	\$0	\$0	\$0	\$51,861
	Total Cost	\$0	\$0	\$0	\$0	\$0	\$51,861	\$0	\$0	\$0	\$0	\$51,861



FY 2011-2020 Community Investment Program

Wastewater

Vadose Injection Wells 7-16



Project Number: SS2720 **Project Location:** NRWWTP

Description:

Installation of Vadose Injection Wells at the North Regional Wastewater Treatment Plant (NRWWTP) to provide the necessary capacity for effluent disposal. The need for additional capacity is due to the continuing efforts to connect homes to the sewer system.

Justification:

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as a potable water source.

Total Project Cost including prior years: \$2,939,456

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$0	\$0	\$224,649	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$224,649
Construction	Debt Service: Wastewater	\$0	\$0	\$2,612,196	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,612,196
Design	Debt Service: Wastewater	\$0	\$0	\$102,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$102,611
	Total Cost	\$0	\$0	\$2,939,456	\$0	\$2,939,456						



Wastewater

FY 2011-2020 Community Investment Program

Sewer Valve Retrofits

Project Number: SS2730 **Project Location:** Various

Description:

Install sewer relief valves as required per the Uniform Plumbing Code.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$550,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Const Admin	Debt Service: Wastewater	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Debt Service: Wastewater	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$550,000	\$0	\$550,000								



Wastewater

FY 2011-2020 Community Investment Program

Eagle Golf Course Lines Rehabilitation



Project Number: SS2780 **Project Location:** London Bridge Golf Course

Description:

This project is to install valves and provide infrastructure improvements to the existing effluent line supplying the Eagle Golf Course (London Bridge Golf Course) if it is determined that the City is the owner of these facilities, or that it is in the best interest of the City to take ownership of these lines. Although the golf course owners have historically operated the system from the treatment plant ponds to their facility, there have been discussions on actual ownership as it relates to continued maintenance of the facilities and line leakage issues. This project represents staff's estimate to install new pumps at the ponds and valves in the initial portions of the line between the Mulberry Treatment Plant ponds and the golf course itself.

Justification:

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$200,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Wastewater Utility Fund	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Total Cost	\$200,000	\$0	\$200,000								



Wastewater

FY 2011-2020 Community Investment Program

Mulberry Treatment Plant Improvements



Project Number: SS2830 **Project Location:** MWWTP

Description:

The project would include a third tertiary filter system to provide full capacity of the treatment system during a typical backwash cycle. It would include any civil engineering design work if necessary, equipment cost and construction.

Total Project Cost including prior years: \$350,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Wastewater Utility Fund	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
	Total Cost	\$0	\$350,000	\$0	\$350,000							

FY 2011-2020 Community Investment Program

Wastewater

NRWWTP Membrane Basin Crane



Project Number: SS2840 **Project Location:** NRWWTP

Description:

This crane was part of the original design of the North Regional Wastewater Treatment Plant Project and was one of several items removed from the project due to budget constraints. However during standard operation of the plant the Wastewater Division has been expending approximately \$10,000 per year in crane rental costs for an inspection every two months. The permanent crane will allow the weekly maintenance and inspections as recommended by the manufacturer of the membranes without additional crane rental costs. Weekly inspections would cost an estimated \$50,000 per year in crane rental cost.

Justification:

Based on a 10-year estimate, the cost to construct the crane is \$300,000 as compared to \$500,000 in crane rental fees. The weekly inspection will also increase the life expectancy of the asset by spreading out the replacement costs over 8-10 years as opposed to 6 years at the current rate of inspection.

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Total Project Cost including prior years: \$300,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Wastewater	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
	Total Cost	\$300,000	\$0	\$300,000								



Water

FY 2011-2020 Community Investment Program

WWSE - Water Service Line Replacement



Project Number: WT2080 **Project Location:** Citywide

Description:

Replace approximately 3,500 failing plastic water service lines with copper.

Justification:

Coincide installation with new sewer or sewer expansion work.

Conforms with Lake Havasu City General Plan, Water Master Plan.

Total Project Cost including prior years: \$9,821,872

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Debt Service: Other	\$177,660	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$177,660
CF Construction	Irrigation & Drainage Distri	\$677,132	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$677,132
Construction	Debt Service: Other	\$1,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900,000
	Total Cost	\$2,754,792	\$0	\$2,754,792								



Water

Water Main Replacements

FY 2011-2020 Community Investment Program



Project Number: WT3080 **Project Location:** Citywide

Description:

Replace failed water mains in various areas throughout the water distribution system.

Justification:

Fulfills City Council goal.

Conforms with Lake Havasu City General Plan.

Total Project Cost including prior years: \$5,370,319

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Irrigation & Drainage Distri	\$179,735	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$179,735
Construction	Debt Service: Other	\$1,500,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
Construction	Irrigation & Drainage Distri	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,000,000
	Total Cost	\$1,679,735	\$250,000	\$3,929,735								



Water

FY 2011-2020 Community Investment Program

Booster Station No. 3



Project Number: WT5020 **Project Location:** Swordfish Dr

Description:

Replace existing booster pump station with a new pump station. Upgrade electrical and add additional storage.

Originally part of the Pump Station, Water Storage, and Treatment Upgrades project (WT2020).

Justification:

Booster Pump Station 3 has been in service 30-40 years and is in need of replacement due to age and reliability, and to meet future growth.

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$2,772,019

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Const Admin	Irrigation & Drainage Distri	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
CF Construction	Irrigation & Drainage Distri	\$1,319,935	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,319,935
CF Design	Irrigation & Drainage Distri	\$368,290	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$368,290
	Total Cost	\$1,863,225	\$0	\$1,863,225								



Water

FY 2011-2020 Community Investment Program

Water Tank Rehabilitation & Maintenance Program



Project Number: WT5090 **Project Location:** Citywide

Description:

Rehabilitate the City's current storage reservoirs on a rotating basis when each reservoir's coatings systems reaches its life expectancy (12-15 years). Repairs include cleaning, sandblasting, and painting the structures inside and out. Complete structural repairs and upgrades (ladders, safety devices, etc.) for compliance by the Arizona Department of Environmental Quality (ADEQ) and the Environmental Protection Agency (EPA).

Justification:

The water tank coating system has passed its life cycle of 12-15 years. The tanks were built in the early 1960s through the early 1980s. During the last three years, eight of the City's tanks were rehabilitated and found to have little, if any, of the original coating left to protect the tanks from corrosion.

Total Project Cost including prior years: \$2,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$2,000,000
	Total Cost	\$200,000	\$2,000,000									



Water

FY 2011-2020 Community Investment Program

Booster Station No. 1



Project Number: WT6000 **Project Location:** Mariner Ln

Description:

Booster Station No. 1 is the first Booster Station of a series of stations located in and feeding water to the central part of the distribution system.

Originally part of the Pump Station, Water Storage, and Treatment Upgrades project (WT5020).

Justification:

Conforms with the 2007 Water Master Plan.

Total Project Cost including prior years: \$2,229,632

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Design	Irrigation & Drainage Distri	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Const. Admin	Debt Service: Other	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$175,000
Construction	Debt Service: Other	\$1,825,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,825,000
	Total Cost	\$2,100,000	\$0	\$2,100,000								



Water

FY 2011-2020 Community Investment Program

Refurbish & Re-equip Existing Wells



Project Number: WT6010 **Project Location:** Citywide

Description:

To refurbish and re-equip existing wells.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$1,250,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$1,250,000
	Total Cost	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$1,250,000



Water

FY 2011-2020 Community Investment Program

Well Expansion Program



Project Number: WT6020 **Project Location:** Citywide

Description:

This project explores the possibility of an additional water source for the existing Lake Havasu City water system by performing well drilling investigations to verify and identify an optimal site for a second Horizontal Collector Well with the possibility of constructing a second water treatment plant in lieu of expanding the existing treatment plant.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$850,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Irrigation & Drainage Distri	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
Construction	Irrigation & Drainage Distri	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$850,000	\$0	\$850,000								



Water

FY 2011-2020 Community Investment Program

Water Treatment Plant Capacity Increase



Project Number: WT6040 **Project Location:** 26-MGD Water Treatment Facility

Description:

Expand the existing 26-MGD capacity of the Water Treatment Facility by 19 MGD. This funding includes any necessary design services.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$27,500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$0	\$0	\$3,000,000	\$6,000,000	\$6,000,000	\$12,000,000	\$0	\$0	\$0	\$0	\$27,000,000
Design	Irrigation & Drainage Distri	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
	Total Cost	\$250,000	\$250,000	\$3,000,000	\$6,000,000	\$6,000,000	\$12,000,000	\$0	\$0	\$0	\$0	\$27,500,000



Water

FY 2011-2020 Community Investment Program

North Water System Improvements



Project Number: WT6050 **Project Location:** North Lake Havasu City

Description:

To expand the City's water system to accommodate future build out, including the Air Industrial Park. This includes new booster pump stations, water storage, and new water mains.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$400,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Design	Irrigation & Drainage Distri	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Irrigation & Drainage Distri	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
	Total Cost	\$400,000	\$0	\$400,000								

Booster Station 1B Replacement

Project Number: WT6060

Project Location: Anacapa Lane

Description:

Replacement of Booster Station 1B, a 30-plus year-old booster station that is under capacity.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$3,119,000



Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$0	\$0	\$3,119,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,119,000
	Total Cost	\$0	\$0	\$3,119,000	\$0	\$3,119,000						





Water

FY 2011-2020 Community Investment Program

Booster Station 2A Replacement



Project Number: WT6090 **Project Location:** Havasupai Blvd

Description:

Replacement of Booster Station 2A, which is 30-plus years old and is under capacity.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$2,557,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$0	\$0	\$0	\$2,557,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,557,000
	Total Cost	\$0	\$0	\$0	\$2,557,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,557,000



Water

FY 2011-2020 Community Investment Program

Booster Station 4 Replacement & Additional Storage



Project Number: WT7040 *Project Location: Pacific Drive*

Description:

Replacement of Booster Station 4 and an increase in storage capacity.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$2,500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Other	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
	Total Cost	\$0	\$2,500,000	\$0	\$2,500,000							



Water

FY 2011-2020 Community Investment Program

Booster Station 5A Replacement & Add'l Storage



Project Number: WT7050 **Project Location:** Colt Drive

Description:

Replacement of Booster Station 5A and an increase in storage capacity.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$2,500,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Debt Service: Other	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
	Total Cost	\$2,500,000	\$0	\$2,500,000								



Water

Water Treatment Plant Improvements



Project Number: WT7160 **Project Location:** Water Treatment Plant

Description:

Upgrade or replace air conditioning systems in the existing electrical control buildings at the Water Treatment Plant High Service Pumps, UV Control panel and the Collector Well Pump House. The proposed improvements will be mechanically engineered for efficiency and to ensure all options of best available technology are sought. This funding will also be used to complete miscellaneous improvements such as perimeter walls, filter covers, valve installation, etc.

Justification:

Over the last several years the Water Division has made numerous repairs to the existing cooling systems within the four electrical buildings as described. Additional cooling equipment was also purchased and installed in an effort to lessen the heat loading on the original air conditioning, although the additional units have improved the overall situation bringing temperatures down to acceptable levels the reliability of these units running 24/7 is poor at best. In addition to the constant running and high electrical and maintenance cost is once one air conditioning unit fails during hot weather, temperatures within the buildings rise rapidly exposing sensitive electronic and electrical equipment to excessive heat that is well over the temperature rating of the equipment. Due to the extreme conditions associated with the ambient air temperatures of this area, this has resulted in additional electrical costs, down time of critical control components, lost production capacity of the treatment plant and costly repairs to the cooling systems and control equipment.

Total Project Cost including prior years: \$2,100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Construction	Irrigation & Drainage Distri	\$76,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$76,580
Construction	Irrigation & Drainage Distri	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$2,000,000
	Total Cost	\$276,580	\$200,000	\$2,076,580								



Water

FY 2011-2020 Community Investment Program

Water System Improvements Evaluation & Design



Project Number: WT7200 **Project Location:** Various

Description:

This project is for consulting services to evaluate the existing water system as well as the water model, and make recommendations for improvements. This project will also include any necessary design for pump station replacements and other necessary water improvements throughout the city.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$1,099,051

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
CF Design	Irrigation & Drainage Distri	\$187,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$187,000
Design	Debt Service: Other	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
Design	Irrigation & Drainage Distri	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
	Total Cost	\$487,000	\$300,000	\$300,000	\$0	\$1,087,000						



FY 2011-2020 Community Investment Program

Water

Water Treatment Plant Security Enhancements



Project Number: WT7270 **Project Location:** Water Treatment Plant

Description:

This project is to perform needed enhancements to the existing surveillance system at the Water Treatment Plant.

Justification:

Conforms with Lake Havasu City General Plan, Water Resources Plan 2001.

Total Project Cost including prior years: \$100,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
	Total Cost	\$100,000	\$0	\$100,000								



Water

FY 2011-2020 Community Investment Program

Booster Station Replacement Program



Project Number: WT7280 **Project Location:** Various

Description:

This program is for the replacement of various booster stations throughout the city in need of replacement. This funding includes any necessary design services utilized due to staff workloads.

Justification:

Conforms with the 2007 Water Master Plan Update.

Total Project Cost including prior years: \$12,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$12,000,000
	Total Cost	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$12,000,000



FY 2011-2020 Community Investment Program

Water

Recharge/Recovery System



Project Number: WT7290 **Project Location:** Various

Description:

The Recharge/Recovery program consists of the design and construction of monitoring and recovery wells to extract injected effluent for beneficial purposes and to continuously track water resource and water quality conditions.

Justification:

This program is part of Lake Havasu City's effort to increase the consumption efficiency of its contracted Colorado River entitlement and to make the City more self sufficient under declared Colorado River Shortages.

Total Project Cost including prior years: \$1,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Construction	Irrigation & Drainage Distri	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Cost		\$500,000	\$500,000	\$0	\$1,000,000							



Water

FY 2011-2020 Community Investment Program

Mohave County Water Authority Water Allocation



Project Number: WT7300 **Project Location:** Citywide

Description:

This project is for the purchase of 1,000 acre feet of Kingman Allocation (Mohave County Water Authority) at a cost of \$1,000 per acre foot. Financing is available for this project with \$250,000 down payment and terms to 2024.

Justification:

Ensure adequate water supply during shortages.

Total Project Cost including prior years: \$1,000,000

Project Segment	Funding Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Land Acq	Irrigation & Drainage Distri	\$250,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$925,000
	Total Cost	\$250,000	\$75,000	\$925,000								

Personnel Costs

Positions Per Capita Trends

Staffing Levels

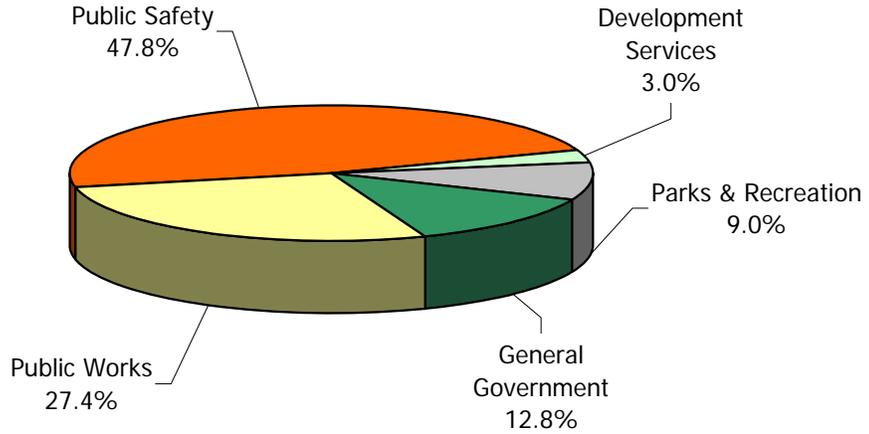
Schedule of Authorized Positions

Salary Structure





PERSONNEL COSTS



Program	Personnel Costs	Percent of Total
	FY 10-11	
Community Services	\$0	0.0
Development Services	1,210,264	3.0
General Government		
City Attorney	615,606	1.5
City Council & City Clerk	423,857	1.1
City Manager - Administration	342,694	0.9
City Manager - HR/Risk Mgmt.	366,750	0.9
City Manager - Info Systems	521,399	1.3
Finance - Administration	1,846,428	4.6
Municipal Court	1,019,400	2.5
Parks & Recreation	3,597,840	9.0
Public Safety		
Fire	8,673,319	21.6
Police	10,504,136	26.2
Public Works	10,976,454	27.4
Total Personnel Costs	\$40,098,147	100 %



POSITIONS PER CAPITA TRENDS

Lake Havasu City	Population Estimates				Percent Change
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
Estimated Population*	56,041	56,290	56,387	56,504	0.21 %
Positions Per 1,000 Population	9.62	9.58	8.64	8.57	-0.01 %

**Finance Department estimates based upon housing units. These estimates were restated in 2007.*

Program	Positions Per 1,000 Population				Percent Change
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
Community Services **	0.48	0.48	0.41	0.00	-1.00
Development Services **	0.52	0.52	0.39	0.27	-0.32
General Government	1.43	1.42	1.24	1.22	-0.02
Parks & Recreation	0.80	0.80	0.69	0.69	0.00
Public Safety	3.96	3.94	3.69	3.82	0.04
Public Works **	2.43	2.42	2.22	2.57	0.16
Total Authorized Positions	9.62	9.58	8.64	8.57	-0.01

***Organizational restructuring caused changes in various program groups in Fiscal Year 10-11.*

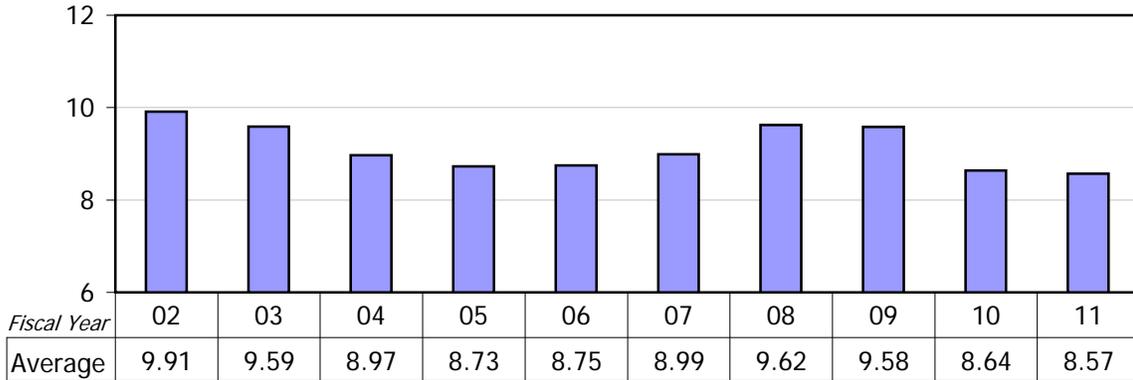
Program	Authorized Positions				Percent Change
	FY 07-08	FY 08-09	FY 09-10	FY 10-11	
Community Services ***	27	27	23	0	-100.00
Development Services ***	29	29	22	15	-31.82
General Government	80	80	70	69	-1.43
Parks & Recreation	45	45	39	39	0.00
Public Safety	222	222	208	216	3.85
Public Works ***	136	136	125	145	16.00
Total Authorized Positions	539	539	487	484	-0.62 %

**** Organizational restructuring occurred in Fiscal Year 10-11.*



STAFFING LEVELS

Number of Employees Per 1,000 Population



In Fiscal Year 2010, a reduction in force occurred due to a decline in the local economy and minimal population growth. In order to minimize the number of reductions, the remaining personnel received a salary reduction of 5%. Through attrition and layoffs, a total of 52 full-time positions were eliminated, bringing the ratio of employees per 1,000 residents down to 8.64, the lowest ratio since 1998.

The staffing levels for Fiscal Year 2011 show only a slight decrease from the prior fiscal year, compared to a 10% decrease from Fiscal Year 2009. The Community Services Department Administration was dissolved at the end of Fiscal Year 2010, eliminating the Department Director position and transferring two positions to the Development Services Department, and shifted the two remaining divisions, Airport and Transit, under the Public Works Department. The Development Services Department had a second reduction in

force of nine additional positions during the fiscal year resulting in a net change of seven fewer authorized positions. The Fire Department reflects an increase of eight firefighter positions which are proposed to be funded through a SAFER grant, while the Municipal Court shows a reduction of one full-time position. Eight other positions were transferred between departments/divisions through restructuring. These changes result in a net reduction of three authorized personnel and a ratio of 8.57 employees per 1,000 residents for Fiscal Year 2011, which is equivalent to the 1998 level. The 5% salary reduction remains in effect, and no step increases are programmed to occur in Fiscal Year 2011.

The Schedule of Authorized Positions represented on the following pages reflects the job classifications that were identified as a part of the Classification and Compensation Study that was implemented in Fiscal Year 2008.



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
City Attorney	City Attorney	1.0	1.0	Contract Position	Contract Position
	Assistant City Attorney	2.0	2.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0
	Administrative Supervisor	2.0	2.0	1.0	1.0
	Administrative Specialist I	4.0	4.0	3.0	3.0
	Administrative Technician			1.0	1.0
	TOTAL POSITIONS	11.0	11.0	8.0	8.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0	3.0
City Council	Assistant to the Mayor	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	1.0	1.0	1.0	1.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0
	ICA Manager	1.0	1.0	1.0	1.0
	Cablecast Producer	1.0	1.0		
	Management Specialist	1.0	1.0		
	Assistant to the City Manager	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	5.0	5.0	3.0	3.0
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0
	Human Resources Supervisor	1.0	1.0	1.0	
	Management Specialist	1.0	1.0		1.0
	Administrative Specialist II				1.0
	Administrative Specialist I	3.0	3.0	4.0	2.0
	Administrative Technician	3.0	3.0	2.0	1.0
	TOTAL POSITIONS	9.0	9.0	8.0	6.0
City Manager - Information Systems Division	Division Manager	1.0	1.0	1.0	1.0
	Network Administrator	2.0	2.0	1.0	1.0
	GIS Specialist	1.0	1.0	1.0	1.0
	Computer Operations Spec.	4.0	4.0	4.0	4.0
	TOTAL POSITIONS	8.0	8.0	7.0	7.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Community Services - Administration	Department Director	1.0	1.0	1.0	
	Grants Administrator	1.0	1.0	1.0	
	Code Enforcement Tech. Lead				
	Planning/Code Enforce. Tech. Administrative Technician	1.0	1.0	1.0	
	TOTAL POSITIONS	3.0	3.0	3.0	0.0
Development Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0		
	City Planner, Senior			1.0	1.0
	City Planner	3.0	3.0	2.0	1.0
	Grants Administrator				1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Building Inspector, Senior	1.0	1.0	1.0	
	Plans Examiner, Senior	1.0	1.0	1.0	1.0
	Plans Examiner	4.0	4.0	3.0	1.0
	Building Inspector II	1.0	2.0	2.0	2.0
	Building Inspector I	4.0	3.0	1.0	
	Code Enforcement Lead	1.0	1.0	1.0	1.0
	Counter Plans Examiner	1.0	1.0		
	Planning Technician			1.0	1.0
	Code Enforcement Technician	2.0	2.0	2.0	
	Administrative Specialist I	2.0	2.0	1.0	1.0
	Customer Service Specialist	5.0	5.0	4.0	2.0
Administrative Technician				1.0	
TOTAL POSITIONS	29.0	29.0	22.0	15.0	
Finance Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	3.0	3.0	2.0	2.0
	Senior Accountant	2.0	2.0	2.0	2.0
	Procurement Official	1.0	1.0	1.0	1.0
	Accountant	2.0	2.0	3.0	3.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0
	Accounting Specialist	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	2.0
	Customer Service Specialist	6.0	6.0	6.0	6.0
	Administrative Technician	8.0	8.0	5.0	6.0
TOTAL POSITIONS	27.0	27.0	24.0	26.0	
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
	Fire Division Chief	3.0	3.0	2.0	2.0
	Fire Training Officer	1.0	1.0	1.0	1.0
	Battalion Commander	3.0	3.0	3.0	3.0
	Fire Captain	18.0	18.0	18.0	18.0
	Fire Engineer	18.0	18.0	18.0	18.0
	Firefighter	39.0	39.0	33.0	33.0
	Firefighter (Grant Funded)				8.0
	Fire Inspector	6.0	6.0	4.0	4.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Public Education Specialist	2.0	2.0	1.0	1.0
TOTAL POSITIONS	95.0	95.0	85.0	93.0	



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Municipal Court	Magistrate	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0
	Court Clerk III	4.0	4.0	2.0	1.0
	Court Clerk II	3.0	3.0	3.0	2.0
	Court Clerk I	7.0	7.0	9.0	10.0
	TOTAL POSITIONS	16.0	16.0	16.0	15.0
Parks & Recreation - Administration	Department Director	1.0	1.0	1.0	1.0
	Accountant			1.0	1.0
	Administrative Supervisor	1.0	1.0		
	Administrative Specialist II	2.0	2.0	1.0	1.0
	Administrative Technician			1.0	1.0
TOTAL POSITIONS	4.0	4.0	4.0	4.0	
Parks & Recreation - Parks Maintenance Div.	Division Manager	1.0	1.0		
	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	1.0	1.0
	Maintenance Lead	4.0	5.0	6.0	6.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Maintenance Specialist	9.0	9.0	8.0	8.0
	Maintenance Mechanic	1.0	1.0	1.0	1.0
	Maintenance Technician	11.0	10.0	9.0	8.0
	TOTAL POSITIONS	31.0	31.0	28.0	27.0
Parks & Recreation - Recreation Division	Division Manager	1.0	1.0		
	Recreation Supervisor	1.0	1.0	0.5	0.5
	Administrative Supervisor	1.0	1.0		
	Recreation Coordinator	2.0	2.0	2.0	2.0
	Recreation Specialist				1.0
	Administrative Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	6.0	6.0	3.5	4.5
Parks & Recreation - Recreation/Aquatic Center (Aquatic Fund)	Aquatics Supervisor	1.0	1.0		
	Recreation Supervisor			0.5	0.5
	Maintenance Lead	1.0	1.0	1.0	1.0
	Aquatics Coordinator	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	4.0	4.0	3.5	3.5



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Police Department	Police Chief	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0
	Network Administrator			1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Police Lieutenant	5.0	5.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0
	Police Officer, Senior	49.0	49.0	44.0	44.0
	Police Officer	28.0	28.0	29.0	29.0
	Detention Supervisor	1.0	1.0	1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
	Records Supervisor	1.0	1.0		
	Public Safety Dispatch Lead	1.0	1.0	1.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0
	Administrative Specialist I	3.0	3.0	3.0	3.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0
	Detention Officer Lead	1.0	1.0	2.0	2.0
	Detention Officer	3.0	3.0	3.0	3.0
	Administrative Technician	3.0	3.0	3.0	3.0
	TOTAL POSITIONS	127.0	127.0	123.0	123.0
Public Works Department - Administration/Engineering Division	Department Director	1.0	1.0	1.0	1.0
	Deputy Public Works Director	1.0	1.0		
	Assistant Public Works Director	1.0	1.0	2.0	2.0
	Assistant City Engineer	2.0	2.0		
	Water Resources Coordinator	1.0	1.0	1.0	
	Public Works Project Manager	2.0	2.0	3.0	3.0
	Management Supervisor	1.0	1.0	1.0	1.0
	Contract Administrator	1.0	1.0	1.0	1.0
	Senior Eng. Tech./Coord.	1.0	1.0		
	Engineering Tech./Coord.	5.0	5.0	5.0	5.0
	Facilities Coordinator	1.0	1.0		
	Administrative Supervisor	1.0	1.0	1.0	
	Water Conservation Officer	1.0	1.0	1.0	
	Maintenance Specialist	1.0	1.0		
	Engineering Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Customer Service Specialist	1.0	1.0	1.0	1.0
	Administrative Technician	3.0	3.0	3.0	1.0
	TOTAL POSITIONS	26.0	26.0	22.0	17.0
Public Works - Airport Division (Airport Fund)	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	
	Administrative Specialist I				1.0
	Maintenance Specialist	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	5.0	5.0	5.0	5.0
Public Works - Havasu Area Transit Division (Transit Grant Fund)	Division Manager	1.0	1.0	1.0	1.0
	Transit Supervisor	1.0	1.0	1.0	1.0
	Transit Lead	1.0	1.0	1.0	1.0
	Transit Operator/Dispatcher	16.0	16.0	12.0	12.0
		TOTAL POSITIONS	19.0	19.0	15.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 07-08	FY 08-09	FY 09-10	FY 10-11
Public Works Department - Transportation Division: Street Section (Highway User Revenue Fund [HURF])	Transportation Engineer	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	1.0	0.5	1.0
	Senior Eng. Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	2.0
	Maintenance Lead	7.0	7.0	4.0	4.0
	Administrative Supervisor				1.0
	Administrative Specialist II				1.0
	Maintenance Specialist	14.0	14.0	13.0	12.0
	Engineering Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Maintenance Technician	4.0	4.0	6.0	6.0
	TOTAL POSITIONS	32.0	32.0	29.5	31.0
Public Works Department - Transportation Division: Vehicle Maintenance Section	Maintenance Supervisor			0.5	
	Fleet Supervisor	1.0	1.0		
	Field Supervisor				1.0
	Maintenance Lead	1.0	1.0	1.0	
	Equipment Mechanic II	2.0	2.0	2.0	2.0
	Equipment Mechanic I	5.0	5.0	3.0	3.0
	Administrative Specialist I	1.0	1.0		
	Mechanic Aide	1.0	1.0	1.0	1.0
	Storekeeper	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	12.0	12.0	8.5	8.0
Public Works Department - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	2.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	2.0
	Utility Lead	4.0	4.0	3.0	3.0
	Comms Spec/Sys Integrator	0.5	1.0	1.0	1.0
	Utility Worker II	5.0	5.0	5.0	5.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0
	Utility Mechanic	1.0	1.0		
	Utility Worker I	2.0	2.0	4.0	4.0
	TOTAL POSITIONS	25.5	26.0	26.0	26.0
Public Works Department - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0
	Water Resources Coordinator				1.0
	Utility Supervisor	2.0	2.0	2.0	2.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	2.0
	Utility Lead	7.0	7.0	6.0	6.0
	Comms Spec/Sys Integrator	0.5			
	Utility Worker II	11.0	11.0	10.0	10.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Water Conservation Officer				1.0
	Utility Mechanic	2.0	2.0	2.0	2.0
	Administrative Technician				2.0
	Utility Worker I	10.0	10.0	11.0	11.0
TOTAL POSITIONS	40.5	40.0	39.0	43.0	
TOTAL AUTHORIZED POSITIONS		539.0	539.0	487.0	484.0



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
610											
Storekeeper	Hrly	\$12.00	\$12.45	\$12.93	\$13.41	\$13.93	\$14.46	\$15.01	\$15.58	\$16.17	\$16.80
	B-Wkly	\$960.00	\$996.00	\$1,034.40	\$1,072.80	\$1,114.40	\$1,156.80	\$1,200.80	\$1,246.40	\$1,293.60	\$1,344.00
	Annual	\$24,960	\$25,896	\$26,894	\$27,893	\$28,974	\$30,077	\$31,221	\$32,406	\$33,634	\$34,944
611											
Mechanic Aide	Hrly	\$12.60	\$13.07	\$13.58	\$14.09	\$14.62	\$15.18	\$15.76	\$16.36	\$16.98	\$17.63
	B-Wkly	\$1,008.00	\$1,045.60	\$1,086.40	\$1,127.20	\$1,169.60	\$1,214.40	\$1,260.80	\$1,308.80	\$1,358.40	\$1,410.40
	Annual	\$26,208	\$27,186	\$28,246	\$29,307	\$30,410	\$31,574	\$32,781	\$34,029	\$35,318	\$36,670
615											
Administrative Tech.	Hrly	\$15.31	\$15.89	\$16.50	\$17.13	\$17.77	\$18.45	\$19.15	\$19.88	\$20.63	\$21.51
Court Clerk I	B-Wkly	\$1,224.80	\$1,271.20	\$1,320.00	\$1,370.40	\$1,421.60	\$1,476.00	\$1,532.00	\$1,590.40	\$1,650.40	\$1,720.80
Maintenance Tech. Transit Op/Dispatch	Annual	\$31,845	\$33,051	\$34,320	\$35,630	\$36,962	\$38,376	\$39,832	\$41,350	\$42,910	\$44,741
616											
Court Clerk II	Hrly	\$16.15	\$16.77	\$17.40	\$18.07	\$18.75	\$19.47	\$20.21	\$20.98	\$21.77	\$22.62
Detention Officer	B-Wkly	\$1,292.00	\$1,341.60	\$1,392.00	\$1,445.60	\$1,500.00	\$1,557.60	\$1,616.80	\$1,678.40	\$1,741.60	\$1,809.60
Transit Lead Utility Worker I	Annual	\$33,592	\$34,882	\$36,192	\$37,586	\$39,000	\$40,498	\$42,037	\$43,638	\$45,282	\$47,050
617											
Admin Specialist I	Hrly	\$17.04	\$17.69	\$18.36	\$19.06	\$19.79	\$20.54	\$21.32	\$22.13	\$22.97	\$23.86
Customer Svc Spec	B-Wkly	\$1,363.20	\$1,415.20	\$1,468.80	\$1,524.80	\$1,583.20	\$1,643.20	\$1,705.60	\$1,770.40	\$1,837.60	\$1,908.80
Laboratory Tech Maintenance Mechanic Utility Mechanic	Annual	\$35,443	\$36,795	\$38,189	\$39,645	\$41,163	\$42,723	\$44,346	\$46,030	\$47,778	\$49,629
618											
Accounting Specialist	Hrly	\$17.98	\$18.67	\$19.37	\$20.11	\$20.87	\$21.67	\$22.49	\$23.34	\$24.23	\$25.18
Aquatics Coordinator	B-Wkly	\$1,438.40	\$1,493.60	\$1,549.60	\$1,608.80	\$1,669.60	\$1,733.60	\$1,799.20	\$1,867.20	\$1,938.40	\$2,014.40
Detention Ofcr Lead Engineering Tech Equipment Mechanic I Maintenance Spec Planning/Code Enforce Tech Public Ed Spec Public Safety Dispatcher Recreation Coordinator Water Conservation Ofcr	Annual	\$37,398	\$38,834	\$40,290	\$41,829	\$43,410	\$45,074	\$46,779	\$48,547	\$50,398	\$52,374
619											
Admin Specialist II	Hrly	\$18.97	\$19.69	\$20.43	\$21.21	\$22.02	\$22.86	\$23.73	\$24.62	\$25.56	\$26.55
Comm/SCADA Spec	B-Wkly	\$1,517.60	\$1,575.20	\$1,634.40	\$1,696.80	\$1,761.60	\$1,828.80	\$1,898.40	\$1,969.60	\$2,044.80	\$2,124.00
Computer Ops Spec Counter Plans Ex Court Clerk III GIS Specialist Utility Worker II/Plant Operator	Annual	\$39,458	\$40,955	\$42,494	\$44,117	\$45,802	\$47,549	\$49,358	\$51,210	\$53,165	\$55,224
620											
Admin Supervisor	Hrly	\$20.02	\$20.78	\$21.57	\$22.38	\$23.23	\$24.11	\$25.03	\$25.98	\$26.97	\$28.02
Building Inspector I	B-Wkly	\$1,601.60	\$1,662.40	\$1,725.60	\$1,790.40	\$1,858.40	\$1,928.80	\$2,002.40	\$2,078.40	\$2,157.60	\$2,241.60
Code Enforce Lead Equipment Mechanic II Maintenance Lead Plans Examiner I Pub Safety Dispatch Ld Records Supervisor Transit Supervisor Utility Lead	Annual	\$41,642	\$43,222	\$44,866	\$46,550	\$48,318	\$50,149	\$52,062	\$54,038	\$56,098	\$58,282



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
621											
Building Inspector II	Hrly	\$21.11	\$21.92	\$22.75	\$23.62	\$24.51	\$25.44	\$26.41	\$27.41	\$28.45	\$29.55
Customer Service Sup	B-Wkly	\$1,688.80	\$1,753.60	\$1,820.00	\$1,889.60	\$1,960.80	\$2,035.20	\$2,112.80	\$2,192.80	\$2,276.00	\$2,364.00
Detention Ofcr Sup	Annual	\$43,909	\$45,594	\$47,320	\$49,130	\$50,981	\$52,915	\$54,933	\$57,013	\$59,176	\$61,464
Facilities Coordinator											
Field Supervisor											
Plans Examiner II											
Pub Safety Dispatch Sup											
622											
Eng Tech/Coordinator	Hrly	\$22.28	\$23.12	\$24.00	\$24.91	\$25.86	\$26.84	\$27.86	\$28.92	\$30.02	\$31.19
Fire Inspector	B-Wkly	\$1,782.40	\$1,849.60	\$1,920.00	\$1,992.80	\$2,068.80	\$2,147.20	\$2,228.80	\$2,313.60	\$2,401.60	\$2,495.20
Sr. Bldg. Inspector	Annual	\$46,342	\$48,090	\$49,920	\$51,813	\$53,789	\$55,827	\$57,949	\$60,154	\$62,442	\$64,875
Sr. Plans Examiner											
623											
Court Supervisor	Hrly	\$23.50	\$24.40	\$25.32	\$26.28	\$27.28	\$28.32	\$29.39	\$30.51	\$31.67	\$32.90
Fleet Supervisor	B-Wkly	\$1,880.00	\$1,952.00	\$2,025.60	\$2,102.40	\$2,182.40	\$2,265.60	\$2,351.20	\$2,440.80	\$2,533.60	\$2,632.00
Maintenance Sup	Annual	\$48,880	\$50,752	\$52,666	\$54,662	\$56,742	\$58,906	\$61,131	\$63,461	\$65,874	\$68,432
Sr. Eng Tech/Coord											
Utility Supervisor											
911											
Asst to the Mayor	Hrly	\$15.68	\$16.41	\$17.17	\$17.96	\$18.78	\$19.65	\$20.55	\$21.50	\$22.49	\$23.53
	B-Wkly	\$1,254.40	\$1,312.80	\$1,373.60	\$1,436.80	\$1,502.40	\$1,572.00	\$1,644.00	\$1,720.00	\$1,799.20	\$1,882.40
	Annual	\$32,614	\$34,133	\$35,714	\$37,357	\$39,062	\$40,872	\$42,744	\$44,720	\$46,779	\$48,942
916											
Asst to the City Mgr	Hrly	\$21.50	\$22.49	\$23.52	\$24.60	\$25.74	\$26.91	\$28.15	\$29.45	\$30.80	\$32.24
Cablecast Producer	B-Wkly	\$1,720.00	\$1,799.20	\$1,881.60	\$1,968.00	\$2,059.20	\$2,152.80	\$2,252.00	\$2,356.00	\$2,464.00	\$2,579.20
Management Spec	Annual	\$44,720	\$46,779	\$48,922	\$51,168	\$53,539	\$55,973	\$58,552	\$61,256	\$64,064	\$67,059
917											
Accountant	Hrly	\$22.90	\$23.94	\$25.04	\$26.20	\$27.41	\$28.66	\$29.98	\$31.36	\$32.80	\$34.33
Contract Administrator	B-Wkly	\$1,832.00	\$1,915.20	\$2,003.20	\$2,096.00	\$2,192.80	\$2,292.80	\$2,398.40	\$2,508.80	\$2,624.00	\$2,746.40
Engineer-in-Training	Annual	\$47,632	\$49,795	\$52,083	\$54,496	\$57,013	\$59,613	\$62,358	\$65,229	\$68,224	\$71,406
918											
Grants Administrator	Hrly	\$24.61	\$25.75	\$26.92	\$28.17	\$29.46	\$30.82	\$32.23	\$33.72	\$35.26	\$36.92
Management Sup	B-Wkly	\$1,968.80	\$2,060.00	\$2,153.60	\$2,253.60	\$2,356.80	\$2,465.60	\$2,578.40	\$2,697.60	\$2,820.80	\$2,953.60
	Annual	\$51,189	\$53,560	\$55,994	\$58,594	\$61,277	\$64,106	\$67,038	\$70,138	\$73,341	\$76,794
919											
Asst City Prosecutor	Hrly	\$26.70	\$27.93	\$29.21	\$30.56	\$31.96	\$33.43	\$34.97	\$36.58	\$38.27	\$40.05
Chemist	B-Wkly	\$2,136.00	\$2,234.40	\$2,336.80	\$2,444.80	\$2,556.80	\$2,674.40	\$2,797.60	\$2,926.40	\$3,061.60	\$3,204.00
City Planner	Annual	\$55,536	\$58,094	\$60,757	\$63,565	\$66,477	\$69,534	\$72,738	\$76,086	\$79,602	\$83,304
Network Administrator											
Procurement Official											
Sr. Accountant											
920											
Aqu/Rec Supervisor	Hrly	\$29.24	\$30.58	\$31.99	\$33.46	\$35.00	\$36.61	\$38.29	\$40.05	\$41.90	\$43.85
IG/Comm Affairs Mgr	B-Wkly	\$2,339.20	\$2,446.40	\$2,559.20	\$2,676.80	\$2,800.00	\$2,928.80	\$3,063.20	\$3,204.00	\$3,352.00	\$3,508.00
	Annual	\$60,819	\$63,606	\$66,539	\$69,597	\$72,800	\$76,149	\$79,643	\$83,304	\$87,152	\$91,208
921											
Asst City Attorney	Hrly	\$32.16	\$33.64	\$35.19	\$36.80	\$38.50	\$40.27	\$42.12	\$44.06	\$46.08	\$48.24
City Prosecutor	B-Wkly	\$2,572.80	\$2,691.20	\$2,815.20	\$2,944.00	\$3,080.00	\$3,221.60	\$3,369.60	\$3,524.80	\$3,686.40	\$3,859.20
Fire Training Officer	Annual	\$66,893	\$69,971	\$73,195	\$76,544	\$80,080	\$83,762	\$87,610	\$91,645	\$95,846	\$100,339
HR Supervisor											
PW Project Mgr											
Sr. Planner											



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
922											
Asst City Engineer	Hrly	\$35.70	\$37.34	\$39.05	\$40.85	\$42.73	\$44.70	\$46.76	\$48.91	\$51.16	\$53.55
City Clerk	B-Wkly	\$2,856.00	\$2,987.20	\$3,124.00	\$3,268.00	\$3,418.40	\$3,576.00	\$3,740.80	\$3,912.80	\$4,092.80	\$4,284.00
Division Manager	Annual	\$74,256	\$77,667	\$81,224	\$84,968	\$88,878	\$92,976	\$97,261	\$101,733	\$106,413	\$111,384
Transportation Engineer											
Water Resources Coordinator											
923											
Asst PW Director	Hrly	\$40.70	\$42.57	\$44.53	\$46.58	\$48.72	\$50.96	\$53.30	\$55.76	\$58.32	\$61.05
Fire Division Chief	B-Wkly	\$3,256.00	\$3,405.60	\$3,562.40	\$3,726.40	\$3,897.60	\$4,076.80	\$4,264.00	\$4,460.80	\$4,665.60	\$4,884.00
Police Captain	Annual	\$84,656	\$88,546	\$92,622	\$96,886	\$101,338	\$105,997	\$110,864	\$115,981	\$121,306	\$126,984
924											
Deputy PW Director	Hrly	\$46.40	\$48.53	\$50.76	\$53.10	\$55.54	\$58.09	\$60.76	\$63.56	\$66.48	\$69.59
	B-Wkly	\$3,712.00	\$3,882.40	\$4,060.80	\$4,248.00	\$4,443.20	\$4,647.20	\$4,860.80	\$5,084.80	\$5,318.40	\$5,567.20
	Annual	\$96,512	\$100,942	\$105,581	\$110,448	\$115,523	\$120,827	\$126,381	\$132,205	\$138,278	\$144,747
925											
Department Directors	Hrly	\$48.72	\$50.96	\$53.30	\$55.75	\$58.31	\$61.00	\$63.80	\$66.74	\$69.81	\$73.02
	B-Wkly	\$3,897.60	\$4,076.80	\$4,264.00	\$4,460.00	\$4,664.80	\$4,880.00	\$5,104.00	\$5,339.20	\$5,584.80	\$5,841.60
	Annual	\$101,338	\$105,997	\$110,864	\$115,960	\$121,285	\$126,880	\$132,704	\$138,819	\$145,205	\$151,882
F11											
Firefighter	Hrly	\$13.59	\$14.12	\$14.56	\$15.21	\$15.79	\$16.39	\$17.01	\$17.65	\$18.33	\$19.04
	Bi-Wkly	\$1,522.08	\$1,581.44	\$1,630.72	\$1,703.52	\$1,768.48	\$1,835.68	\$1,905.12	\$1,976.80	\$2,052.96	\$2,132.48
	Annual	\$39,574	\$41,117	\$42,399	\$44,292	\$45,980	\$47,728	\$49,533	\$51,397	\$53,377	\$55,444
F22											
Fire Engineer	Hrly	\$16.79	\$17.42	\$18.09	\$18.77	\$19.48	\$20.23	\$21.00	\$21.79	\$22.62	\$23.50
	Bi-Wkly	\$1,880.48	\$1,951.04	\$2,026.08	\$2,102.24	\$2,181.76	\$2,265.76	\$2,352.00	\$2,440.48	\$2,533.44	\$2,632.00
	Annual	\$48,892	\$50,727	\$52,678	\$54,658	\$56,726	\$58,910	\$61,152	\$63,452	\$65,869	\$68,432
F33											
Fire Captain	Hrly	\$20.62	\$21.39	\$22.21	\$23.06	\$23.93	\$24.84	\$25.78	\$26.76	\$27.78	\$28.86
	Bi-Wkly	\$2,309.44	\$2,395.68	\$2,487.52	\$2,582.72	\$2,680.16	\$2,782.08	\$2,887.36	\$2,997.12	\$3,111.36	\$3,232.32
	Annual	\$60,045	\$62,288	\$64,676	\$67,151	\$69,684	\$72,334	\$75,071	\$77,925	\$80,895	\$84,040
F44											
Battalion Commander	Hrly	\$24.42	\$25.34	\$26.31	\$27.30	\$28.34	\$29.41	\$30.53	\$31.69	\$32.90	\$34.17
	Bi-Wkly	\$2,735.04	\$2,838.08	\$2,946.72	\$3,057.60	\$3,174.08	\$3,293.92	\$3,419.36	\$3,549.28	\$3,684.80	\$3,827.04
	Annual	\$71,111	\$73,790	\$76,615	\$79,498	\$82,526	\$85,642	\$88,903	\$92,281	\$95,805	\$99,503
P11											
Police Officer	Hrly	\$20.31	\$21.05	\$21.81	\$22.61	\$23.44	\$24.29	\$25.18	\$26.10	\$27.06	\$28.03
	Bi-Wkly	\$1,624.80	\$1,684.00	\$1,744.80	\$1,808.80	\$1,875.20	\$1,943.20	\$2,014.40	\$2,088.00	\$2,164.80	\$2,242.40
	Annual	\$42,245	\$43,784	\$45,365	\$47,029	\$48,755	\$50,523	\$52,374	\$54,288	\$56,285	\$58,302
P22											
Police Officer, Senior	Hrly	\$22.33	\$23.15	\$24.00	\$24.87	\$25.78	\$26.72	\$27.70	\$28.71	\$29.75	\$30.83
	Bi-Wkly	\$1,786.40	\$1,852.00	\$1,920.00	\$1,989.60	\$2,062.40	\$2,137.60	\$2,216.00	\$2,296.80	\$2,380.00	\$2,466.40
	Annual	\$46,446	\$48,152	\$49,920	\$51,730	\$53,622	\$55,578	\$57,616	\$59,717	\$61,880	\$64,126
P33											
Police Sergeant	Hrly	\$28.27	\$29.31	\$30.37	\$31.48	\$32.63	\$33.82	\$35.06	\$36.34	\$37.67	\$39.02
	Bi-Wkly	\$2,261.60	\$2,344.80	\$2,429.60	\$2,518.40	\$2,610.40	\$2,705.60	\$2,804.80	\$2,907.20	\$3,013.60	\$3,121.60
	Annual	\$58,802	\$60,965	\$63,170	\$65,478	\$67,870	\$70,346	\$72,925	\$75,587	\$78,354	\$81,162
P44											
Police Lieutenant	Hrly	\$33.51	\$34.72	\$36.00	\$37.31	\$38.67	\$40.08	\$41.54	\$43.06	\$44.63	\$46.24
	Bi-Wkly	\$2,680.80	\$2,777.60	\$2,880.00	\$2,984.80	\$3,093.60	\$3,206.40	\$3,323.20	\$3,444.80	\$3,570.40	\$3,699.20
	Annual	\$69,701	\$72,218	\$74,880	\$77,605	\$80,434	\$83,366	\$86,403	\$89,565	\$92,830	\$96,179



Official Budget Forms
State of Arizona

Budgetary Law
Arizona Revised Statutes

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OFFICIAL BUDGET FORMS

**LAKE HAVASU CITY
FISCAL YEAR 2010-11**

DEVELOPED

BY

**STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL**



BUDGET RESOLUTION

RESOLUTION NO. 10-2473

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2010-11

WHEREAS, in accordance with the provisions of Title 42, Sections 17101, 17102, 17103, 17104, and 17105, Arizona Revised Statutes, City Council did, on the 8th day of June, 2010, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Lake Havasu City, and

WHEREAS, in accordance with said sections of said title, and following due public notice, the Council will meet on July 6, 2010, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 22, 2010 at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Title 42, Section 17051(A), Arizona Revised Statutes, and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of Lake Havasu City, Arizona, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules as now increased, reduced or changed by and the same are hereby adopted as the budget of the city of Lake Havasu City, Arizona, for the Fiscal Year 2010-11 in the amount of \$210,824,972.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, this 22nd day of June 2010.

ATTEST
Carla Simendich, City Clerk

APPROVED:
Mark S. Nexsen, Mayor

APPROVED AS TO FORM:
Paul Lenkowsky, City Attorney

REVIEWED BY:
Charlie Cassens, City Manager



CITY/TOWN OF LAKE HAVASU CITY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2011

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2010	ACTUAL EXPENDITURES/EXPENSES ** 2010	FUND BALANCE/NET ASSETS** July 1, 2010**	PROPERTY TAX REVENUES 2011		ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2011	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011		TOTAL FINANCIAL RESOURCES AVAILABLE 2011	BUDGETED EXPENDITURES/EXPENSES 2011
				Primary	Secondary		SOURCES <USES>	IN	<OUT>			
1. General Fund	\$ 37,649,639	\$ 32,581,989	\$ 10,885,551	\$ 4,096,228	\$ 29,469,386	\$ 1,100,000	\$ 1,697,229	\$ 43,853,936	\$ 36,760,408			
2. Special Revenue Funds	14,074,504	8,741,410	2,405,082		12,308,372	1,328,729	250,740	15,791,443	14,247,903			
3. Debt Service Funds Available	406,225	277,456	50,220		130,000	385,000		565,220	369,819			
4. Less: Designation for Future Debt Retirement												
5. Total Debt Service Funds	406,225	277,456	50,220		130,000	385,000		565,220	369,819			
6. Capital Projects Funds	31,039,011	776,703	9,061,808		17,575,994	5,243,740	638,499	31,243,043	24,451,171			
7. Permanent Funds												
8. Enterprise Funds Available	177,575,274	90,455,211	69,169,482		110,687,294	2,628,499	7,599,500	174,885,775	127,309,686			
9. Less: Designation for Future Debt Retirement												
10. Total Enterprise Funds	177,575,274	90,455,211	69,169,482		110,687,294	2,628,499	7,599,500	174,885,775	127,309,686			
11. Internal Service Funds	8,831,543	6,570,263	9,593,819		5,955,000		500,000	15,048,819	7,685,985			
12. TOTAL ALL FUNDS	\$ 269,576,196	\$ 139,403,032	\$ 101,165,962	\$ 4,096,228	\$ 176,126,046	\$ 10,685,968	\$ 10,685,968	\$ 281,388,236	\$ 210,824,972			

EXPENDITURE LIMITATION COMPARISON	
2010	2011
\$ 269,576,196	\$ 210,824,972
269,576,196	210,824,972
215,791,894	156,050,722
\$ 53,784,302	\$ 54,774,250
\$ 53,784,302	\$ 54,647,388

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).



CITY/TOWN OF LAKE HAVASU CITY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011

Table with columns for 2010 and 2011. Rows include: 1. Maximum allowable primary property tax levy (A.R.S. §42-17051(A)), 2. Amount received from primary property taxation in excess of the sum of that year's maximum allowable primary property tax levy (A.R.S. §42-17102(A)(18)), 3. Property tax levy amounts (A. Primary property taxes, B. Secondary property taxes, C. Total property tax levy amounts), 4. Property taxes collected* (A. Primary property taxes (1) Current year's levy, (2) Prior years' levies, (3) Total primary property taxes; B. Secondary property taxes (1) Current year's levy, (2) Prior years' levies, (3) Total secondary property taxes; C. Total property taxes collected), 5. Property tax rates (A. City/Town tax rate (1) Primary property tax rate, (2) Secondary property tax rate, (3) Total city/town tax rate; B. Special assessment district tax rates (Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 2 special assessment districts... Lake Havasu City Improvement Districts O&M 2 & 4: #2, #4, Total)).

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 14,325,000	\$ 12,105,000	\$ 12,185,140
Licenses and permits			
	1,097,927	995,550	971,540
Intergovernmental			
Auto Lieu	2,444,852	2,444,852	2,444,852
State Sales Tax	4,108,107	3,850,000	3,697,296
Urban Revenue Sharing	6,898,813	6,898,813	5,201,727
Charges for services			
	1,192,877	873,190	959,712
Fines and forfeits			
	1,272,500	1,285,500	1,304,783
Interest on investments			
	320,000	115,000	115,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
Miscellaneous & Sale of Assets	253,000	230,309	231,234
Grants, IGA, Reimbursements	2,443,885	2,344,601	2,358,102
Total General Fund	\$ 34,356,961	\$ 31,142,815	\$ 29,469,386

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2011**

FUND	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
	\$	\$	\$ 1,100,000	\$ 1,697,229
Total General Fund	\$	\$	\$ 1,100,000	\$ 1,697,229
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$	\$	\$ 758,729	\$ 250,740
Transit Fund			570,000	
Total Special Revenue Funds	\$	\$	\$ 1,328,729	\$ 250,740
DEBT SERVICE FUNDS				
Community Investment Program Fund	\$	\$	\$ 385,000	\$
Total Debt Service Funds	\$	\$	\$ 385,000	\$
CAPITAL PROJECTS FUNDS				
Community Investment Program Fund	\$	\$	\$ 5,243,740	\$ 638,499
Total Capital Projects Funds	\$	\$	\$ 5,243,740	\$ 638,499
PERMANENT FUNDS	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$	\$	\$ 38,499	\$
Irrigation & Drainage District Fund				2,000,000
Recreation / Aquatic Fund			590,000	
Refuse Fund				1,593,000
Wastewater Utility Fund			2,000,000	4,006,500
Total Enterprise Funds	\$	\$	\$ 2,628,499	\$ 7,599,500
INTERNAL SERVICE FUNDS				
Vehicle / Equipment Replacement Fund	\$	\$	\$	\$ 500,000
Total Internal Service Funds	\$	\$	\$	\$ 500,000
TOTAL ALL FUNDS	\$	\$	\$ 10,685,968	\$ 10,685,968



CITY/TOWN OF LAKE HAVASU CITY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES* 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
GENERAL FUND				
Council	\$ 48,149	\$	\$ 43,918	\$ 91,001
Clerk	156,115		127,262	150,505
Court	1,315,351		1,171,026	1,011,553
Manager	204,569	150,000	123,803	196,729
Human Resources	278,865		214,813	156,449
Information Systems	715,093		484,221	798,846
Finance	534,186		561,786	814,460
Attorney	475,320		473,740	452,799
Community Services	68,969		68,207	
Development Services	1,784,721		1,404,363	1,247,284
Police	11,477,483		10,909,345	11,377,921
Fire	9,249,768		8,797,838	9,621,464
Public Works-Vehicle Maintenance	428,283		353,829	407,705
Public Works-Admin & Engineering	517,595		284,304	447,092
Parks & Recreation	4,412,799		4,189,344	4,358,663
Non-Departmental	3,669,373		3,296,190	3,421,861
Contingency	2,163,000		78,000	2,206,076
Total General Fund	\$ 37,499,639	\$ 150,000	\$ 32,581,989	\$ 36,760,408
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 5,129,986	\$	\$ 4,415,941	\$ 5,412,562
Local Transportation Assistance	57,744		10,514	
Tourism / Economic Development	1,725,000		1,220,600	1,725,000
Transit Fund	1,927,793		1,560,810	2,467,235
Court Enhancement Fund				11,727
Fill the Gap				100,000
JCEF				149,625
Paid On Call FF Pension Fund	16,000		7,336	5,000
Parks & Rec Memorial Tree Fund	20,000		6,500	20,000
Improvement Districts #1, #2 & #4	238,948		199,136	120,949
PD Vehicle Towing Fund 28-3511	8,256		4,842	8,581
WALETA Academy	167,495		72,679	188,383
Attorney Grants - Attorney	21,301		15,864	15,862
Public Safety Grants - Fire				519,042
Public Safety Grants - Police	798,372		435,202	879,520
Other Grants - Community Service	3,963,609		791,986	2,624,417
Total Special Revenue Funds	\$ 14,074,504	\$	\$ 8,741,410	\$ 14,247,903
DEBT SERVICE FUNDS				
Community Investment Program	\$ 406,225	\$	\$ 277,456	\$ 369,819
Total Debt Service Funds	\$ 406,225	\$	\$ 277,456	\$ 369,819
CAPITAL PROJECTS FUNDS				
Community Investment Program	\$ 31,189,011	\$ (150,000)	\$ 776,703	\$ 24,451,171
Total Capital Projects Funds	\$ 31,189,011	\$ (150,000)	\$ 776,703	\$ 24,451,171
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$ 1,766,329	\$	\$ 1,401,390	\$ 1,792,219
Irrigation & Drainage District Fund	19,593,841		13,678,743	27,451,985
Recreation / Aquatic Fund	1,285,069		1,090,636	1,181,444
Refuse Fund	1,278,915		1,164,472	1,257,656
Wastewater Utility Fund	153,651,120		73,119,970	95,626,382
Total Enterprise Funds	\$ 177,575,274	\$	\$ 90,455,211	\$ 127,309,686
INTERNAL SERVICE FUNDS				
Employee Benefit Trust Fund	\$ 7,524,084	\$	\$ 5,840,394	\$ 6,634,458
Vehicle/Equip Replacement Fund	1,307,459		729,869	1,051,527
Total Internal Service Funds	\$ 8,831,543	\$	\$ 6,570,263	\$ 7,685,985
TOTAL ALL FUNDS	\$ 269,576,196	\$	\$ 139,403,032	\$ 210,824,972

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**CITY/TOWN OF LAKE HAVASU CITY
Summary by Department of Expenditures/Expenses
Fiscal Year 2011**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Attorney				
General Fund	\$ 475,320	\$	\$ 473,740	\$ 452,799
Miscellaneous Grants	21,301		15,864	15,862
Department Total	\$ 496,621	\$	\$ 489,604	\$ 468,661
Community Services				
General Fund	\$ 68,969	\$	\$ 68,207	\$
Miscellaneous Grants	3,963,609		791,986	2,624,417
Department Total	\$ 4,032,578	\$	\$ 860,193	\$ 2,624,417
Court				
General Fund	\$ 1,315,351	\$	\$ 1,171,026	\$ 1,011,553
Court Enhancement Fund				11,727
Fill the Gap				100,000
JCEF				149,625
Department Total	\$ 1,315,351	\$	\$ 1,171,026	\$ 1,272,905
Fire				
General Fund	\$ 9,249,768	\$	\$ 8,797,838	\$ 9,621,464
Paid On Call FF Pension Fund	16,000		7,336	5,000
Miscellaneous Grants				519,042
Department Total	\$ 9,265,768	\$	\$ 8,805,174	\$ 10,145,506
Parks & Recreation				
General Fund	\$ 4,412,799	\$	\$ 4,189,344	\$ 4,358,663
Memorial Tree Fund	20,000		6,500	20,000
Department Total	\$ 4,432,799	\$	\$ 4,195,844	\$ 4,378,663
Police				
General Fund	\$ 11,477,483	\$	\$ 10,909,345	\$ 11,377,921
PD Vehicle Towing 28-3511	8,256		4,842	8,581
WALETA Academy	167,495		72,679	188,383
Miscellaneous Grants	798,372		435,202	879,520
Department Total	\$ 12,451,606	\$	\$ 11,422,068	\$ 12,454,405

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

Chapter 17 - Levy

Article 3 - Local Government Budgeting Process

42-17101 - Annual county and municipal financial statement and estimate of expenses

42-17102 - Contents of estimate of expenses

42-17103 - Publication of estimates of expenses and notice of public hearing and special meeting

42-17104 - Hearing and special meeting on expenditures and tax levy

42-17105 - Adoption of budget

42-17106 - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
 2. The amounts necessary to pay the interest and principal of outstanding bonds.
 3. The items and amounts of each special levy provided by law.

4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.



BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.

amount proposed to be spent from each fund and the total amount of proposed public expense.
 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
 17. The total expenditure limitation for the current fiscal year.
 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
- C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.
- 42-17103. Publication of estimates of expenses and notice of public hearing and special meeting**
- A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.
 - B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
 - C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.
- 42-17104. Hearing and special meeting on expenditures and tax levy**
- A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes



BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us

as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
1. Spend money for a purpose that is not included in its budget.
 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.
- B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.



Acronyms

Glossary of Terms

Index





ACRONYMS

ACOE	Army Corps of Engineers
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
AV	Assessed Valuation
AWOS	Automated Weather Observation Station
AZPOST	Arizona Peace Officer Standards and Training
BLM	Bureau of Land Management
BMX	Bicycle Moto Cross
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CEDC	Commerce Economic Development Commission
CF	Carry Forward
CIP	Community Investment Program
COMPSTAT	COMParative STATistics
CO	Certificate of Occupancy
COYOTE	COalition YOuth TEam
CPR	Cardiopulmonary Resuscitation
CSS	Customer Service Specialist
CVB	Convention & Visitor Bureau
DARE	Drug Abuse Resistance Education
DPS	Department of Public Safety
DUI	Driving Under the Influence
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ESP	Economic Strength Project
FAA	Federal Aviation Administration
FAM	Familiarization
FBO	Fixed Based Operation
FLSA	Fair Labor Standards Act



ACRONYMS

FTA	Federal Transit Authority
FTE	Full Time Equivalency
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HAT	Havasu Area Transit
HP	Horse Power
HR	Human Resources
HR/RM	Human Resources/Risk Management
HTE	SunGard Public Sector (formerly Harward Technical Enterprise, Inc.)
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
IRC	International Residential Code
IS	Information Systems
ISO	Insurance Service Organization
JCEF	Judicial Collection Enhancement Fund
LEPC	Local Emergency Planning Committee
LB	London Bridge
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LHCPD	Lake Havasu City Police Department
LOS	Level of Service
LTAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MWWTP	Mulberry Wastewater Treatment Plant



ACRONYMS

NEC	National Electrical Code
NEPA	National Environmental Protection Act
NFPA	National Fire Protection Association
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPP	Operating Policies & Procedures
OPS	Operations
OSHA	Occupational Safety & Health Administration
OT	Overtime
OTS	Off The Shelf
OUI	Operating Under the Influence
PBT	Portable Breath Test
P&I	Principal and Interest
P&R	Parks & Recreation
PARF	Prosecution Assessment Recovery Fees
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PMS	Pavement Management System
POC	Paid-On-Call
PW	Public Works
PWMF	Public Works Maintenance Facility
R&PP	Recreation & Public Purposes Patent
RICO	Racketeering Influenced Criminal Organizations
R/UDAT	Regional Urban Design Assistance Team
RTA	Ron Turley Associates, Inc. (Software)
SaaS	Software as a Service
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SQL	Structured Query Language
SR	State Route
SSP	State Special Projects



ACRONYMS

TEA	Transportation Equity Act
TIP	Traffic Improvement Program
TP	Treatment Plant
UFO	Unidentified Flying Object
UMS	Uptown McCulloch Main Street District
UV	Ultra Violet
VOCA	Victims Of Crime Act
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant



GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Appropriation. An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Asset. A resource owned or held by a government which has monetary value.

Balanced Budget. A prepared budget in which the revenues are sufficient to cover the expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified

period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Document. This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget. The capital budget consists of the Ten-Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive ten year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be



GLOSSARY OF TERMS

formally adopted during the budget process.

Capital Outlay. Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Certificates of Participation. A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

Community Development Block Grant. A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Cost Center. An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements. The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deficit. An excess of expenditures over revenues.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Development-Related Fees. Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

Division. A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transit, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance. The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Estimated Revenue. The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained or goods and services acquired.

Fiduciary Funds. Funds used to account for



GLOSSARY OF TERMS

assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. Details about Fiduciary Funds can be found in the Introduction section of this document.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Franchise Fee. A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Introduction section of this document.

Fund Balance. The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Government Revenue. The revenues of a government other than those derived from and retained in an Enterprise Fund or Special Revenue Fund.

General Obligation Bond. This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal. A statement of broad direction, purpose, or intent. The end toward which effort is directed.

Governmental Funds. Funds that finance all City functions, with the exception of the activities in Fiduciary Funds or Proprietary Funds. Details about Governmental Funds can be found in the Introduction section of this document.

Grant. A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.



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IDD Per Acre Property Tax. Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

Improvement District. An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Debit/Credit. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

Interfund Transfers. The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Lease-Purchase Agreement. A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Levy. To impose taxes for the support of government activities.

Line-Item Budget. A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Municipal Property Corporation. A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the City. MPC bonds do not require voter approval and are not considered debt to the municipality.

Objective. A broad, yet measurable, statement of the actual service(s) which a City program is trying to accomplish.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Revenue. Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

Ordinance. A public injunction or regulation enacted by formal Council action, requiring more legal formality than a resolution.

Outside Contracts. Intergovernmental agreements and/or contracts for services with private consultants or service firms.

Pay-As-You-Go Financing. A method of paying for capital projects that relies on



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current tax, fees and charges, and grant revenues rather than on debt.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services. Expenditures for salaries, wages, and fringe benefits of a government's employees.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program. A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. They include General Government, Community/Development Services, Parks and Recreation, Public Safety, and Public Works.

Property Tax. A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

Proprietary Funds. Funds used to account for the City's activities that are similar to those found in the private sector. Activity in these funds is financed primarily by fees charged to the users of the service. Details about Proprietary Funds can be found in the Introduction section of this document.

Primary Rate. The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

Refunding Bonds. A system by which a bond issue is redeemed by a new bond issue under conditions generally more favorable to the issuer.

Reserve. An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution. A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources. Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue. Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Secondary Rate. This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

Short-Term Debt. Debt with a maturity of one year or less.

State Lake Improvement Fund (SLIF). A state fund that provides grant funding for improvement of water related recreation facilities.

Statute. An enactment by a legislature and expressed in a formal document.

Tax Levy. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

Transfers In/Out. Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).

Unencumbered Balance. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.



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User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Unreserved Fund Balance. The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Western Arizona Council of Governments (WACOG). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.



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